

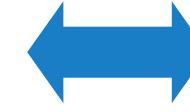
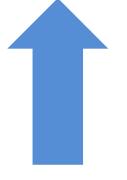
Commitments towards our Vision

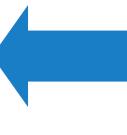


East Cambridgeshire
District Council

Financial Services – End of year report- 2018-19

Performance Measure	Link to Corporate Plan Priority	Target and reporting timescale (i.e. 6 monthly or annually)	Baseline from previous year/output from previous year	Owner and co-owners	Yearend Status	Yearend Outcome or output
To ensure the objective assurance of the Council's activities are paramount.	A customer driven efficient Council with a "can do" attitude and pro-business approach and commercially focused to ensure financial self-sufficiency for the tax payer	<p>Ensure that the Annual Internal Audit Plan adds value to the organisation</p> <p>Meet with 100% of Service Managers to assist in the preparation of the annual Internal Audit Plan</p> <p>To deliver the agreed Internal Audit Plan by 31st March 2019</p>	100%	LGSS Audit		<p>A two year operational Audit Plan for 2018-19 and 2019-20 was approved by Resources & Finance Committee in March 2018.</p> <p>Delivery of the 2018-19 Audit Plan by 31st March 2019 is on track.</p>
To ensure the long term financial sustainability of the Council	Delivering a financially sound & well managed council	<p>Produce a Medium Term Financial Strategy (MTFS) with balanced budgets for two years, i.e. the budget year and the subsequent year, with a trajectory which will allow the Council to remain financial secure</p> <p>Regularly reviewing high level corporate risks, including public sector funding and the loss of major income streams</p>	Completed and presented to Council in February 2018	Ian Smith - Finance Manager		The 2019-20 budget and MTFS was approved at Full Council on the 21 st February 2019. This showed a balanced budget (after the use of funding from the Surplus Savings Reserve) in 2019-20 and 2020-21.
		<p>Produce the detailed budget for 2019-20 to a time frame that allows the Council to set a legal budget</p> <p>To hit the Full Council meeting in February 2019</p>	Completed and presented to Council in February 2018	Ian Smith - Finance Manager		See above
		<p>Produce quarterly budget monitoring reports to Committees, (both revenue and capital) and an Outturn report at yearend for Resources and Finance Committee</p> <p>Quarterly reports to hit Committee deadlines</p>	Quarterly	Anne Wareham – Senior Accountant John Steel - Management Accountant		The 2017-18 Outturn Report was presented to timeframe and the three quarterly reports for the 2018-19 financial year have all been presented to their respective policy committees to the timetable originally agreed.

Performance Measure	Link to Corporate Plan Priority	Target and reporting timescale (i.e. 6 monthly or annually)	Baseline from previous year/output from previous year	Owner and co-owners	Yearend Status	Yearend Outcome or output
To effectively monitor and report identified fraud		To provide continued financial support to East Cambs. Trading Company and East Cambs. Street Scene, including the production of monthly budget monitoring reports and cashflow projections for a number of years. On-going general support. Reporting to hit respective Company Board meetings.	Monthly reports introduced for management purposes and presented to Board meetings as appropriate	Anne Wareham – Senior Accountant Amy Jeal - Management Accountant		Quarterly budget monitoring reports have been presented to the Company Board of both trading companies and the cash-flow statement of ECTC maintained to provide the Council with information regarding the likelihood of the payback of the £5 million loan. From November 2018, ECTC appointed its own accountant and from this point the production of these accounts (for ECTC only) transferred to the Company.
		Work with partners to provide a co-ordinated approach to tackling fraud (in accordance with the Cambridgeshire Anti-Fraud Network priorities) As required - On-going	The Cambridgeshire Anti-Fraud Network has been established and provides the means for a co-ordinated approach to tackling fraud	LGSS Audit ARP Fraud Team		The main thrust of LGSS fraud work during 2018-19 has been co-ordinating the submission of data for the National Fraud Initiative exercise. The ARP Fraud Team are on track to exceed targets set across the Partnership. Performance is reported through the ARP Joint Committee.
		Raise awareness of fraud and corruption across the organisation Review of Counter Fraud procedures, hot line and poster campaign	Fraud mail shot issued October 2016.	LGSS Audit		LGSS Internal Audit presented to the staff induction seminar for new employees in April 2018 and January 2019 covering fraud awareness and there was further, an article on fraud awareness in the February edition of ECDC Connect. LGSS Internal Audit has also completed an assessment of the Council's counter fraud arrangements against the Code of Practice on Managing the Risk of Fraud and Corruption.

Performance Measure	Link to Corporate Plan Priority	Target and reporting timescale (i.e. 6 monthly or annually)	Baseline from previous year/output from previous year	Owner and co-owners	Yearend Status	Yearend Outcome or output
To ensure the continued efficiency of Financial Services		Pay 99% of undisputed invoices within 30 days	95.77%	Eleanor Fretwell - Senior Accountancy Assistant		Performance in the first eleven months of 2018-19 was 96.43%
		Average time taken to collect income in relation to external invoices (this indicator does not include Council Tax and Business Rates)	New target of 25 days	Eleanor Fretwell - Senior Accountancy Assistant		Average collection time in the first eleven months of 2018-19 was 20.74 days
		Review the operation of the new Payroll Service, in its first year of operation, to ensure that this is working as efficiently as possible and best advantage is being achieved from the greater use of self-service and workflow within the systems functionality	System implementation date is the 1 st April 2018 and at time of writing work was continued in order to achieve this deadline	Ian Smith - Finance Manager		There were more teething problems with the new payroll system than would have been hoped for, but work has continued to resolve these. Meanwhile the self-service elements have been set up and are being used by all staff and many Members.
		Improve the process for the production of the Statement of Accounts following the introduction of earlier close in 2018 Prepare the draft Statement of Accounts for 2017-18 by the end of May 2018 and then support the external auditors in undertaking their review by 31 st July	The 2016-17 Accounts were completed to a quicker timeframe than previously, and lessons learnt are already being implemented in the 2017-18 process	Anne Wareham – Senior Accountant		The 2017-18 accounts were prepared by the 31 st May deadline, but unfortunately the external auditors were unable to sign these off until the 3 rd August (missing the deadline by 3 days) A full debrief has since taken place with the external auditors and learning will be put in place, to further speed the process in future years.
		Support the continued development of the Financial Services Team to ensure that they are meeting with personal and professional career development opportunities To provide training to staff in line with their personal training and development plan as detailed in their appraisal document (90% of training needs to be met)	Successfully completed – work will be on-going moving forward	Ian Smith - Finance Manager		Training has been identified in areas such as VAT and insurance and relevant staff have attended courses on these when suitable opportunities have been identified.
Ensure that the Council's corporate risks are managed effectively and mitigations are put in place to reduce impact.	Delivering a financially sound & well managed council	To regularly review higher level corporate risks, including: Public Sector Funding Loss of major income streams	These risks are picked up when preparing the MTFS and budget. See section on ensuring the long term financial stability of the Council	Ian Smith - Finance Manager		As above the MTFS / Budget report was presented to Full Council on the 21 st February 2019, this made reference to the high level funding risks facing the Council in the coming years.