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Front cover: Swaffham Prior (St Mary's Church)

INTRODUCTION

This document sets out the 2012/13 budget for East Cambridgeshire District Council which was approved by Full Council on 23rd February 2012.

For 2012/13, East Cambridgeshire has set its Band D Council Tax for District purposes at £139.35 or about £2.68 per week. Compared to last year this represents an increase of 2.95%. A year ago, the Council identified a package of savings totalling nearly £2million that would enable a balanced budget across the timeframe ending in 2014/15. This early action has meant that a balanced budget position for 2012/13 has been achieved without the need to identify any further savings. Nevertheless there looks to be increasing pressure on the Council's housing advisory and benefit services for the coming financial year and beyond as more and more people are finding themselves in financial difficulties and keeping a roof over their heads. To help combat this growing pressure, the Council will be working in closer partnership with public, private and voluntary organisations as well as encouraging the local construction industry to build more affordable housing..

Of course, this £139.35 is not the whole council tax - it is just the part raised by this Council. The average band D council tax of £1,503.74 is made up of precepts from:

The County Council	£1,078.65
The Police Authority	£174.51
The District Council	£139.35
The Fire and Rescue Authority	£59.31
Parish average	£51.92
Average Band D	£1,503.74

(Individual parish councils figures range between £18.63 and £114.21)

Of these different charges, only the £139.35 is set by East Cambs District Council; for the rest we are merely the collecting agency.

To place these amounts in context, these are the amounts and increases over the last few years:

Body	2009/10	2010/11	2011/12	2012/13
Cambridgeshire County Council	£1,017.27	3.00% £1,047.78	0.00% £1,047.78	2.95% £1,078.65
Cambridgeshire Fire Authority	£56.34	2.72% £57.87	0.00% £57.87	2.49% £59.31
East Cambridgeshire DC	£131.49	2.94% £135.36	0.00% £135.36	2.95% £139.35
Cambridgeshire Police Authority	£164.70	2.95% £169.56	0.00% £169.56	2.92% £174.51

INTRODUCTION

The Council Tax booklet contains a summary of East Cambridgeshire District Council's revenue budget for 2012/13, together with certain related information.

Services	2012/13		
	Gross Expend. £000	Gross Income £000	Net Expend. £000
Planning	1,947	716	1,231
Economic Development	586	312	274
Recreation and Tourism	1,515	128	1,387
Environmental Health	1,658	357	1,301
Refuse Collection and Disposal	2,074	26	2,048
Housing	19,588	18,553	1,035
Corporate & Democratic	1,924	46	1,878
All other services	6,890	5,578	1,312
Net Expenditure on services	36,182	25,716	10,466
Interest Received	0	90	-90
Contribution to Reserves	0	49	-49
Government Grants	0	1,299	-1,299
ECDC Budget Requirement	36,182	27,154	9,028

The Council plans to spend £36.2 million during this financial year funding its service plans. After income from service users and specific government grants are taken into account the net cost of these services amounts to £9.0 million. This is a reduction compared to last year, on a like for like basis, of £0.705m or 7.2%. Approximately 55% of this sum is funded through general government grant with the balance coming from council tax receipts. With a Government Grant reduction of £0.654m (11.7%) compared to last year, the Council has identified significant savings in order to secure a balanced budget.

During 2012/13 we will need to continually monitor the Council's financial position both in - year and also across the longer term so that any future pressures on the Council's budget can be identified at the earliest opportunity and a programme of corrective measures be put in place. Where possible, the Council will continue to seek further efficiency savings, with the aim of continuing to provide quality services but at a lower cost.

For the future, the Council will continue to review its spending plans, and in consultation with service users. Along with other local authorities, East Cambridgeshire District Council recognises that it will continue to face some difficult financial challenges during the next few years. However it is committed to minimising any impact on the local residents.

Linda Grinnell

Head of Finance

March 2012

COUNCIL TAX BASE

Dwellings on Valuation List September 2011	35,809
less: Exempt dwellings	1,363
Chargeable dwellings	34,446
less:	
Dwellings entitled to 25% discount	10,633
Dwellings entitled to 50% discount	173
	10,806
Dwellings assumed to be entitled to no discounts	23,640
Dwellings entitled to 25% discount X 75%	7,975
Dwellings entitled to 50% discount X 50%	87
Equivalent number of dwellings after discounts exemptions and disabled relief as above	31,702

Calculation of Tax Base (Band D Equivalents):

Band	Number of dwellings on valuation list	Number after discounts, exemptions and disabled relief	Ratio to band D (9ths)	Number of band D equivalents	Allowance for losses on collection *	Council Tax Base Band D equivalents
A disabled reduction		7	5	4	0	4
A	4,340	3,512	6	2,341	6	2,335
B	10,608	9,322	7	7,250	18	7,232
C	7,341	6,592	8	5,860	15	5,845
D	6,614	5,992	9	5,992	15	5,977
E	4,273	3,891	11	4,756	12	4,744
F	1,915	1,756	13	2,536	6	2,530
G	637	566	15	943	2	941
H	81	64	18	128	0	128
Reduction in second Home Discounts				129	0	129
Provision for New Properties				135	0	135
Total	35,809	31,702		30,074	74	30,000

* Provision for bad and doubtful debts 0.25%
Assumed collection rate 99.75%

The Council Tax Base for 2012/13 was approved by the Council's Policy and Resources Committee on 15 December 2011

COUNCIL TAX LEVIES

The council tax levies for 2012/2013 are as follows:

		County Council	Police Authority	Fire Authority	District Council	Total	Parishes (average)	Total (average)
	9ths	£ p	£ p	£ p	£ p	£ p	£ p	£ p
Band								
A-dbr	5	599.25	96.95	32.95	77.42	806.57	28.84	835.41
A	6	719.10	116.34	39.54	92.90	967.88	34.61	1,002.49
B	7	838.95	135.73	46.13	108.38	1,129.19	40.38	1,169.57
C	8	958.80	155.12	52.72	123.87	1,290.51	46.15	1,336.66
D	9	1,078.65	174.51	59.31	139.35	1,451.82	51.92	1,503.74
E	11	1,318.35	213.29	72.49	170.32	1,774.45	63.45	1,837.90
F	13	1,558.05	252.07	85.67	201.28	2,097.07	75.00	2,172.07
G	15	1,797.75	290.85	98.85	232.25	2,419.70	86.53	2,506.23
H	18	2,157.30	349.02	118.62	278.70	2,903.64	103.84	3,007.48

For comparison, the 2011/2012 amounts were:

		County Council	Police Authority	Fire Authority	District Council	Total	Parishes (average)	Total (average)
	9ths	£ p	£ p	£ p	£ p	£ p	£ p	£ p
Band								
A-dbr	5	582.10	94.20	32.15	75.20	783.65	29.40	813.05
A	6	698.52	113.04	38.58	90.24	940.38	35.28	975.66
B	7	814.94	131.88	45.01	105.28	1,097.11	41.16	1,138.27
C	8	931.36	150.72	51.44	120.32	1,253.84	47.04	1,300.88
D	9	1,047.78	169.56	57.87	135.36	1,410.57	52.92	1,463.49
E	11	1,280.62	207.24	70.73	165.44	1,724.03	64.68	1,788.71
F	13	1,513.46	244.92	83.59	195.52	2,037.49	76.44	2,113.93
G	15	1,746.30	282.60	96.45	225.60	2,350.95	88.20	2,439.15
H	18	2,095.56	339.12	115.74	270.72	2,821.14	105.84	2,926.98

The increases are therefore:

		County Council	Police Authority	Fire Authority	District Council	Total	Parishes (average)	Total (average)
	9ths	£ p	£ p	£ p	£ p	£ p	£ p	£ p
Band								
A-dbr	5	17.15	2.75	0.80	2.22	22.92	-0.56	22.36
A	6	20.58	3.30	0.96	2.66	27.50	-0.67	26.83
B	7	24.01	3.85	1.12	3.10	32.08	-0.78	31.30
C	8	27.44	4.40	1.28	3.55	36.67	-0.89	35.78
D	9	30.87	4.95	1.44	3.99	41.25	-1.00	40.25
E	11	37.73	6.05	1.76	4.88	50.42	-1.23	49.19
F	13	44.59	7.15	2.08	5.76	59.58	-1.44	58.14
G	15	51.45	8.25	2.40	6.65	68.75	-1.67	67.08
H	18	61.74	9.90	2.88	7.98	82.50	-2.00	80.50

Percentage change:

2.9%	2.9%	2.5%	2.9%	2.9%	-1.9%	2.8%
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COUNCIL TAX LEVIES

Tax Base Band D Equiv	Precept £		Band A £	Band B £	Band C £	Band D £	Band E £	Band F £	Band G £	Band H £
		Cambridgeshire CC	719.10	838.95	958.80	1,078.65	1,318.35	1,558.05	1,797.75	2,157.30
		Police Authority	116.34	135.73	155.12	174.51	213.29	252.07	290.85	349.02
		Fire Authority	39.54	46.13	52.72	59.31	72.49	85.67	98.85	118.62
		East Cambs DC	92.90	108.38	123.87	139.35	170.32	201.28	232.25	278.70
		Parish								
242.4	12,500	Ashley	34.38	40.11	45.84	51.57	63.03	74.49	85.95	103.14
816.7	19,000	Bottisham	15.48	18.06	20.64	23.22	28.38	33.54	38.70	46.44
158.5	8,000	Brinkley	33.66	39.27	44.88	50.49	61.71	72.93	84.15	100.98
156.8	7,500	Burrough Green	31.86	37.17	42.48	47.79	58.41	69.03	79.65	95.58
2,393.6	111,350	Burwell	31.02	36.19	41.36	46.53	56.87	67.21	77.55	93.06
893.6	51,650	Cheveley	38.52	44.94	51.36	57.78	70.62	83.46	96.30	115.56
216.7	5,500	Chippenham	16.92	19.74	22.56	25.38	31.02	36.66	42.30	50.76
152.7	9,975	Coveney	43.56	50.82	58.08	65.34	79.86	94.38	108.90	130.68
323.4	14,851	Dullingham	30.60	35.70	40.80	45.90	56.10	66.30	76.50	91.80
7,102.9	310,986	Ely, City of	29.16	34.02	38.88	43.74	53.46	63.18	72.90	87.48
955.9	41,000	Fordham	28.62	33.39	38.16	42.93	52.47	62.01	71.55	85.86
1,256.2	76,158	Haddenham	40.44	47.18	53.92	60.66	74.14	87.62	101.10	121.32
800.4	91,400	Isleham	76.14	88.83	101.52	114.21	139.59	164.97	190.35	228.42
142.3	8,000	Kennett	37.50	43.75	50.00	56.25	68.75	81.25	93.75	112.50
164.9	5,000	Kirtling and Upend	20.22	23.59	26.96	30.33	37.07	43.81	50.55	60.66
913.4	73,066	Little Downham	53.34	62.23	71.12	80.01	97.79	115.57	133.35	160.02
268.5	13,250	Little Thetford	32.88	38.36	43.84	49.32	60.28	71.24	82.20	98.64
2,790.5	106,697	Littleport	25.50	29.75	34.00	38.25	46.75	55.25	63.75	76.50
372.7	12,500	Lode	22.38	26.11	29.84	33.57	41.03	48.49	55.95	67.14
377.4	31,850	Mepal	56.28	65.66	75.04	84.42	103.18	121.94	140.70	168.84
144.7	7,150	Reach	32.94	38.43	43.92	49.41	60.39	71.37	82.35	98.82
82.1	4,999	Snailwell	40.62	47.39	54.16	60.93	74.47	88.01	101.55	121.86
3,524.5	206,040	Soham	39.00	45.50	52.00	58.50	71.50	84.50	97.50	117.00
284.5	12,860	Stetchworth	30.12	35.14	40.16	45.18	55.22	65.26	75.30	90.36
637.3	45,500	Stretham	47.58	55.51	63.44	71.37	87.23	103.09	118.95	142.74
1,402.8	131,000	Sutton	62.28	72.66	83.04	93.42	114.18	134.94	155.70	186.84
360.2	16,000	Swaffham Bulbeck	29.64	34.58	39.52	44.46	54.34	64.22	74.10	88.92
346.2	14,500	Swaffham Prior	27.90	32.55	37.20	41.85	51.15	60.45	69.75	83.70
73.0	3,750	Wentworth	34.26	39.97	45.68	51.39	62.81	74.23	85.65	102.78
61.9	1,700	Westley Waterless	18.30	21.35	24.40	27.45	33.55	39.65	45.75	54.90
313.4	15,500	Wicken	33.00	38.50	44.00	49.50	60.50	71.50	82.50	99.00
498.2	30,000	Wilburton	40.14	46.83	53.52	60.21	73.59	86.97	100.35	120.42
168.3	10,600	Witcham	42.00	49.00	56.00	63.00	77.00	91.00	105.00	126.00
837.1	33,473	Witchford	26.64	31.08	35.52	39.96	48.84	57.72	66.60	79.92
766.3	14,250	Wooditton	12.42	14.49	16.56	18.63	22.77	26.91	31.05	37.26
30,000.0	1,557,555	Average Tax Charge	34.61	40.39	46.15	51.92	63.45	75.00	86.53	103.84
		Proportion to Band D (Ninths)	6	7	8	9	11	13	15	18

TOTAL COUNCIL TAX LEVIES

PARISH	Band A £	Band B £	Band C £	Band D £	Band E £	Band F £	Band G £	Band H £
Ashley	1,002.26	1,169.30	1,336.35	1,503.39	1,837.48	2,171.56	2,505.65	3,006.78
Bottisham	983.36	1,147.25	1,311.15	1,475.04	1,802.83	2,130.61	2,458.40	2,950.08
Brinkley	1,001.54	1,168.46	1,335.39	1,502.31	1,836.16	2,170.00	2,503.85	3,004.62
Burrough Green	999.74	1,166.36	1,332.99	1,499.61	1,832.86	2,166.10	2,499.35	2,999.22
Burwell	998.90	1,165.38	1,331.87	1,498.35	1,831.32	2,164.28	2,497.25	2,996.70
Cheveley	1,006.40	1,174.13	1,341.87	1,509.60	1,845.07	2,180.53	2,516.00	3,019.20
Chippenham	984.80	1,148.93	1,313.07	1,477.20	1,805.47	2,133.73	2,462.00	2,954.40
Coveney	1,011.44	1,180.01	1,348.59	1,517.16	1,854.31	2,191.45	2,528.60	3,034.32
Dullingham	998.48	1,164.89	1,331.31	1,497.72	1,830.55	2,163.37	2,496.20	2,995.44
Ely, City of	997.04	1,163.21	1,329.39	1,495.56	1,827.91	2,160.25	2,492.60	2,991.12
Fordham	996.50	1,162.58	1,328.67	1,494.75	1,826.92	2,159.08	2,491.25	2,989.50
Haddenham	1,008.32	1,176.37	1,344.43	1,512.48	1,848.59	2,184.69	2,520.80	3,024.96
Isleham	1,044.02	1,218.02	1,392.03	1,566.03	1,914.04	2,262.04	2,610.05	3,132.06
Kennett	1,005.38	1,172.94	1,340.51	1,508.07	1,843.20	2,178.32	2,513.45	3,016.14
Kirtling and Upend	988.10	1,152.78	1,317.47	1,482.15	1,811.52	2,140.88	2,470.25	2,964.30
Little Downham	1,021.22	1,191.42	1,361.63	1,531.83	1,872.24	2,212.64	2,553.05	3,063.66
Little Thetford	1,000.76	1,167.55	1,334.35	1,501.14	1,834.73	2,168.31	2,501.90	3,002.28
Littleport	993.38	1,158.94	1,324.51	1,490.07	1,821.20	2,152.32	2,483.45	2,980.14
Lode	990.26	1,155.30	1,320.35	1,485.39	1,815.48	2,145.56	2,475.65	2,970.78
Mepal	1,024.16	1,194.85	1,365.55	1,536.24	1,877.63	2,219.01	2,560.40	3,072.48
Reach	1,000.82	1,167.62	1,334.43	1,501.23	1,834.84	2,168.44	2,502.05	3,002.46
Snailwell	1,008.50	1,176.58	1,344.67	1,512.75	1,848.92	2,185.08	2,521.25	3,025.50
Soham	1,006.88	1,174.69	1,342.51	1,510.32	1,845.95	2,181.57	2,517.20	3,020.64
Stetchworth	998.00	1,164.33	1,330.67	1,497.00	1,829.67	2,162.33	2,495.00	2,994.00
Stretham	1,015.46	1,184.70	1,353.95	1,523.19	1,861.68	2,200.16	2,538.65	3,046.38
Sutton	1,030.16	1,201.85	1,373.55	1,545.24	1,888.63	2,232.01	2,575.40	3,090.48
Swaffham Bulbeck	997.52	1,163.77	1,330.03	1,496.28	1,828.79	2,161.29	2,493.80	2,992.56
Swaffham Prior	995.78	1,161.74	1,327.71	1,493.67	1,825.60	2,157.52	2,489.45	2,987.34
Wentworth	1,002.14	1,169.16	1,336.19	1,503.21	1,837.26	2,171.30	2,505.35	3,006.42
Westley Waterless	986.18	1,150.54	1,314.91	1,479.27	1,808.00	2,136.72	2,465.45	2,958.54
Wicken	1,000.88	1,167.69	1,334.51	1,501.32	1,834.95	2,168.57	2,502.20	3,002.64
Wilburton	1,008.02	1,176.02	1,344.03	1,512.03	1,848.04	2,184.04	2,520.05	3,024.06
Witcham	1,009.88	1,178.19	1,346.51	1,514.82	1,851.45	2,188.07	2,524.70	3,029.64
Witchford	994.52	1,160.27	1,326.03	1,491.78	1,823.29	2,154.79	2,486.30	2,983.56
Wooditton	980.30	1,143.68	1,307.07	1,470.45	1,797.22	2,123.98	2,450.75	2,940.90
Average Tax Charge	1,002.49	1,169.58	1,336.66	1,503.74	1,837.90	2,172.07	2,506.23	3,007.48
Proportion to Band D (Ninths)	6	7	8	9	11	13	15	18

COLLECTION FUND ESTIMATES

Revenue Account		Actual 2010/2011 £000	Estimate 2011/2012 £000	Probable 2011/2012 £000	Estimate 2012/2013 £000
Income	Income from council taxpayers	38,518	39,044	39,101	40,600
	Transfer from General Fund Council Tax Benefits	4,451	4,275	4,512	4,512
	Income collectable from non-domestic ratepayers	15,645	16,012	16,012	16,012
	Total Income	58,614	59,331	59,625	61,124
Expenditure	Precepts East Cambridgeshire District Council for District purposes	3,952	4,007	4,007	4,180
	for Parish precepts	1,467	1,566	1,566	1,558
		5,419	5,573	5,573	5,738
	Cambridgeshire County Council	30,595	31,014	31,014	32,360
	Cambridgeshire Police Authority	4,951	5,019	5,019	5,235
	Cambridgeshire Fire Authority	1,690	1,713	1,713	1,779
	Total Precepts	42,655	43,319	43,319	45,112
	National Non-Domestic Rates - contribution to national pool allowance for collection costs	15,550 95	15,923 89	15,920 92	15,920 92
	Total NDR	15,645	16,012	16,012	16,012

COLLECTION FUND ESTIMATES (continued)

	Actual 2010/2011 £000	Estimate 2011/2012 £000	Probable 2011/2012 £000	Estimate 2012/2013 £000
Expenditure continued				
Council Tax -				
Distribution of Surplus / (Deficit)				
East Cambridgeshire DC	54	135	135	(90)
Cambridgeshire CC	305	760	760	(500)
Cambridgeshire Police Auth.	49	123	123	(81)
Cambridgeshire Fire Authority	17	42	42	(28)
	<u>425</u>	<u>1,060</u>	<u>1,060</u>	<u>(699)</u>
Provision for losses on collection	115	0	20	0
	<u>540</u>	<u>1,060</u>	<u>1,080</u>	<u>(699)</u>
	<u>58,840</u>	<u>60,391</u>	<u>60,411</u>	<u>60,425</u>
Movement on Fund balance				
(Surplus) / Deficit for year	<u>226</u>	<u>1,060</u>	<u>786</u>	<u>(699)</u>
Collection Fund Reserve Balance				
Collection Fund deficit/(surplus) B/fwd	(313)	(269)	(87)	699
Movement on Fund balance in year	226	1,060	786	(699)
Collection Fund deficit/(surplus) C/fwd	<u>(87)</u>	<u>791</u>	<u>699</u>	<u>0</u>
Notes				
Council Tax Base (band D equivalents)	29,200.0	29,600.0	29,600.0	30,000.0
Average band D Council Tax (including parishes)	£1,460.80	£1,463.49	£1,463.49	£1,503.74
Non-domestic rating multiplier (pence in £)	41.4	43.3	43.3	45.8
% change in NDR multiplier		4.59%		5.77%

FORMAL RESOLUTIONS

East Cambridgeshire District Council, hereinafter referred to as “the Council” in this resolution, RESOLVES for the financial year 2012/13 to:

1. Set the Council Tax Requirement for the Council at £5,738,055 calculated as follows:

	£
a) Net expenditure on Council services	4,180,500
b) City, Parish and Town Council precepts	<u>1,557,555</u>
c) Council Tax Requirement	<u><u>5,738,055</u></u>

2. Calculate that the Council Tax requirement for the Council’s own purposes for 2012/13 (excluding Parish precepts) is £4,180,500.
3. Note that, arising from decisions taken by City, Parish and Town Councils by 13th February 2012, the amount of Special Expenses included in the budget requirement set out above is £1,557,555.
4. Note that (in accordance with regulations made under section 31(B) of the Local Government Finance Act 1992 as amended) Strategic Policy and Resources Committee calculated the following amounts at its meeting on 15th December 2011:
 - (a) 30,000: being the Council Tax Base (in accordance with Regulation 3 of the Local Authorities (Calculation of Council Tax Base) Regulations 1992.
 - (b) The sums shown in Schedule A column (2): being the amounts of Council Tax Base for dwellings in those parts of the area set out in column (1) of the schedule to which special expenses relate.
5. Note that Cambridgeshire County Council, the Cambridgeshire and Peterborough Fire Authority and the Cambridgeshire Police Authority, in accordance with section 40 of the Local Government Finance Act 1992, have stated the following amounts of precepts issued to the Council.

Band	County Council £	Police Authority £	Fire Authority £
A	719.10	116.34	39.54
B	838.95	135.73	46.13
C	958.80	155.12	52.72
D	1,078.65	174.51	59.31
E	1,318.35	213.29	72.49
F	1,558.05	252.07	85.67
G	1,797.75	290.85	98.85
H	2,157.30	349.02	118.62

FORMAL RESOLUTIONS CONTINUED

6. Set the following amounts in accordance with sections 31 to 36 of the Local Government Finance Act 1992:

a)	Gross Expenditure	37,798,138	
b)	Gross Income	32,060,083	
c)	Council Tax Requirement	5,738,055	
d)	Basic Amount of Council Tax	191.27	Item (c) divided by tax base
e)	Total of Special Items	1,557,555	Parish Precepts
f)	Basic Amount of Council Tax for dwellings in parts of the area to which no special items relate	139.35	Item (c) - (e) divided by tax base
g)	Basic Amount of Council Tax for dwellings in parts of the area to which one or more special items relate	sums in column (6) of Schedule A	Item f) plus column 4 of Schedule A (excludes Fire, Police and County Council)
h)	Basic Amount of Council Tax as in (g) for each Council Tax Band	sums shown in Schedule B	(excludes Fire, Police and County Council)

7. *The Referendums Relating to Council Tax Increases (Principles) (England) Report 2012/13* sets out the principles, which the Secretary of state has determined will apply to local authorities in England for 2012/13. The Council is required to determine whether its basic amount of Council Tax is excessive in accordance with the principles approved under Section 52ZB of the Local Government Finance Act 1992, as amended by section 5 of the Localism Act 2011.

8. This Council hereby determines that its relevant basic amount of council tax for 2012/13 is not excessive in accordance with the legislation set out in the preceding paragraph.

9. Set, as a result of items 5 and 6(h) above, the amounts of Council Tax shown in Schedule C, in accordance the Local Government Finance Act 1992, for each of the categories of dwellings shown in the schedule.

10. To approve the revised General Fund Revenue Budget 2011/12 and the Revenue Budget 2012/13.

11. To approve the revised 2011/12 – 2014/15 capital programme.

12. To approve the revised Statement of Reserves.

GENERAL FUND SUMMARY

	Page No.	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £	Estimate 2013-2014 £	Estimate 2014-2015 £
Committee:							
Development & Transport		2,672,986	2,446,736	2,414,392	2,389,412	2,310,694	2,308,194
Community & Environment		5,686,308	5,188,859	5,265,545	5,206,357	5,205,157	5,204,057
Personnel & Administration		960,881	3,129,070	2,973,775	2,683,432	2,987,390	3,469,045
Net District Spending from Summary	3	9,320,175	10,764,665	10,653,712	10,279,201	10,503,241	10,981,296
Reversal of Capital charges		552,614	(666,780)	(636,540)	(636,540)	(636,540)	(636,540)
Investment Income		(131,297)	(100,620)	(130,000)	(90,000)	(112,000)	(177,000)
Council Tax Freeze Grant		0	(99,880)	(101,166)	(101,166)	(101,166)	(101,166)
New Homes Bonus Grant		0	(400,000)	(380,000)	(735,000)	(835,000)	(935,000)
Internal Drainage Board levies		323,758	331,326	332,756	342,739	342,739	342,739
Net Operating Expenditure		10,065,250	9,828,711	9,738,762	9,059,234	9,161,274	9,474,329
Contributions to/(from) Earmarked reserves		519,088	(269,054)	(179,105)	(31,153)	85,544	(408,555)
Contribution to/(from) General Fund Balance		177,170	173,083	173,083	0	0	0
ECDC Budget Requirement		10,761,508	9,732,740	9,732,740	9,028,081	9,246,818	9,065,774
Parish Council Precepts		1,466,712	1,566,454	1,566,454	1,557,555	1,596,494	1,636,406
DISTRICT BUDGET REQUIREMENT		12,228,220	11,299,194	11,299,194	10,585,636	10,843,312	10,702,180
Financed by:							
Council's share of Collection Fund (surplus)/deficit		(54,000)	(134,700)	(134,700)	90,000	0	0
Revenue Support Grant		(856,516)	(1,320,217)	(1,320,217)	0	0	0
Redistributed Business Rates		(5,898,492)	(4,271,123)	(4,271,123)	(4,937,581)	(4,892,818)	(4,546,474)
DEMAND ON COLLECTION FUND		5,419,212	5,573,154	5,573,154	5,738,055	5,950,494	6,155,706

		Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £	Estimate 2013-2014 £	Estimate 2014-2015 £
UNALLOCATED GENERAL FUND FINANCIAL RESERVES							
In hand at 1st April		1,446,677	1,586,094	1,623,847	1,796,930	1,796,930	1,796,930
Movement in year		177,170	173,083	173,083	0	0	0
In hand at 31st March		1,623,847	1,759,177	1,796,930	1,796,930	1,796,930	1,796,930

IMPLIED BAND 'D' COUNCIL TAX (District only i.e. excluding parish levies)							
Demand on Collection Fund as above		5,419,212	5,573,154	5,573,154	5,738,055	5,950,494	6,155,706
Less Parish Precepts as above		1,466,712	1,566,454	1,566,454	1,557,555	1,596,494	1,636,406
		3,952,500	4,006,700	4,006,700	4,180,500	4,354,000	4,519,300
Council Tax Base		29,200.0	29,600.0	29,600.0	30,000.0	30,350.0	30,600.0
District Council Tax - Band D		135.36	135.36	135.36	139.35	143.46	147.69

GENERAL FUND SUMMARY

GENERAL FUND SUMMARY BY COMMITTEE		Page No.	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
Renovation Grants	RG001	6	61,319	59,732	59,730	55,042
Homelessness	HL001-2	6	328,965	363,997	442,014	464,904
Travellers sites	TS001-5	7	19,300	18,178	18,360	4,328
Strategic Housing Services	HS001	8	148,992	157,247	155,560	151,899
Housing Growth Fund	HG001	8	(867)	0	0	0
Building Regulations	BR001	9	14,289	0	(10,691)	(17,676)
Street Naming & Numbering	SN001	10	39,529	43,555	33,859	49,121
Building Regulations Non Fee Earning	BN001	10	178,077	127,156	124,613	126,600
Tree Preservation	TL001	11	92,436	139,905	129,478	140,706
Con.Areas & Listed Buildings	CO001	11	85,577	80,963	75,895	82,175
Planning	PN001	12	698,369	507,018	478,896	447,931
Local Agenda 21	LA001	13	33,721	34,469	54,127	35,326
Local Plans Policy	LP001	13	360,678	377,022	358,536	384,503
Economic Development	ED001-4	14	227,174	302,024	270,315	274,370
Concessionary Bus/Rail Passes	FA001	16	245,466	(1,362)	(1,362)	(3,002)
Car Parks	PV001-2	17	134,473	217,625	174,247	193,185
Littleport Station Car Park	PV005	18	(12,308)	0	38,131	0
Park and Ride	TA001	18	17,796	19,207	12,684	0
Development & Transport Totals			2,672,986	2,446,736	2,414,392	2,389,412
Cultural Activities	CA001	19	134,583	107,666	107,666	95,787
Community Projects & Grants	LT001	19	214,377	193,895	175,183	228,799
Paradise Pool	PO001	20	229,519	266,686	258,912	249,106
Sustainability	SU001	20	13,016	21,694	23,794	21,609
Maltings Public Hall	MP001	21	52,017	57,827	84,171	77,749
Tourism - Marketing/Grants	MG001	21	133,212	133,833	128,929	111,744
Sport & Recreation	SR001-14	22	270,924	254,794	237,803	223,115
Oliver Cromwell House	OC001	23	203,611	175,273	171,222	142,707
Museum - Old Gaol House	MU001-2	24	48,757	46,128	45,600	44,500
Public Conveniences	TO001-2	24	236,361	245,498	241,248	243,788
Ely Markets	MK001-3	25	(18,443)	(91,976)	(54,471)	(44,624)
Community Safety	CS001	26	336,657	252,691	189,056	124,411
Town Centres	TC001	26	12,741	7,805	21,815	8,073
Refuse Collection	RF001/BW001	27	880,483	873,819	984,366	1,030,370
Refuse Recycling	RE001-3	27	953,125	944,398	958,796	993,233
Nuisance Investigation	NU001	28	84,578	77,977	77,953	89,475
Dog Warden Scheme	DW001	28	38,456	35,182	34,739	39,294
Civic Amenities Act	CI001	29	24,892	22,499	22,457	18,041
Closed Churchyards	CY001	29	68,265	66,714	67,964	61,797
Street Cleansing	SC001	30	624,928	624,466	644,463	648,683
Licensing	LI001	30	74,401	68,820	68,507	72,575
Health - Admin. & Misc.	EH001-6	31	483,712	481,895	462,770	443,257
Health Courses	EC001	31	4,574	952	6,679	4,388
Environmental Issues	EI001-4	32	27,239	10,078	2,094	(14,906)
Award Ditches - Client	AW001-6	33	70,042	62,506	62,058	55,339
Pest Control	PE001	33	18,818	19,726	19,299	24,692
Maintenance of Open Spaces	OS001-2	34	465,463	228,013	222,472	213,355
Community & Environment Totals			5,686,308	5,188,859	5,265,545	5,206,357

GENERAL FUND SUMMARY

GENERAL FUND SUMMARY BY COMMITTEE		Page No.	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
Housing Act Advances	HA001	35	20,221	8,814	18,546	6,131
Emergency Planning	EP001	35	38,887	40,196	33,793	36,817
Housing Benefits	HB001-5	36	82,438	193,534	156,363	127,082
Local Democracy	C	37	990,003	943,544	918,661	898,846
Corporate Management	C	41	761,832	729,175	727,565	624,556
Out of Hours call out service	OH001	45	9,259	11,784	15,355	20,841
Electoral Registration	EL001	46	75,660	75,181	74,211	83,563
Cost of Elections	LE001	46	66,521	184,037	154,839	80,182
Land Charges Admin.	LC001	47	(13,937)	(41,583)	(11,953)	(18,719)
Health & Safety at Work	HE001	47	21,790	35,112	33,920	22,665
Interest & Fin. Transactions	IN001	48	(25,770)	133,811	148,252	28,516
Business Rates (NNDR)	NN001	48	151,237	200,585	221,305	231,692
Council Tax Accounting	CT001	49	501,489	470,060	464,761	458,773
Council Tax Rebates	CB001	49	52,183	102,784	87,401	116,622
Corporate Provisions	CN001	50	(1,966,105)	(185,853)	(264,279)	(225,395)
Post Entry Training	TR001	51	91,040	114,103	87,419	79,204
Miscellaneous Services	MF001	51	104,133	113,786	107,616	112,056
Personnel & Corporate Totals			960,881	3,129,070	2,973,775	2,683,432
Total Net Expenditure/(Income)			9,320,175	10,764,665	10,653,712	10,279,201

SUBJECTIVE ANALYSIS OF 2012-2013 BUDGET

	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
EMPLOYEES				
Direct employee expenses	6,316,466	5,968,538	5,876,915	6,071,822
Relocation expenses	2,225	0	0	0
Members Allowances	245,946	213,857	216,857	224,569
Superannuation - Former Staff	86,605	85,440	85,440	89,880
Recruitment Costs	4,881	0	0	0
Training	50,386	95,017	63,245	57,345
Child Care Scheme	15,552	20,259	20,259	20,259
Other expenses	11,565	6,089	10,711	9,211
	6,733,626	6,389,200	6,273,427	6,473,086
PREMISES				
Repairs and Maintenance	304,219	350,309	358,450	244,882
Energy costs	70,905	95,514	85,584	94,566
Rent and Rates	267,815	377,076	401,448	419,284
Maintenance of Grounds	172,240	65,040	70,152	66,744
Contract cleaning	1,645	1,622	1,915	1,915
Insurance	120,935	126,902	136,681	143,333
	937,759	1,016,463	1,054,230	970,724
TRANSPORT				
Direct transport costs	123,838	84,907	103,195	105,347
Contract hire	21,160	17,873	12,351	1,975
Insurance	16,957	17,299	18,298	19,606
	161,955	120,079	133,844	126,928
SUPPLIES AND SERVICES				
Equipment, Furniture & Fittings	155,752	164,170	156,424	149,843
Printing, Stationery & Office expenses	87,177	118,086	110,072	86,451
Professional Services	975,161	500,731	595,683	499,938
Communications & Computing Expenses	474,858	538,405	509,381	452,161
	10,427	19,369	15,518	15,882
Grants/Subscriptions	2,128,202	454,007	557,356	452,598
IDB Levies	323,758	331,326	332,756	342,739
Inflation	0	15,000	0	0
Revenue contributions to Capital	137,336	115,565	116,900	8,400
Savings targets	0	0	0	(282,553)
Transfer to/(from) Reserve	696,258	(95,971)	(16,713)	(48,829)
Other expenses	290,273	167,274	353,706	223,624
	5,279,202	2,327,962	2,731,083	1,900,254
THIRD PARTY PAYMENTS				
Contractors	3,562,577	3,730,137	3,685,259	3,720,980
	3,562,577	3,730,137	3,685,259	3,720,980
TRANSFER PAYMENTS				
Housing Benefits	22,205,989	20,709,080	22,968,611	22,958,611
	22,205,989	20,709,080	22,968,611	22,958,611

SUBJECTIVE ANALYSIS OF 2012-2013 BUDGET

	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
CAPITAL CHARGES				
Depreciation	767,876	666,780	636,540	636,540
NBV of disposals	(1,584,996)	0	0	0
Impairment etc	264,506	0	0	0
	(552,614)	666,780	636,540	636,540
GENERAL EXPENSES				
Capital Charges Control	552,614	(666,780)	(636,540)	(636,540)
	552,614	(666,780)	(636,540)	(636,540)
TOTAL GROSS EXPENDITURE	38,881,108	34,292,921	36,846,454	36,150,583
INCOME				
Government grants	23,487,400	21,634,428	23,929,697	24,174,623
Other grants/reimbursements	2,068,155	474,037	692,794	469,879
Sales	84,590	46,596	63,616	60,696
Fees & Charges	1,631,682	1,715,865	1,690,561	1,735,736
Rents	427,652	418,180	429,492	419,993
Non Capital receipts	88,969	10,000	10,000	10,000
Other Receipts	189,897	152,745	160,775	159,635
Interest receipts	141,255	108,330	136,779	91,940
TOTAL GROSS INCOME	28,119,600	24,560,181	27,113,714	27,122,502
TOTAL NET EXPENDITURE	10,761,508	9,732,740	9,732,740	9,028,081

DEVELOPMENT AND TRANSPORT COMMITTEE

HOMELESSNESS	HL001-2	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
Employees		130,273	140,170	134,401	139,598
Rents		15,645	29,890	110,671	89,890
Transport		165	323	323	347
Supplies & Services					
- Printing, stationary & Office Expenses		282	0	55	160
- Hereward Agency Costs		98,864	27,627	21,627	44,627
- Hostel Charges		23,846	15,454	14,254	27,454
- Removal Expenses		13,244	5,036	10,036	10,036
- Other		2,458	2,343	2,593	2,593
- Communications & Computing		1,057	284	284	284
- Expenses		0	800	0	800
- EC Care & Repair		52,051	44,551	44,551	44,551
- Grants		8,028	7,500	14,500	14,500
- Subscriptions		0	207	207	0
Miscellaneous - eg Compensation		75,418	20,708	20,708	20,708
Gross Direct Expenditure		421,331	294,893	374,210	395,548
Government Grants		33,050	0	0	0
Contributions		138,318	0	1,300	1,300
Total Income		171,368	0	1,300	1,300
Net Direct Expenditure		249,963	294,893	372,910	394,248
Central Support Services Charges		79,002	69,104	69,104	70,656
Net Expenditure		328,965	363,997	442,014	464,904

RENOVATION GRANTS	RG001	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
Employees		38,269	38,943	38,944	36,629
Leased cars		70	76	73	73
Supplies & Services		798,097	0	0	0
Gross Direct Expenditure		836,436	39,019	39,017	36,702
Revenue expenditure funded by capital		798,097	0	0	0
Total Income		798,097	0	0	0
Net Direct Expenditure		38,339	39,019	39,017	36,702
Central Support Services Charges		22,980	20,713	20,713	18,340
Net Expenditure/(Income)		61,319	59,732	59,730	55,042

DEVELOPMENT AND TRANSPORT COMMITTEE

TRAVELLERS SITES	TS001-5	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
Employees		32,227	31,018	31,018	26,320
Premises & Land					
- Repairs & Maintenance		15,881	4,213	4,713	4,713
- Materials		862	0	0	0
- Asset Management		2,826	0	0	0
- Improvements		0	0	0	0
- Electricity		917	2,421	2,524	2,729
- Water/Drainage Rates		11,357	3,970	3,970	4,211
- Grounds Contract Work		1,285	4,055	3,555	3,555
- Insurance		189	194	194	194
Transport		70	76	73	84
Supplies & Services					
- Equipment, Furniture & Fittings		651	235	235	235
- Protective Clothing		0	0	0	0
- Court Costs		0	0	0	0
- Other Fees		1,258	3,031	2,091	2,091
- County Council		7,606	15,107	15,107	15,107
- Vehicle Removal		0	0	0	0
- Other Payments		(5,649)	2,700	2,740	2,740
Third Party Payments		650	0	0	0
Capital Charges					
- Depreciation		7,091	6,109	7,091	7,091
Gross Direct Expenditure		77,221	73,129	73,311	69,070
Grants		60	0	0	0
Fees and Charges		502	0	0	0
Rents		111,593	114,088	114,088	114,088
Recoveries via Insurance		0	0	0	0
Total Income		112,155	114,088	114,088	114,088
Net Direct Expenditure		(34,934)	(40,959)	(40,777)	(45,018)
Central Support Services Charges		54,234	59,137	59,137	49,346
Net Expenditure/(Income)		19,300	18,178	18,360	4,328

DEVELOPMENT AND TRANSPORT COMMITTEE

HS001 STRATEGIC HOUSING SERVICES	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
Employees	88,234	76,779	94,995	85,411
Premises				
- Electricity	607	483	629	685
- Rents	1,956	0	0	0
- Street Lamp Maintenance	644	218	622	622
- Insurance - Other Indemnities	56	57	72	76
Leased Cars	175	190	183	183
Supplies & Services				
- Catering	486	552	552	102
- Printing, Stationery & Office	0	432	0	0
- Professional Services	52,160	21,015	33,335	19,835
- Communications & Computing	186	180	180	180
- Expenses	59	664	0	664
- Rural Housing Enabler	2,000	2,000	2,000	2,000
- Other	0	0	12,897	0
- Subscriptions	466	1,380	0	0
Gross Direct Expenditure	147,029	103,950	145,465	109,758
Migration Impact Fund	59,232	0	43,202	0
Other	1,135	1,092	1,092	1,092
Total Income	60,367	1,092	44,294	1,092
Net Direct Expenditure	86,662	102,858	101,171	108,666
Central Support Services Charges	62,330	54,389	54,389	43,233
Net Expenditure/(Income)	148,992	157,247	155,560	151,899

HG001/5 HOUSING GROWTH FUND	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
Employees	58,505	0	0	0
Premises	351	0	0	0
Supplies & Services				
- Professional Services	187,508	0	85,000	0
- Transfer/Funding	40,999	0	0	0
- Miscellaneous	1,552	0	0	0
Gross Direct Expenditure	288,915	0	85,000	0
Grants	289,782	0	85,000	0
Total Income	289,782	0	85,000	0
Net Expenditure/(Income)	(867)	0	0	0

DEVELOPMENT AND TRANSPORT COMMITTEE

BUILDING REGULATIONS	BR001	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
Employees		156,966	161,700	151,409	162,095
Training		488	4,826	4,826	4,826
Premises		37	1	1	1
Supplies & Services					
- Equipment, Furniture & Fittings		97	133	133	133
- Protective Clothing/Equipment		163	308	308	308
- Printing & Stationery		1,509	1,187	1,187	1,187
- Publications & Books		4,539	4,498	4,498	4,498
- Microfilming		0	1,863	1,863	1,863
- Consultants Fees		9,459	16,891	16,891	16,891
- Mobile Phones		186	574	574	574
- Conference expenses		0	0	0	0
- Subscriptions/Contributions		0	432	32	32
- Lantac		1,826	1,826	1,826	1,826
- Miscellaneous		2,925	0	0	0
Gross Direct Expenditure		178,195	194,239	183,548	194,234
<u>Income</u>					
Photocopies		62	100	100	100
Land Charges Admin Fee		2,000	2,000	2,000	2,000
Building Reg. Fees		228,817	262,228	262,228	262,228
Reimbursement of salaries		12,160	0	0	0
Other		663	0	0	0
Total Income		243,702	264,328	264,328	264,328
Net Direct Expenditure		(65,507)	(70,089)	(80,780)	(70,094)
Central Support Services Charges		79,796	70,089	70,089	52,418
Net Expenditure/(Income)		14,289	0	(10,691)	(17,676)
<u>Note</u>					
Funded from revenue budget		(14,289)	0	0	0
Reserve Balance B/F		0	0	0	(10,691)
Transfer to/(from) reserve		0	0	10,691	17,676
Reserve Balance C/F		0	0	(10,691)	(28,367)
Balance remaining on BR001		0	0	0	0

DEVELOPMENT AND TRANSPORT COMMITTEE

BN001 BUILDING REGULATIONS NON FEE	Actual 2010-11 £	Estimate 2011-12 £	Probable 2011-12 £	Estimate 2012-13 £
Employees	124,109	80,916	77,718	81,407
Leased cars	3,799	0	0	0
Leased cars	27	42	0	0
Supplies & Services				
- Equip, Furniture & Fittings	1,120	0	0	0
- Consultancy	1,171	0	750	0
- Mobile Phones	151	206	206	206
Gross Direct Expenditure	130,377	81,164	78,674	81,613
Income	5,454	0	53	0
Total Income	5,454	0	53	0
Net Direct Expenditure	124,923	81,164	78,621	81,613
Central Support Services Charges	53,154	45,992	45,992	44,987
Net Expenditure/(Income)	178,077	127,156	124,613	126,600

SN001 STREET NAMING & NUMBERING B25	Actual 2010-11 £	Estimate 2011-12 £	Probable 2011-12 £	Estimate 2012-13 £
Employees	24,854	24,162	14,629	33,950
Repair of Street Signs	2,440	4,062	4,062	4,062
Leased cars	188	202	39	39
Supplies & Services	50	0	0	0
Gross Direct Expenditure	27,532	28,426	18,730	38,051
Income	8,332	8,000	8,000	8,000
Total Income	8,332	8,000	8,000	8,000
Net Direct Expenditure	19,200	20,426	10,730	30,051
Central Support Services Charges	20,329	23,129	23,129	19,070
Net Expenditure/(Income)	39,529	43,555	33,859	49,121

DEVELOPMENT AND TRANSPORT COMMITTEE

TL001 TREES & LANDSCAPE SERVICE	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
Employees	34,273	82,699	72,272	83,323
Tree Maintenance	13,367	12,563	12,563	12,563
Supplies & Services				
- Printing, Stationery & Office	95	209	209	209
- Professional Services	289	0	0	0
- Mobile Phones	65	254	254	254
- Staff Conference Expenses	60	0	0	0
- Tree Council Subscription	250	250	250	250
- Other Subscriptions	105	107	107	107
Gross Direct Expenditure	48,504	96,082	85,655	96,706
Income	254	0	0	0
Total Income	254	0	0	0
Net Direct Expenditure	48,250	96,082	85,655	96,706
Central Support Services Charges	44,186	43,823	43,823	44,000
Net Expenditure/(Income)	92,436	139,905	129,478	140,706

CO001 CONSERVATION AREAS & LISTED BUILDINGS	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
Employees	35,935	27,417	34,983	35,661
Premises	4,427	0	0	0
Supplies & Services				
- Publications & Books etc	69	66	66	66
- Mobile phones	40	134	0	0
- T&C Planning Act Adverts	19,397	24,018	11,518	14,018
- Grants - Historic Buildings	(4,211)	0	0	0
Gross Direct Expenditure	55,657	51,635	46,567	49,745
Other Grants	4,427	0	0	0
Telephone Calls	8	0	0	0
Total Income	4,435	0	0	0
Net Direct Expenditure	51,222	51,635	46,567	49,745
Central Support Services Charges	34,355	29,328	29,328	32,430
Net Expenditure/(Income)	85,577	80,963	75,895	82,175

DEVELOPMENT AND TRANSPORT COMMITTEE

PLANNING	PN001	Actual	Estimate	Probable	Estimate
		2010-2011	2011-2012	2011-2012	2012-2013
		£	£	£	£
Employees		602,332	544,804	521,367	548,858
Premises		351	40	39	41
Transport					
-Leased cars		95	151	0	0
Supplies & Services					
- Equipment, Furniture & Fittings		253	233	233	233
- Protective Clothing		56	275	275	275
- Printing & Stationery		1,044	2,583	1,583	1,583
- Publications & Books		112	1,500	1,000	1,000
- Microfilming		0	2,729	952	2,729
- Professional Services		27,487	10,937	11,037	5,600
- Mobile Phones		327	490	490	490
- Advertising		2,641	2,233	2,233	2,233
- Other (e.g. Conference Expenses)		0	0	0	0
- Subscriptions & Grants		7,190	4,121	4,190	4,121
- Revenue contribution to Capital		67,194	0	0	0
- Refund/Compensation		8,378	0	0	0
Capital Charges					
- Depreciation		11,235	1,406	0	0
- NBV of disposals		0	0	0	0
Gross Direct Expenditure		728,695	571,502	543,399	567,163
Other Grants, Reim & Contribs		25,000	0	419	0
Other Fees and Charges		18,880	20,000	20,000	27,500
Sales of photocopies/Map extracts		95	500	100	100
Questionnaires/Enquiries		4	0	0	0
Planning List Sales		21	0	0	0
Planning Application Fees		334,467	359,043	359,043	416,043
Total Income		378,467	379,543	379,562	443,643
Net Direct Expenditure		350,228	191,959	163,837	123,520
Central Support Services Charges		348,141	315,059	315,059	324,411
Net Expenditure/(Income)		698,369	507,018	478,896	447,931

DEVELOPMENT AND TRANSPORT COMMITTEE

LOCAL AGENDA 21	LA001	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
Employees		56,294	31,949	33,242	33,700
Premises & land - hire of premises		1,181	2,092	1,442	1,442
Supplies & Services					
- Other (e.g. Refreshments, Equip etc)		2,213	100	250	100
- Transfer/Funding		4,000	0	19,109	0
- Promotion		0	84	84	84
- Grants & Subscriptions		41,117	244	0	0
Gross Direct Expenditure		104,805	34,469	54,127	35,326
Income		71,084	0	0	0
Total Income		71,084	0	0	0
Net Expenditure/(Income)		33,721	34,469	54,127	35,326

LOCAL PLANS POLICY	LP001	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
Employees		228,172	196,061	183,874	206,391
Rents		197	0	200	200
Leased cars		80	126	0	0
Supplies & Services					
- Printing, Stationery & Office		42	1,222	38	38
- Professional Services		50,392	50,000	50,000	70,000
- Other (e.g. Telephone charges)		50	204	30	30
- Advertising (Other than staff)		268	651	651	651
- Subscriptions		313	317	317	317
- Grants		16,000	21,464	16,000	16,000
Revenue contribution to Capital		1,321	0	0	0
Capital Charges					
- Depreciation		958	1	0	0
Gross Direct Expenditure		297,793	270,046	251,110	293,627
Government Grants		56,835	0	0	0
Sale of Printing/Stationery		54	527	77	527
Total Income		56,889	527	77	527
Net Direct Expenditure		240,904	269,519	251,033	293,100
Central Support Services Charges		119,774	107,503	107,503	91,403
Net Expenditure/(Income)		360,678	377,022	358,536	384,503

DEVELOPMENT AND TRANSPORT COMMITTEE

ED001-4 ECONOMIC DEVELOPMENT	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
Employees	145,731	211,898	223,213	208,459
Premises	3,306	531	928	998
Transport				
- Leased cars	3,861	4,223	3,971	3,971
Supplies & Services				
- Catering	120	500	0	0
- Equipment, Furniture & Fittings	1,639	0	0	0
- Printing, Stationery & Office	7,706	258	158	108
- Professional Services	14,396	2,000	2,000	2,000
- Promotion Costs	27,884	16,000	16,000	0
- Trav/Conference Fees	443	300	0	0
- Grants	70,000	0	0	0
- Community Grants	10,564	5,100	5,100	5,100
- Subscriptions	4,641	2,750	2,750	2,750
- Transfer to Reserve	(40,999)	0	0	0
Depreciation	7,700	7,148	7,700	7,700
Club Mews	(7,680)	(15,904)	(14,855)	(14,778)
Industrial Development	21,881	846	(831)	(1,741)
E-Space North	(79,958)	(3,066)	(27,534)	5,463
Net cost of Funded Schemes	0	0	2,046	0
Gross Direct Expenditure	191,235	232,584	220,646	220,030
Other Contributions	48,748	0	19,771	11,617
Total Income	48,748	0	19,771	11,617
Net Direct Expenditure	142,487	232,584	200,875	208,413
Central Support Services Charges	84,687	69,440	69,440	65,957
Net Expenditure/(Income)	227,174	302,024	270,315	274,370

ED004 CLUB MEWS B35 008	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
Premises	8,296	702	1,301	1,378
Servives	134	0	0	0
Gross Direct Expenditure	8,430	702	1,301	1,378
Income	16,110	16,606	16,156	16,156
Total Income	16,110	16,606	16,156	16,156
Net Expenditure/(Income)	(7,680)	(15,904)	(14,855)	(14,778)

DEVELOPMENT AND TRANSPORT COMMITTEE

E-SPACE NORTH	ED002	Actual	Estimate	Probable	Estimate
	B35 006	2010-2011	2011-2012	2011-2012	2012-2013
		£	£	£	£
Employees		53,072	52,189	58,906	59,068
Premises & Land					
- Repair & Maintenance		32,486	14,000	14,000	14,000
- Energy		9,194	13,412	19,050	21,090
- Rent & Rates		8,005	17,356	17,356	18,337
- Contract Cleaning		325	345	345	345
- Insurance		5,943	6,121	6,166	6,516
- Other		50	0	0	0
Supplies and Services					
- Equipment, Furniture & Fittings		7,279	18,500	18,500	18,500
- Catering		4,632	4,500	4,500	4,500
- Professional Services		2	291	291	291
- Communications & Computing		54,612	61,650	61,650	61,650
- Miscellaneous		1,875	250	4,328	250
Third Party Payments		2,503	3,168	3,168	3,244
Capital Charges					
- Depreciation		51,879	51,879	51,879	51,879
Gross Direct Expenditure		231,857	243,661	260,139	259,670
Contributions		2,555	600	600	600
Sales, Fees & Charges		26,756	22,036	24,460	22,036
Rent		221,961	174,556	208,078	181,424
Other receipts		68,096	54,244	59,244	59,244
Total Income		319,368	251,436	292,382	263,304
Net Direct Expenditure		(87,511)	(7,775)	(32,243)	(3,634)
Central Support Cleaning Charges		7,553	4,709	4,709	9,097
Net Expenditure/(Income)		(79,958)	(3,066)	(27,534)	5,463

INDUSTRIAL DEVELOPMENT	ED003	Actual	Estimate	Probable	Estimate
	B35 007	2010-2011	2011-2012	2011-2012	2012-2013
		£	£	£	£
Employees		4,900	4,902	4,902	5,113
Premises		7,620	3,403	1,920	1,905
Supplies and Services		3,069	4,247	0	0
Capital Charges					
- Depreciation		9,650	5,133	9,647	9,647
Gross Direct Expenditure		25,239	17,685	16,469	16,665
Income		10,373	18,746	19,207	20,496
Total Income		10,373	18,746	19,207	20,496
Net Direct Expenditure		14,866	(1,061)	(2,738)	(3,831)
Central Support Services Charges		7,015	1,907	1,907	2,090
Net Expenditure/(Income)		21,881	846	(831)	(1,741)

DEVELOPMENT AND TRANSPORT COMMITTEE

ED001-4 ECONOMIC DEVELOPMENT FUNDED SCHEMES	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
Gross costs:- EC Lifelong Learning Partnership	0	0	2,046	0
Total Expenditure	0	0	2,046	0
External Funding	0	0	0	0
Total Income	0	0	0	0
Net cost/(surplus) to ECDC	0	0	2,046	0

FA001 RAIL PASSES/COMMUNITY TRANSPORT	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
Employees	25,621	0	0	0
Transport	4,200	0		
Supplies & Services				
- Post Office Commission	510	0	0	0
- Purchase of Railcards	18,297	17,138	17,138	17,138
- Printing, Stationery & Office Expns	2,703	0	0	0
- Other (Postage, Software Expns	331	0	0	0
- Grants	25,490	0	3,000	0
- Bus Pass Sales paid over to CCC	247,939	0	0	0
Gross Direct Expenditure	325,091	17,138	20,138	17,138
Railcards sold	20,130	18,500	18,500	20,140
Replacement Bus Passes	650	0	0	0
Specific Grant	64,882	0	0	0
Contributions from S106	0	0	3,000	0
Sales	284	0	0	0
Total Income	85,946	18,500	21,500	20,140
Net Direct Expenditure	239,145	(1,362)	(1,362)	(3,002)
Central Support Services Charges	6,321	0	0	0
Net Expenditure/(Income)	245,466	(1,362)	(1,362)	(3,002)

DEVELOPMENT AND TRANSPORT COMMITTEE

CAR PARKS	PV001-3	Actual	Estimate	Probable	Estimate
		2010-2011	2011-2012	2011-2012	2012-2013
		£	£	£	£
Employees		87,916	93,614	93,002	94,860
Premises					
- Repairs & Maintenance		0	0	0	0
- Electricity		4,655	3,741	3,900	4,217
- Lease Rents		3,355	3,277	3,277	3,277
- Rates		26,937	106,528	84,455	100,850
- Sewerage Charge		180	188	188	188
- Repair Street Lamps		3,540	3,002	3,624	3,624
- Grounds Maintenance Costs		6,630	11,062	9,062	11,062
- Insurance		1,251	1,123	923	978
Supplies & Services					
- Equipment, Furniture & Fittings		3,882	2,948	1,998	1,998
- Protective Clothing		694	746	746	746
- Printing, Stationery & Office		1,266	2,555	2,555	2,555
- Courier		7,303	7,564	7,564	7,564
- Solicitors/consultants		18,785	0	0	0
- Mobile Phones		109	383	383	383
- Adverts (other than staff)		0	2,070	2,070	2,070
- Grants & Subscriptions		1,240	1,050	1,050	1,050
- Miscellaneous		2,209	242	242	242
Third Party Payments		7,044	410	410	420
Capital Charges					
- Depreciation		20,233	38,425	20,101	20,101
- NBV of Disposals		1	0	0	0
- Impairment		13,876	0	0	0
Gross Direct Expenditure		211,106	278,928	235,550	256,185
Fees & Charges		73,926	66,600	66,600	66,600
Excess Parking Charges		42,040	46,204	46,204	46,204
Other (e.g. contributions and phone)		19,860	6,500	6,500	6,500
Total Income		135,826	119,304	119,304	119,304
Net Direct Expenditure		75,280	159,624	116,246	136,881
Central Support Services Charges		59,193	58,001	58,001	56,304
Net Expenditure/(Income)		134,473	217,625	174,247	193,185

DEVELOPMENT AND TRANSPORT COMMITTEE

PV005 LITTLEPORT STATION CAR PARK	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
Premises				
- Repairs & Maintenance	0	1,530	1,530	1,530
- Repair Street Lamps	170	0	161	161
- Insurance	46	48	48	48
Supplies & Services				
- Equipment, Furniture & Fittings	236	0	0	0
- Solicitors/consultants	0	1,992	1,831	1,831
- Miscellaneous	0	0	38,131	0
Gross Direct Expenditure	452	3,570	41,701	3,570
Contributions	12,760	3,570	3,570	3,570
Total Income	12,760	3,570	3,570	3,570
Net Direct Expenditure	(12,308)	0	38,131	0
Central Support Services Charges	0	0	0	0
Net Expenditure/(Income)	(12,308)	0	38,131	0

TA001 PARK & RIDE	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
Premises	3,822	3,700	2,546	0
Transport	13,974	15,507	10,138	0
Gross Direct Expenditure	17,796	19,207	12,684	0
Other Grants/contributions	0	0	0	0
Total Income	0	0	0	0
Net Direct Expenditure	17,796	19,207	12,684	0
Net Expenditure/(Income)	17,796	19,207	12,684	0

COMMUNITY AND ENVIRONMENT COMMITTEE

CA001	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
CULTURAL ACTIVITIES				
Employees	8,314	8,519	8,519	8,756
Insurance	10	10	10	10
ADEC Grant	79,242	54,242	54,242	54,242
Gross Direct Expenditure	87,566	62,771	62,771	63,008
Income	0	0	0	0
Total Income	0	0	0	0
Net Direct Expenditure	87,566	62,771	62,771	63,008
Central Support Services Charges	47,017	44,895	44,895	32,779
Net Expenditure/(Income)	134,583	107,666	107,666	95,787

LT001	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
COMMUNITY PROJECTS & GRANTS				
Employees	81,357	65,409	37,815	73,538
Premises	209	9	7,319	7,335
Supplies & Services				
- Services	804	0	300	0
- Other Equip,Printing,Searches	566	0	2,100	3,600
- Other Communications & Computing	602	379	(300)	1,500
- Grants to Voluntary Organisations	732,000	122,577	236,977	122,625
- Miscellaneous	(2,855)	0	2,803	0
Gross Direct Expenditure	812,683	188,374	287,014	208,598
Contributions from S106	601,174	0	117,352	0
Other Contributions	266	0	0	0
Total Income	601,440	0	117,352	0
Net Direct Expenditure	211,243	188,374	169,662	208,598
Central Support Services Charges	3,134	5,521	5,521	20,201
Net Expenditure/(Income)	214,377	193,895	175,183	228,799

COMMUNITY AND ENVIRONMENT COMMITTEE

PARADISE POOL	PO001	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
Employees		7,042	9,631	8,170	9,750
Premises					
- Asset Management		6,065	0	18,303	0
- Insurance		2,367	2,438	2,700	2,853
Supplies & Services					
- Transfer/Funding		(4,115)	0	(5,074)	0
Payments to contractor		168,882	170,644	170,644	178,494
Capital Charges					
- Depreciation		50,663	71,667	50,663	50,663
Gross Direct Expenditure		230,904	254,380	245,406	241,760
Contract Payments		12,103	13,298	12,098	12,098
Other		15,000	0	0	0
Total Income		27,103	13,298	12,098	12,098
Net Direct Expenditure		203,801	241,082	233,308	229,662
Central Support Services Charges		25,718	25,604	25,604	19,444
Net Expenditure/(Income)		229,519	266,686	258,912	249,106

SUSTAINABILITY	SU001	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
Employees		13,016	21,694	21,694	21,609
Supplies & Services					
- Consultancy Fees		0	0	2,100	0
Gross Direct Expenditure		13,016	21,694	23,794	21,609
Other		0	0	0	0
Total Income		0	0	0	0
Net Direct Expenditure		13,016	21,694	23,794	21,609
Central Support Services Charges		0	0	0	0
Net Expenditure/(Income)		13,016	21,694	23,794	21,609

COMMUNITY AND ENVIRONMENT COMMITTEE

MALTINGS PUBLIC HALL	MP001	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
Employees		4,447	4,785	4,698	4,895
Premises					
- Repairs & Maintenance		1,164	5,022	5,022	5,022
- Licences		47	0	0	0
- Insurance		3,077	3,170	7,435	5,955
Supplies & Services					
- Furniture Purchases		178	1,413	1,413	1,413
- Other Supplies & Services		41	57	57	57
Capital Charges					
- Depreciation		58,628	67,167	58,628	58,628
Gross Direct Expenditure		67,582	81,614	77,253	75,970
Contract Payments Received		41,100	49,563	20,000	20,000
Insurance Premiums Recovered		1,197	1,142	0	0
Total Income		42,297	50,705	20,000	20,000
Net Direct Expenditure		25,285	30,909	57,253	55,970
Central Support Services Charges		26,732	26,918	26,918	21,779
Net Expenditure/(Income)		52,017	57,827	84,171	77,749

TOURISM - MARKETING/GRANTS	MG001	Actual 2009-2010 £	Estimate 2010-2011 £	Probable 2010-2011 £	Estimate 2011-2012 £
Employees		37,252	38,125	38,221	40,395
Premises		1,056	927	1,076	1,128
Supplies & Services					
- Equipment, Furniture & Fittings		391	1,578	1,228	1,653
- Printing & Stationery		11,432	12,822	12,822	12,822
- Advertising		7,666	10,888	10,888	10,888
- Promotion		4,515	7,494	6,319	6,319
- Other		2,737	6,500	4,795	4,795
- Expenses & other		14,815	0	800	800
- Grants & Subscriptions		1,600	1,217	0	1,217
Capital Charges					
- Depreciation		19	19	19	19
Gross Direct Expenditure		81,483	79,570	76,168	80,036
Guides - District Tours		10,481	10,000	10,000	10,000
Other		15,910	2,130	3,632	3,000
Total Income		26,391	12,130	13,632	13,000
Net Direct Expenditure		55,092	67,440	62,536	67,036
Central Support Services Charges		78,120	66,393	66,393	44,708
Net Expenditure/(Income)		133,212	133,833	128,929	111,744

COMMUNITY AND ENVIRONMENT COMMITTEE

SR001-14	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
SPORT & RECREATION				
Employees	91,265	101,119	80,299	104,440
Premises				
- Room Hire	5,379	1,024	675	625
- Fishing Rights	1,681	1,343	1,343	1,343
- Mooring Rights	1,681	1,459	2,019	2,019
- Rates	1,117	2,476	1,250	1,326
- Life-Bouys	35	65	89	89
- Insurance	46	48	47	49
Transport				
- Hired Transport etc	1,925	0	0	0
- Other Transport etc	59	0	0	0
- Insurance	427	0	441	473
Supplies & Services				
- Equipment, Furniture & fittings	9,548	2,014	3,388	2,820
- Other (e.g. Catering)	439	0	0	0
- Printing, Stationery & Office	0	191	116	191
- Sports Coaches	25,787	1,984	749	749
- Consultants Fees	100	0	0	0
- Search Fees	520	588	588	588
- Mobile Phones	50	0	0	0
- Adverts - Other than staff	8,332	0	0	0
- Conference Expenses	0	646	646	646
- Grants	10,000	0	0	0
- Contributions	101,077	12,564	2,104	2,604
- Sports Dec	37,100	33,488	33,488	33,488
- Other (Agency workers,entertainers,C	10,293	0	13,443	0
- Subscriptions	0	106	0	0
Gross Direct Expenditure	306,861	159,115	140,685	151,450
Other Contributions	133,769	500	428	0
Other	4,828	654	0	0
Rent Income	1,387	2,243	1,530	1,530
Total Income	139,984	3,397	1,958	1,530
Net Direct Expenditure	166,877	155,718	138,727	149,920
Central Support Services Charges	104,047	99,076	99,076	73,195
Net Expenditure/(Income)	270,924	254,794	237,803	223,115

COMMUNITY AND ENVIRONMENT COMMITTEE

OC001	Actual	Estimate	Probable	Estimate
OLIVER CROMWELL HOUSE	2010-2011	2011-2012	2011-2012	2012-2013
	£	£	£	£
Employees	126,250	107,797	107,797	109,763
Premises				
- Materials	45	150	150	150
- Contract Work	2,075	1,999	1,999	1,999
- Asset management	761	0	0	0
- Electricity	2,055	2,197	2,290	2,476
- Gas	2,408	2,245	2,245	2,752
- Rates	5,774	7,941	7,941	8,387
- Contract Cleaning	70	70	70	70
- Ground Maintenance Costs	180	0	203	180
- Insurance	3,086	3,179	3,158	3,337
Transport	0	0	75	0
Supplies & Services				
- Equipment/Furniture & Fittings	7,621	12,386	9,651	9,651
- Materials	210	0	500	500
- Food Purchased	424	300	300	300
- Protective Clothing	235	508	508	508
- Printing, Stationery & Office	1,363	100	100	100
- Cash courier	2,055	1,930	1,930	1,930
- Payments to Guides	3,884	2,893	3,884	3,884
- Search Fees	288	0	0	0
- Telephone	624	973	750	750
- Barclaycard	513	0	0	0
- Cashiers Unders	148	133	133	133
- Other Payments/Resale/Refund	27,632	0	5,259	4,730
Private Contractors	301	78	265	271
Capital Charges				
- Depreciation	11,145	11,103	11,144	11,144
Gross Direct Expenditure	199,147	155,982	160,352	163,015
Profit on sales	37,572	12,393	12,393	12,393
Book a Bed	909	1,844	1,244	600
Guided Tours	11,628	8,679	12,200	12,400
Admission Fees	49,915	43,905	49,489	51,000
Other Income (e.g. Cashiers Overs)	552	1,284	1,200	1,500
Total Income	100,576	68,105	76,526	77,893
Net Direct Expenditure	98,571	87,877	83,826	85,122
Central Support Services Charges	105,040	87,396	87,396	57,585
Net Expenditure/(Income)	203,611	175,273	171,222	142,707

COMMUNITY AND ENVIRONMENT COMMITTEE

MU001-2 MUSEUM - OLD GAOL HOUSE	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
Premises				
- Contract Work	730	474	0	0
- Insurance	602	620	620	655
Supplies & Services				
-Communications & Computing	110	0	120	120
-Grant to Ely Museum	36,849	37,031	37,031	37,031
Capital Charges				
- Depreciation	26	0	26	26
Gross Direct Expenditure	38,317	38,125	37,797	37,832
Insurance Recovered	602	682	882	682
Total Income	602	682	882	682
Net Direct Expenditure	37,715	37,443	36,915	37,150
Central Support Services Charges	11,042	8,685	8,685	7,350
Net Expenditure/(Income)	48,757	46,128	45,600	44,500

TO001-2 PUBLIC CONVENIENCES	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
Employees	99,410	108,581	107,341	110,088
Premises				
- Materials	368	2,456	367	367
- Contract work	3,771	3,223	3,223	3,223
- Asset Management	4,987	0	0	0
- Electricity	5,993	9,745	6,248	6,755
- Rates	8,305	16,044	21,371	23,764
- Water/Sewerage Charges	18,981	10,975	18,174	18,174
- Insurance	1,215	1,251	735	777
Transport	2,436	3,192	2,792	2,938
Supplies & Services				
- Equipment, Furniture & Fittings	16,704	16,797	15,451	15,451
- Protective Clothing	63	365	365	365
- Consultants Fees	108	200	200	200
- Mobile Phones	457	656	656	656
- Miscellaneous	273	0	0	0
- Subscriptions	1,210	1,000	1,000	1,000
Third Party Payments	530	0	0	0
Capital Charges				
- Depreciation	35,236	41,844	35,236	35,236
Gross Direct Expenditure	200,047	216,329	213,159	218,994
Income	1,064	100	1,180	1,180
Total Income	1,064	100	1,180	1,180
Net Direct Expenditure	198,983	216,229	211,979	217,814
Central Support Services Charges	37,378	29,269	29,269	25,974
Net Expenditure/(Income)	236,361	245,498	241,248	243,788

COMMUNITY AND ENVIRONMENT COMMITTEE

ELY MARKETS	MK001-4	Actual	Estimate	Probable	Estimate
		2010-2011	2011-2012	2011-2012	2012-2013
		£	£	£	£
Employees		64,436	54,524	56,858	57,251
Premises & Land					
- Repairs & Maintenance		3,110	1,526	1,271	1,526
- Electricity		1,038	5,000	1,564	1,691
- Rates		15,406	16,115	16,115	17,017
- Grounds Maintenance		315	0	2,125	295
- Insurance		112	116	113	119
Transport		2,107	2,906	2,104	2,228
Supplies & Services					
- Catering		5	0	0	0
- Equipment, Furniture & Fittings		112	3,326	3,326	3,326
- Repair of Stalls		0	313	313	313
- Protective Clothing		123	151	151	151
- Printing, Stationery & Office		379	56	56	56
- Entertainers		830	2,932	1,032	4,007
- Consultants Fees		2,408	2,400	4,200	2,400
- Management Fees		0	1,669	0	0
- Advertising		1,727	3,528	2,490	3,290
- Other Communications & Computing		130	721	525	221
- Subscriptions		669	0	705	705
- Miscellaneous		165	0	300	0
Third Party Payments		1,360	0	0	0
Capital Charges					
- Depreciation		429	429	429	429
Gross Direct Expenditure		94,861	95,712	93,677	95,025
Ely Fair		2,046	454	2,075	2,075
Weekly Stall Charges		5,797	5,327	11,000	13,600
Weekly Pitch Charges		129,054	183,069	145,268	145,268
Casual Stall Charges		8,573	13,149	3,952	3,952
Pitch Transfer/Admin. Fees		0	448	0	0
Other		1,034	738	1,350	1,350
Total Income		146,504	203,185	163,645	166,245
Net Direct Expenditure		(51,643)	(107,473)	(69,968)	(71,220)
Central Support Services Charges		33,200	15,497	15,497	26,596
Net Expenditure/(Income)		(18,443)	(91,976)	(54,471)	(44,624)

COMMUNITY AND ENVIRONMENT COMMITTEE

COMMUNITY SAFETY	CS001	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
Employees		80,832	52,542	47,606	33,687
Premises		104,648	34,919	34,935	35,031
Supplies & Services					
- Consultants Fees/County Council		16,797	5,000	38,684	2,500
- Communications & Computing		903	700	1,236	700
- Other (e.g. Training)		10,238	0	0	0
- Contributions		62,300	53,659	47,782	62,585
Capital Charges					
- Depreciation		130,173	111,554	18,619	18,619
Gross Direct Expenditure		405,891	258,374	188,862	153,122
Contributions		124,828	55,117	49,240	49,240
Total Income		124,828	55,117	49,240	49,240
Net Direct Expenditure		281,063	203,257	139,622	103,882
Central Support Services Charges		55,594	49,434	49,434	20,529
Net Expenditure/(Income)		336,657	252,691	189,056	124,411

TOWN CENTRES	TC001	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
Premises & Land					
- Repairs & Maintenance		8,829	0	0	0
- Ground Maintenance Costs		81	0	0	0
- Insurance		1,282	1,320	1,354	1,431
Transport		1,895	2,119	2,119	2,276
Supplies & Services		9,484	4,366	18,342	4,366
Gross Direct Expenditure		21,571	7,805	21,815	8,073
Income		8,830	0	0	0
Total Income		8,830	0	0	0
Net Direct Expenditure		12,741	7,805	21,815	8,073
Central Support Service Charges		0	0	0	0
Net Expenditure/(Income)		12,741	7,805	21,815	8,073

COMMUNITY AND ENVIRONMENT COMMITTEE

RF001/BW001 REFUSE COLLECTION	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
Employees	39,367	34,169	34,169	29,552
Leased Cars	1,106	493	475	475
Supplies & Services				
- Consultants	1,826	5,068	5,068	5,068
- Other Supplies & Services	35,507	892	2,277	2,027
Refuse Collection Contractor	688,326	815,305	829,056	848,938
Capital Charges				
- Depreciation-Transport	95,429	0	95,429	95,429
Gross Direct Expenditure	861,561	855,927	966,474	981,489
Bulk Refuse/Organic Waste	16,996	16,673	16,673	16,673
Total Income	16,996	16,673	16,673	16,673
Net Direct Expenditure	844,565	839,254	949,801	964,816
Central Support Services Charges	35,918	34,565	34,565	65,554
Net Expenditure/(Income)	880,483	873,819	984,366	1,030,370

RE001-3 REFUSE COLLECTION RECYCLING	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
Employees	69,629	40,284	40,285	44,530
Premises	440	405	397	420
Transport				
- Repairs	0	341	0	0
- Licences	0	778	0	0
- Insurance	853	885	881	945
- Leased Cars	526	569	548	548
Supplies & Services				
- Equipment, Furniture & Fittings	2,336	5,288	5,288	5,288
- Printing, Stationery & Office	670	1,643	4,143	4,143
- Other Supplies & Services	2,312	17,790	14,572	4,572
Refuse Collection Contractor	839,837	830,997	847,264	867,579
Gross Direct Expenditure	916,603	898,980	913,378	928,025
Income	12,382	0	0	0
Total Income	12,382	0	0	0
Net Direct Expenditure	904,221	898,980	913,378	928,025
Central Support Services Charges	48,904	45,418	45,418	65,208
Net Expenditure/(Income)	953,125	944,398	958,796	993,233

COMMUNITY AND ENVIRONMENT COMMITTEE

NU001	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
NUISANCE INVESTIGATION				
Employees	48,776	49,871	49,871	54,280
Leased cars	651	702	678	678
Equipment - Purchases	0	1,096	1,096	1,096
Other -Publications,Communication etc	9,166	0	0	0
Consultants Fees	0	2,180	2,180	2,180
Communications & Computing	0	512	512	512
Gross Direct Expenditure	58,593	54,361	54,337	58,746
Income	0	0	0	0
Total Income	0	0	0	0
Net Direct Expenditure	58,593	54,361	54,337	58,746
Central Support Services Charges	25,985	23,616	23,616	30,729
Net Expenditure/(Income)	84,578	77,977	77,953	89,475

DW001	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
DOG WARDEN SCHEME				
Employees	12,458	9,720	9,719	9,612
Premises	0	0	0	0
Transport	2,462	3,068	2,872	3,009
Supplies & Services				
- Purchase/Repair Equipment	849	1,108	608	608
- Protective clothing	16	0	0	0
- Publications & books	0	102	0	0
- Kennelling	9,169	7,375	7,375	7,375
- Mobile Phones	205	401	607	301
Capital Charges				
- Depreciation	1,650	1,650	1,650	1,650
Gross Direct Expenditure	26,809	23,424	22,831	22,555
Other Fees	798	1,380	1,230	1,230
Total Income	798	1,380	1,230	1,230
Net Direct Expenditure	26,011	22,044	21,601	21,325
Central Support Services Charges	12,445	13,138	13,138	17,969
Net Expenditure/(Income)	38,456	35,182	34,739	39,294

COMMUNITY AND ENVIRONMENT COMMITTEE

CIVIC AMENITIES ACT	CI001	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
Employees		11,089	9,304	9,304	8,139
Premises & Land		0	0	0	0
Leased cars		192	206	199	199
Supplies & Services					
- Vehicle removal		0	0	0	0
- Inquiries		68	254	489	104
Gross Direct Expenditure		11,349	9,764	9,992	8,442
Income		120	0	270	0
Total Income		120	0	270	0
Net Direct Expenditure		11,229	9,764	9,722	8,442
Central Support Services Charges		13,663	12,735	12,735	9,599
Net Expenditure/(Income)		24,892	22,499	22,457	18,041

CLOSED CHURCHYARDS	CY001	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
Employees		22,149	22,084	22,134	22,158
Premises & Land					
- Contract Work		6,613	1,074	2,274	1,074
Supplies & Services		60	0	0	0
Gross Direct Expenditure		28,822	23,158	24,408	23,232
Income		0	0	0	0
Total Income		0	0	0	0
Net Direct Expenditure		28,822	23,158	24,408	23,232
Central Support Service Charges		39,443	43,556	43,556	38,565
Net Expenditure/(Income)		68,265	66,714	67,964	61,797

COMMUNITY AND ENVIRONMENT COMMITTEE

SC001	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
STREET CLEANSING				
Employees	68,591	64,570	68,672	54,138
Premises	514	529	45	48
Leased Cars	175	190	961	1,018
Supplies & Services				
- Equipment	805	133	483	483
- Materials -Purchases	2,361	2,288	2,288	2,288
- Litter Bins	12,135	5,000	6,850	5,000
- Consultants Fees	8,311	0	(2,750)	0
- Clinical W Disp / Tipping Fees	1,480	1,000	1,000	1,000
- Other (e.g. Trav.Sub,printing.)	1,051	0	1,200	0
- Transfer Funding	(3,450)	0	0	0
- Interest	6,451	0	0	0
Contractor Payments	471,828	524,263	513,093	525,395
Capital Charges				
- Depreciation	27,978	0	27,978	27,978
Gross Direct Expenditure	598,230	597,973	619,820	617,348
Contributions	355	0	1,850	0
Total Income	355	0	1,850	0
Net Direct Expenditure	597,875	597,973	617,970	617,348
Central Support Services Charges	27,053	26,493	26,493	31,335
Net Expenditure/(Income)	624,928	624,466	644,463	648,683

LI001	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
LICENSING				
Employees	138,907	148,068	148,067	145,722
Leased cars	941	1,015	980	980
Supplies & Services				
- Tools & Equipment	2,163	2,060	2,060	2,060
- Printing, Stationery & Office	547	655	655	655
- Consultants	3,543	3,894	3,894	3,894
- Other Supplies & Services	2,949	1,243	966	966
Gross Direct Expenditure	149,050	156,935	156,622	154,277
Licences	115,513	126,458	126,458	126,458
Total Income	115,513	126,458	126,458	126,458
Net Direct Expenditure	33,537	30,477	30,164	27,819
Central Support Services Charges	40,864	38,343	38,343	44,756
Net Expenditure/(Income)	74,401	68,820	68,507	72,575

COMMUNITY AND ENVIRONMENT COMMITTEE

EH001-2	Actual	Estimate	Probable	Estimate
HEALTH - ADMIN. & MISC.	2010-2011	2011-2012	2011-2012	2012-2013
	£	£	£	£
Employees	330,833	323,163	322,719	330,349
Premises & Land				
- Insurance	1,099	1,132	940	993
Leased cars	2,870	3,100	2,916	2,916
Supplies & Services				
- Purchase/Repair Equipment	436	2,612	1,622	1,622
- Food purchased	44	112	52	52
- Clothes, Uniforms & Laundry	51	262	757	757
- Printing & Stationery	604	2,332	1,449	1,449
- Publications & Books	37	2,262	880	880
- Consultants Fees	0	2,834	0	0
- Other Fees	3,819	0	100	100
- Food & Drug Sampling	1,573	3,617	2,417	2,417
- Other Services	2	330	0	0
- Telephone/Fax	0	561	0	0
- Mobile Phones	1,238	1,492	1,492	1,492
- Promotion	0	123	376	376
- Other communications & computing	0	1,506	0	0
- Other Supplies & Services	7,812	8,233	6,320	3,450
Capital Charges				
- Depreciation	641	151	0	0
Gross Direct Expenditure	351,059	353,822	342,040	346,853
EPA Authorisations	8,629	9,756	8,894	8,894
Income from Land Charges	3,500	3,500	3,500	3,500
Other Fees	7,454	1,644	9,849	2,434
Total Income	19,583	14,900	22,243	14,828
Net Direct Expenditure	331,476	338,922	319,797	332,025
Central Support Services Charges	152,236	142,973	142,973	111,232
Net Expenditure/(Income)	483,712	481,895	462,770	443,257

EC001	Actual	Estimate	Probable	Estimate
HEALTH COURSES	2010-2011	2011-2012	2011-2012	2012-2013
	£	£	£	£
Employees	2,384	2,886	2,886	207
Premises	45	0	0	0
Supplies & Services	1,130	928	0	0
Gross Direct Expenditure	3,559	3,814	2,886	207
Food Hygiene Courses	3,053	6,655	0	0
Total Income	3,053	6,655	0	0
Net Direct Expenditure	506	(2,841)	2,886	207
Central Support Services Charges	4,068	3,793	3,793	4,181
Net Expenditure/(Income)	4,574	952	6,679	4,388

COMMUNITY AND ENVIRONMENT COMMITTEE

EI001-4	Actual	Estimate	Probable	Estimate
ENVIRONMENTAL ISSUES	2010-2011	2011-2012	2011-2012	2012-2013
	£	£	£	£
Employees	78,705	83,221	83,222	91,683
Premises				
- Contract Work	26,055	24,112	24,112	24,112
- Ground Maintenance Costs	105,102	0	0	0
Vehicles & Plant	0	1,453	0	0
- Leased cars	750	3	853	853
Supplies & Services				
- Equip, Furniture & Fittings	410	0	1,233	0
- Consultants Fees	46,748	3,279	3,279	3,279
- Other Services	1,110	1,536	1,536	1,536
- Solicitors & Search Fees	232	0	0	0
- Promotion Costs	0	3,000	3,000	3,000
- Other (Software etc)	365	0	365	365
- Other Supplies & Services	120	262	262	262
- Other Grants	11,672	11,994	11,994	11,994
- Other Subscriptions	950	654	1,304	1,304
- Other Payments	0	0	16,171	0
- Recycling Credits	67,274	21,032	19,732	19,732
Capital Charges				
- Depreciation	890	1	0	0
Gross Direct Expenditure	340,383	150,547	167,063	158,120
Paper Banks	4,740	0	0	0
Recycling Credits	184,474	183,017	183,017	183,017
Other	177,489	7,510	32,010	32,010
Total Income	366,703	190,527	215,027	215,027
Net Direct Expenditure	(26,320)	(39,980)	(47,964)	(56,907)
Central Support Services Charges	53,559	50,058	50,058	42,001
Net Expenditure/(Income)	27,239	10,078	2,094	(14,906)

COMMUNITY AND ENVIRONMENT COMMITTEE

AWARD DITCHES	AW001-8	Actual 2010-11 £	Estimate 2011-12 £	Probable 2011-12 £	Estimate 2012-13 £
Employees		20,410	16,897	18,476	16,964
Premises & Land		4,779	8,002	5,478	5,478
Transport		3,646	3,506	4,053	3,076
Supplies & Services		968	823	773	773
Capital Charges - Depreciation		2,383	2,382	2,382	2,382
Gross Direct Expenditure		32,186	31,610	31,162	28,673
Income		0	0	0	0
Total Income		0	0	0	0
Net Direct Expenditure		32,186	31,610	31,162	28,673
Central Support Services Charges		37,856	30,896	30,896	26,666
Net Expenditure/(Income)		70,042	62,506	62,058	55,339

PEST CONTROL	PE001	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
Employees		7,655	7,799	7,799	11,748
Leased cars		77	83	80	80
Supplies and Services		18	424	0	0
Private Contractors		15,350	15,948	15,948	16,546
Gross Direct Expenditure		23,100	24,254	23,827	28,374
Income		9,460	9,450	9,450	9,450
Total Income		9,460	9,450	9,450	9,450
Net Direct Expenditure		13,640	14,804	14,377	18,924
Central Support Services Charges		5,178	4,922	4,922	5,768
Net Expenditure/(Income)		18,818	19,726	19,299	24,692

COMMUNITY AND ENVIRONMENT COMMITTEE

OS001-2 MAINTENANCE OF OPEN SPACES B51	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
Employees	10,548	11,578	11,355	11,925
Premises				
- Repairs & Maintenance	3,179	590	90	90
- Rents	2,086	675	1,875	1,875
- Ground Maintenance Costs	9,683	9,781	7,370	6,120
- Insurance	2,190	2,256	2,154	2,276
- Other	490	1,053	827	880
Transport	0	0	0	0
Supplies & Services				
- Equipment, Furniture & Fittings	623	4,528	5,411	4,528
- Clothes, Uniforms & Laundry	0	0	0	0
- Printing, Stationery & Office	0	224	224	224
- Services (e.g. Tipping Fees)	218	358	358	358
- Communications & Computing	0	0	0	0
- Other (e.g. Vehicle Removal&Exps)	487	300	475	475
Capital Charges				
- Depreciation	13,355	17,857	13,355	13,355
- NBV of Disposals	(9,998)	0	0	0
- Impairment	339,443	0	0	0
Gross Direct Expenditure	372,304	49,200	43,494	42,106
Rents	262	213	213	213
Contributions	2,425	3,015	1,850	1,850
Other	121,052	0	1,000	500
Total Income	123,739	3,228	3,063	2,563
Net Direct Expenditure	248,565	45,972	40,431	39,543
Central Support Services Charges	216,898	182,041	182,041	173,812
Net Expenditure/(Income)	465,463	228,013	222,472	213,355

PERSONNEL AND ADMINISTRATION COMMITTEE

HA001	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
HOUSING ACT ADVANCES				
Insurance	312	322	326	344
Gross Direct Expenditure	312	322	326	344
Interest	2,068	7,000	1,680	1,230
Insurance Premiums	0	3,625	0	0
Insurance Commission	0	748	0	0
Other Fees	0	35	0	0
Total Income	2,068	11,408	1,680	1,230
Net Direct Expenditure	(1,756)	(11,086)	(1,354)	(886)
Central Support Services Charges	21,977	19,900	19,900	7,017
Net Expenditure/(Income)	20,221	8,814	18,546	6,131

EP001	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
EMERGENCY PLANNING				
Employees	12,540	12,624	12,152	18,447
Buildings & Land	119	68	67	71
Direct Transport	853	885	1,322	1,396
Leased cars	101	106	120	120
Supplies & Services	15,600	18,484	14,354	11,605
Gross Direct Expenditure	29,213	32,167	28,015	31,639
Income	0	0	2,251	1,322
Total Income	0	0	2,251	1,322
Net Direct Expenditure	29,213	32,167	25,764	30,317
Central Support Services Charges	9,674	8,029	8,029	6,500
Net Expenditure/(Income)	38,887	40,196	33,793	36,817

PERSONNEL AND ADMINISTRATION COMMITTEE

HOUSING BENEFITS	HB001-5	Actual	Estimate	Probable	Estimate
	A61	2010-2011	2011-2012	2011-2012	2012-2013
		£	£	£	£
Employees		354	411	411	0
Supplies & Services		82,526	1,356	28,235	28,235
Third Party Payments		436,158	415,509	382,724	324,803
Transfer Payments					
- Rent Allowances		17,687,807	16,170,447	18,356,791	18,356,791
- Rent Rebates		0	200,000	0	0
Gross Direct Expenditure		18,206,845	16,787,723	18,768,161	18,709,829
Government Grants					
- Recoveries of overpayments		147,726	148,455	148,455	148,455
- Housing Benefits		17,626,693	16,018,742	18,246,651	18,246,651
- Rent Rebates		5,516	198,000	0	0
- Housing Benefit Admin.		290,000	261,331	269,422	249,120
- Govt Grants Other		101,424	52,495	44,404	41,632
Other Grants		47,997	12,300	0	0
Fees and Charges		(181)	0	0	0
Total Income		18,219,175	16,691,323	18,708,932	18,685,858
Net Direct Expenditure		(12,330)	96,400	59,229	23,971
Central Support Services Charges		94,768	97,134	97,134	103,111
Net Expenditure/(Income)		82,438	193,534	156,363	127,082

PERSONNEL AND ADMINISTRATION COMMITTEE

LOCAL DEMOCRACY SUMMARY	Page No.	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
MEMBERS' & COMMITTEE SUPPORT					
- Support	38	769,370	699,598	700,360	659,082
- Member Training	38	41,731	39,730	36,851	22,004
		811,101	739,328	737,211	681,086
CIVIC RELATIONS & CEREMONIAL	39	17,115	16,148	17,758	17,157
CUSTOMER RELATIONS					
- Public Relations	39	60,647	67,984	68,101	58,491
- Complaints involving CE & Ombudsman	40	26,825	10,979	24,955	23,032
- Customer Care	40	74,315	109,105	70,636	119,080
		161,787	188,068	163,692	200,603
Total Cost of Local Democracy Carried to Main Summary	2	990,003	943,544	918,661	898,846

PERSONNEL AND ADMINISTRATION COMMITTEE

MEMBERS & CTTE SUPPORT	MC001	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
Employees					
- Staff		171,658	161,687	161,527	168,239
- Members Allowances		244,501	213,857	215,857	223,569
Premises & Land		527	974	972	978
Transport		3,975	4,744	4,509	4,593
Supplies & Services					
- Consultants		648	2,198	2,198	2,198
- Trav.Sub & Conference Expenses		1,752	4,265	3,043	3,043
- Other (e.g. Publications)		612	1,908	5,947	5,663
Capital Charges					
- Depreciation		0	3,658	0	0
Gross Direct Expenditure		423,673	393,291	394,053	408,283
Income		0	0	0	0
Total Income		0	0	0	0
Net Direct Expenditure		423,673	393,291	394,053	408,283
Central Support Services Charges		345,697	306,307	306,307	250,799
Net Expenditure/(Income)		769,370	699,598	700,360	659,082

MEMBER TRAINING	MC005	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
Employees					
- Staff		25,759	11,133	11,253	10,714
- Training		0	9,909	7,909	2,009
Leased cars		5	524	515	230
Supplies & Services					
- Catering		179	0	1,800	1,000
- Members Seminar Fees		857	3,465	1,000	1,000
Gross Direct Expenditure		26,800	25,031	22,477	14,953
Income		0	0	325	0
Total Income		0	0	325	0
Net Direct Expenditure		26,800	25,031	22,152	14,953
Central Support Services Charges		14,931	14,699	14,699	7,051
Net Expenditure/(Income)		41,731	39,730	36,851	22,004

PERSONNEL AND ADMINISTRATION COMMITTEE

CV001-2	Actual	Estimate	Probable	Estimate
CIVIC RELATIONS & CEREMONIAL	2010-2011	2011-2012	2011-2012	2012-2013
	£	£	£	£
Employees	5,635	4,206	5,217	5,026
Premises & Land	431	0	32	34
Leased cars	73	78	81	81
Supplies & Services				
- Chairmans Personal Allowance	3,852	3,850	3,850	3,850
- Civic Expenses	691	1,207	1,207	1,207
- Vice Chairmans Personal Allowance	1,029	1,030	1,030	1,030
- Other (eg Equipment)	3,716	5,674	6,238	5,776
Gross Direct Expenditure	15,427	16,045	17,655	17,004
Income	0	0	0	0
Total Income	0	0	0	0
Net Direct Expenditure	15,427	16,045	17,655	17,004
Central Support Services Charges	1,688	103	103	153
Net Expenditure/(Income)	17,115	16,148	17,758	17,157

PU001-2	Actual	Estimate	Probable	Estimate
PUBLIC RELATIONS	2010-2011	2011-2012	2011-2012	2012-2013
	£	£	£	£
Employees	13,144	13,030	13,127	0
Grounds Maintenance Costs	548	0	0	0
Leased Cars	584	625	645	645
Supplies & Services				
- Printing & Stationery	3,612	0	0	0
Third Party Payments	48,759	49,247	49,247	49,247
Gross Direct Expenditure	66,647	62,902	63,019	49,892
Income	6,000	0	0	0
Total Income	6,000	0	0	0
Net Direct Expenditure	60,647	62,902	63,019	49,892
Central Support Services Charges	0	5,082	5,082	8,599
Net Expenditure/(Income)	60,647	67,984	68,101	58,491

PERSONNEL AND ADMINISTRATION COMMITTEE

CU002 COMPLAINTS - CE & OMBUDSMAN	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
Employees	14,477	788	14,065	17,183
Leased cars	84	95	858	858
Supplies & Services	0	64	0	0
Gross Direct Expenditure	14,561	947	14,923	18,041
Income	0	0	0	0
Total Income	0	0	0	0
Net Direct Expenditure	14,561	947	14,923	18,041
Central Support Services Charges	12,264	10,032	10,032	4,991
Net Expenditure/(Income)	26,825	10,979	24,955	23,032

CU003 CUSTOMER SERVICES	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
Employees	47,944	40,460	62,734	62,031
Leased cars	403	435	1,107	1,107
Supplies & Services				
- Advertising other than staff	384	2,140	2,111	0
- Miscellaneous	(2,465)	0	0	0
Capital charges				
- Depreciation	15,245	51,216	15,246	15,246
Gross Direct Expenditure	61,511	94,251	81,198	78,384
Income	9,502	3,822	29,238	3,822
Total Income	9,502	3,822	29,238	3,822
Net Direct Expenditure	52,009	90,429	51,960	74,562
Central Support Services Charges	22,306	18,676	18,676	44,518
Net Expenditure/(Income)	74,315	109,105	70,636	119,080

PERSONNEL AND ADMINISTRATION COMMITTEE

CORPORATE MANAGEMENT SUMMARY	Page No.	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
INTER AUTHORITY LIAISON					
- Inter-authority meetings	42	28,668	33,956	31,335	0
- Professional collaboration meetings	42	11,160	9,584	9,619	0
		39,828	43,540	40,954	0
ADVICE & SUPPORT FOR V.O's & P.C.'s	42	14,068	11,610	10,147	0
CORPORATE MANAGEMENT & DIRECTION					
- Policy Research & Review	43	245,856	169,271	175,545	152,616
- Asset Management	43	181,240	340,502	346,698	251,070
- Management Team	44	85,429	76,239	72,914	207,466
- Joint Officer Working Groups	44	50,629	22,185	19,900	0
- Performance Management	44	63,898	19,260	15,902	13,404
- Best Value	45	80,884	46,568	45,505	0
		707,936	674,025	676,464	624,556
Net Cost of Corporate Management Carried to Main Summary	2	761,832	729,175	727,565	624,556

PERSONNEL AND ADMINISTRATION COMMITTEE

IM001 INTER AUTHORITY MEETINGS	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
Employees	15,133	20,807	20,163	0
Leased cars	438	469	726	0
Subscription LGA	10,580	11,487	9,253	0
Gross Direct Expenditure	26,151	32,763	30,142	0
Income	0	0	0	0
Total Income	0	0	0	0
Net Direct Expenditure	26,151	32,763	30,142	0
Central Support Services Charges	2,517	1,193	1,193	0
Net Expenditure/(Income)	28,668	33,956	31,335	0

IM002 PROFESSIONAL COLLABORATION	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
Employees	8,167	8,057	8,082	0
Leased cars	123	131	141	0
Supplies & Services	353	203	203	0
Gross Direct Expenditure	8,643	8,391	8,426	0
Income	0	0	0	0
Total Income	0	0	0	0
Net Direct Expenditure	8,643	8,391	8,426	0
Central Support Services Charges	2,517	1,193	1,193	0
Net Expenditure/(Income)	11,160	9,584	9,619	0

LO001 ADVICE & SUPPORT TO VOLUNTARY ORGANISATIONS & PARISH COUNCILS	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
Employees	11,467	10,322	8,873	0
Leased cars	84	95	81	0
Gross Direct Expenditure	11,551	10,417	8,954	0
Income	0	0	0	0
Total Income	0	0	0	0
Net Direct Expenditure	11,551	10,417	8,954	0
Central Support Services Charges	2,517	1,193	1,193	0
Net Expenditure/(Income)	14,068	11,610	10,147	0

PERSONNEL AND ADMINISTRATION COMMITTEE

PR001	Actual	Estimate	Probable	Estimate
POLICY RESEARCH & REVIEW	2010-2011	2011-2012	2011-2012	2012-2013
	£	£	£	£
Employees	58,304	28,335	26,654	0
Premises & Land	934	1,005	1,005	0
Leased cars	470	514	503	503
Supplies & Services				
- External Audit Fees	0	1,182	3,272	126,421
- Adverts - other than staff	1,095	1,095	1,095	3,206
- Subscriptions-East of England LGA	0	0	0	9,196
- Subscriptions-LGA	4,644	0	6,000	6,000
- Other (e.g. Publications, Catering)	0	124	0	1,005
Gross Direct Expenditure	65,447	32,255	38,529	146,331
Income	0	0	0	0
Total Income	0	0	0	0
Net Direct expenditure	65,447	32,255	38,529	146,331
Central Support Services Charges	180,409	137,016	137,016	6,285
Net Expenditure/(Income)	245,856	169,271	175,545	152,616

PR002	Actual	Estimate	Probable	Estimate
ASSET MANAGEMENT	2010-2011	2011-2012	2011-2012	2012-2013
	£	£	£	£
Employees	51,274	25,384	25,252	22,029
Premises & Land				
- Contract Work	33,911	236,528	236,530	141,530
- Insurance	80,329	82,516	88,854	94,692
Leased cars	219	234	242	242
Supplies & Services	3,104	0	0	0
Capital Charges				
- Depreciation	413	0	413	413
Gross Direct Expenditure	169,250	344,662	351,291	258,906
Other Grants, Reimb. & Contribs	365	27,952	27,952	27,952
Fees	868	0	0	0
Rents	5,090	5,312	5,745	8,020
Other Receipts	142	0	0	0
Total Income	6,465	33,264	33,697	35,972
Net Direct Expenditure	162,785	311,398	317,594	222,934
Central Support Services Charges	18,455	29,104	29,104	28,136
Net Expenditure/(Income)	181,240	340,502	346,698	251,070

PERSONNEL AND ADMINISTRATION COMMITTEE

MANAGEMENT TEAM	PR003	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
Employees		52,767	51,331	48,612	159,784
Premises		52	307	7	7
Leased cars		1,811	1,915	1,609	3,120
Supplies & Services		1,990	1,943	1,943	1,943
Gross Direct Expenditure		56,620	55,496	52,171	164,854
Income		89	70	70	70
Total Income		89	70	70	70
Net Direct Expenditure		56,531	55,426	52,101	164,784
Central Support Services Charges		28,898	20,813	20,813	42,682
Net Expenditure/(Income)		85,429	76,239	72,914	207,466

JOINT OFFICER WORKING GROUPS	PR004	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
Employees		47,704	21,180	19,101	0
Leased cars		633	688	482	0
Gross Direct Expenditure		48,337	21,868	19,583	0
Income		0	0	0	0
Total Income		0	0	0	0
Net Direct Expenditure		48,337	21,868	19,583	0
Central Support Services Charges		2,292	317	317	0
Net Expenditure/(Income)		50,629	22,185	19,900	0

PERFORMANCE MANAGEMENT	PR005	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
Employees		60,983	17,327	14,065	9,993
Leased cars		492	539	443	443
Capital charges - Depreciation		742	741	741	741
Gross Direct Expenditure		62,217	18,607	15,249	11,177
Income		0	0	0	0
Total Income		0	0	0	0
Net Direct Expenditure		62,217	18,607	15,249	11,177
Central Support Services Charges		1,681	653	653	2,227
Net Expenditure/(Income)		63,898	19,260	15,902	13,404

PERSONNEL AND ADMINISTRATION COMMITTEE

BEST VALUE	BV001/2	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
Employees		32,932	1,843	1,855	0
Premises		0	0	0	0
Leased Cars		146	156	81	0
Supplies & Services					
- Printing & Stationery		0	3,182	3,182	0
- Consultants		1,624	6,000	5,000	0
- Other		464	527	527	0
Gross Direct Expenditure		35,166	11,708	10,645	0
Income		0	0	0	0
Total Income		0	0	0	0
Net Direct Expenditure		35,166	11,708	10,645	0
Central Support Services Charges		45,718	34,860	34,860	0
Net Expenditure/(Income)		80,884	46,568	45,505	0

OUT OF HOURS - CALL OUT SERVICE	OH001	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
Employees		9,060	11,623	15,187	20,659
Leased Cars		51	53	60	60
Mobile phones		148	108	108	108
Gross Direct Expenditure		9,259	11,784	15,355	20,827
Income		0	0	0	0
Total Income		0	0	0	0
Net Direct Income		9,259	11,784	15,355	20,827
Central Support Services Charges		0	0	0	14
Net Expenditure/(Income)		9259	11784	15355	20841

PERSONNEL AND ADMINISTRATION COMMITTEE

EL001	Actual	Estimate	Probable	Estimate
ELECTORAL REGISTRATION	2010-2011	2011-2012	2011-2012	2012-2013
	£	£	£	£
Employees	30,728	30,801	30,831	30,573
Supplies & Services				
- Canvassers Fees	15,954	18,795	18,045	18,045
- Postage	4,946	5,954	5,704	5,704
- Printing & Stationery	2,653	2,928	2,928	2,928
- Other (e.g. Conference expenses)	921	1,784	1,784	1,784
Gross Direct Expenditure	55,202	60,262	59,292	59,034
Sales of Registers	1,815	1,600	1,600	1,600
Total Income	1,815	1,600	1,600	1,600
Net Direct Expenditure	53,387	58,662	57,692	57,434
Central Support Services Charges	22,273	16,519	16,519	26,129
Net Expenditure/(Income)	75,660	75,181	74,211	83,563

LE001	Actual	Estimate	Probable	Estimate
COST OF ELECTIONS	2010-2011	2011-2012	2011-2012	2012-2013
	£	£	£	£
Employees	31,027	33,952	17,526	32,910
Polling Stations	23	25,821	25,864	868
Supplies & Services				
- Fees	0	8,000	0	0
- Returning Officers	0	0	8,000	0
- Presiding Officers	0	13,003	13,003	1,003
- Poll Clerks	0	10,851	10,851	851
- Counting Assistants	0	11,289	11,289	1,289
- Printing & Stationery	225	26,958	26,958	1,958
- Postage	0	20,775	20,775	775
- Other (e.g. Publications/Adverts)	86	768	768	768
Capital Charges				
- Depreciation	3,292	3,292	3,292	3,292
Gross Direct Expenditure	34,653	154,709	138,326	43,714
Income	0	1,500	14,315	0
Total Income	0	1,500	14,315	0
Net Direct Expenditure	34,653	153,209	124,011	43,714
Central Support Services Charges	31,868	30,828	30,828	36,468
Net Expenditure/(Income)	66,521	184,037	154,839	80,182

PERSONNEL AND ADMINISTRATION COMMITTEE

LC001 LAND CHARGES ADMIN. D24	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
Employees	39,902	28,130	34,000	36,736
Buildings & Land - Insurance	2,054	2,116	1,770	1,871
Supplies & Services				
- CCC -Search Questions	31,192	7,324	31,430	31,430
- Internal cost of searches	5,500	5,500	5,500	5,500
- Other (eg subscriptions)	280	127	127	127
Capital Charges				
- Depreciation	0	0	0	0
Total Expenditure	78,928	43,197	72,827	75,664
Land Charges	117,090	110,962	110,962	110,962
Photocopies	0	12	12	12
Total Income	117,090	110,974	110,974	110,974
Net Direct Expenditure	(38,162)	(67,777)	(38,147)	(35,310)
Central Support Services Charges	24,225	26,194	26,194	16,591
Net Expenditure/(Income)	(13,937)	(41,583)	(11,953)	(18,719)

HE001 HEALTH & SAFETY AT WORK	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
Employees	12,703	18,926	17,554	19,480
Supplies and Services	193	55	235	55
Gross Direct Expenditure	12,896	18,981	17,789	19,535
Income	0	0	0	0
Total Income	0	0	0	0
Net Direct Expenditure	12,896	18,981	17,789	19,535
Central Support Services Charges	8,894	16,131	16,131	3,130
Net Expenditure/(Income)	21,790	35,112	33,920	22,665

PERSONNEL AND ADMINISTRATION COMMITTEE

INTEREST & FINANCING TRANSACTIONS	IN001	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
Supplies & Services					
- Sector Fee		7,827	6,300	6,300	6,000
- Printing, Stationery & Office Exp		0	1	1	1
- Interest paid on Loan		146	0	0	0
- BACS Service		0	6,854	7,554	7,554
- Bank Charges		1,735	29,297	30,767	30,767
- Contribution to Capital		0	107,165	108,500	0
- Refund		0	0	15,325	0
Gross Direct Expenditure		9,708	149,617	168,447	44,322
Government Grants		517	0	0	0
Non Capital Receipts		27,100	10,000	10,000	10,000
Credit card fees		0	5,096	5,096	5,096
Interest - Assisted Car Purchase		378	660	660	660
Interest - Late Payments		7,483	50	4,439	50
Total Income		35,478	15,806	20,195	15,806
Net Expenditure/(Income)		(25,770)	133,811	148,252	28,516

BUSINESS RATES (NNDR)	NN001	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
Employees		179	206	206	0
Supplies & Services					
- Court Costs		0	2,370	2,370	2,370
- Other		(172)	0	0	0
Third Party Payments		173,256	176,222	165,750	176,222
Transfer payments					
- Discretionary Rate Relief		67,075	64,075	99,805	89,805
Gross Direct Expenditure		240,338	242,873	268,131	268,397
Government Grants		103,076	88,640	93,178	92,640
Court Costs Recovered		4,305	2,279	2,279	2,279
Total Income		107,381	90,919	95,457	94,919
Net Direct Expenditure		132,957	151,954	172,674	173,478
Central Support Services Charges		18,280	48,631	48,631	58,214
Net Expenditure/(Income)		151,237	200,585	221,305	231,692

PERSONNEL AND ADMINISTRATION COMMITTEE

COUNCIL TAX ACCOUNTING	CT001	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
Employees		356	411	411	0
Supplies & Services					
- Court Costs		0	7,758	9,310	9,310
- BACS Services		3,578	0	0	0
- Grants & Subscriptions		34,588	0	0	0
- Other (eg Bank charges)		7,556	0	0	0
Third Party Payments		425,286	430,062	426,213	430,062
Transfer Payments		498	0	0	0
Capital Charges					
- Depreciation		10,009	13,011	10,009	10,009
Gross Direct Expenditure		481,871	451,242	445,943	449,381
Government Grant					
- Court costs recovered		122,952	90,289	90,289	90,289
Total Income		122,952	90,289	90,289	90,289
Net Direct Expenditure		358,919	360,953	355,654	359,092
Central Support Services Charges		142,570	109,107	109,107	99,681
Net Expenditure/(Income)		501,489	470,060	464,761	458,773

COUNCIL TAX BENEFIT	CB001	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
Employees		177	206	206	0
Supplies & Services		0	34	0	0
Third Party Payments		258,731	275,813	260,464	275,813
Council Tax Benefit Granted		4,450,608	4,274,558	4,512,015	4,512,015
Gross Direct Expenditure		4,709,516	4,550,611	4,772,685	4,787,828
Government Grants					
- Benefit Subsidy		4,505,716	4,325,092	4,562,549	4,562,549
- Benefits Admin.		171,505	171,505	171,505	171,505
Total Income		4,677,221	4,496,597	4,734,054	4,734,054
Net Direct Expenditure		32,295	54,014	38,631	53,774
Central Support Services Charges		19,888	48,770	48,770	62,848
Net Expenditure/(Income)		52,183	102,784	87,401	116,622

PERSONNEL AND ADMINISTRATION COMMITTEE

CORPORATE PROVISIONS	CN001 D65	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
Corporate Savings Target		0	0	0	(282,553)
Corporate Salary Savings Target		0	(61,342)	0	(80,309)
HOS Salary Savings Target		0	(28,266)	0	0
CRM improvement provision		0	17,000	17,000	17,000
Insurance		(1,044)	0	0	0
Inflation Provision		0	14,317	0	15,000
Payroll incremental costs above inflation		0	50,000	0	100,000
Support Services under/(over) charged		(475,472)	(108,562)	(213,232)	71,514
Depreciation & disposals		(1,662,858)	0	953	953
Reversal of Year end entries - AP/AR		234,859	0	0	0
Total Expenditure		(1,904,515)	(116,853)	(195,279)	(158,395)
Other grants/funding		26,356	0	0	0
Area Based Grant		35,234	0	0	0
Section 93 Grant		0	69,000	69,000	67,000
Total Income		61,590	69,000	69,000	67,000
Net Expenditure		(1,966,105)	(185,853)	(264,279)	(225,395)

PERSONNEL AND ADMINISTRATION COMMITTEE

POST ENTRY TRAINING	TR001	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
Employees		20,060	18,532	18,168	18,792
Course/Exam Fees		49,206	71,558	52,808	52,808
IT Fees		7,640	13,387	7,137	7,137
Rents		240	0	0	0
Leased cars		101	106	120	120
Supplies and Services		608	1,136	536	536
Gross Direct Expenditure		77,855	104,719	78,769	79,393
Government Grants		421	0	0	0
Income		1,888	0	734	0
Course Fees		2,650	0	0	0
Recharge Training		1,048	4,622	4,622	4,622
Total Income		6,007	4,622	5,356	4,622
Net Direct Expenditure		71,848	100,097	73,413	74,771
Central Support Services Charges		19,192	14,006	14,006	4,433
Net Expenditure/(Income)		91,040	114,103	87,419	79,204

MISCELLANEOUS SERVICES	MF001	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
Employees					
- Early Retirement		86,605	85,440	85,440	89,880
- BUPA Contributions		1,054	1,054	1,054	1,054
- Childcare Scheme		15,552	20,259	20,259	20,259
Hire of Premises		864	863	863	863
Supplies and Services		98	25	25	25
Capital Charges					
- Depreciation		0	6,170	0	0
Gross Direct Expenditure		104,173	113,811	107,641	112,081
Other Income (e.g. VAT Adj.Trav.All.)		40	25	25	25
Total Income		40	25	25	25
Net Expenditure/(Income)		104,133	113,786	107,616	112,056

SUPPORT SERVICES

SUMMARY OF SUPPORT SERVICES

SUPPORT SERVICES BALANCES at 31ST MARCH	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
Office Accommodation	298,144	115,529	170,347	132,809
Information Technology	(113,396)	(83,591)	(155,603)	(135,398)
Financial Services	(82,092)	(44,061)	(45,661)	(85,737)
Human Resources	55,438	26,297	(591)	(9,207)
Payroll	(15,188)	(8,232)	(8,055)	1,482
Legal	(8,993)	(14,579)	(40,835)	(19,076)
Reception Services	(207,352)	(118,284)	(125,112)	(69,693)
DMS	(44,981)	(21,467)	(36,671)	(3,814)
Reprographics	(26,635)	(14,961)	(35,201)	(40,030)
Internal Audit	(30,434)	(60,110)	(58,070)	(36,387)
Depots	16,576	8,658	(37,489)	(17,889)
Committee Services	(7,330)	(3,379)	3,983	6,023
General Gang	(49,826)	(25,560)	(29,205)	(21,425)
Parks & Gardens	69,177	27,424	38,039	9,732
OVERALL NET (SURPLUS)/DEFICIT	(146,892)	(216,316)	(360,124)	(288,610)

SUPPORT SERVICES (SURPLUS)/DEFICIT IN YEAR	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
Office Accommodation	(155,824)	(146,150)	(127,797)	(37,538)
Information Technology	(182,459)	14,573	(42,207)	20,205
Financial Services	62,201	34,427	36,431	(40,076)
Human Resources	(22,055)	(28,971)	(56,029)	(8,616)
Payroll	3,049	7,567	7,133	9,537
Legal	(39,923)	(14,987)	(31,842)	21,759
Reception Services	18,401	61,870	82,240	55,419
DMS	(43,259)	13,347	8,310	32,857
Reprographics	(21,331)	(5,935)	(8,566)	(4,829)
Internal Audit	(23,053)	(17,851)	(27,636)	21,683
Depots	(31,116)	(8,855)	(54,065)	19,600
Committee Services	1,047	3,845	11,313	2,040
General Gang	(22,946)	21,698	20,621	7,780
Parks & Gardens	(18,204)	(43,140)	(31,138)	(28,307)
OVERALL NET (SURPLUS)/DEFICIT	(475,472)	(108,562)	(213,232)	71,514

SUPPORT SERVICES

OA002-6 OFFICE ACCOMMODATION G23	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
Employees	150,545	138,839	136,708	137,277
Premises & Land				
- Contract Work	19,628	17,972	11,945	11,945
- Asset Management	12,427	0	0	0
- Electricity	29,875	41,332	32,772	35,317
- Gas	11,756	9,334	9,334	11,442
- Contract Cleaning	1,250	1,207	1,500	1,500
- Insurance	7,030	7,241	7,171	7,578
- Leases	90	100	100	100
- Rates	89,673	96,368	96,368	101,789
- Other	416	197	408	408
Leased Cars & transport	2,443	1,399	3,476	3,132
Supplies & Services				
- Purchases for Vending Machines	3,355	3,165	2,165	2,165
- Equipment & Materials	33,486	28,140	20,445	21,257
- Maintenance Agreements	689	2,703	1,203	1,203
- Furniture	1,239	5,944	5,353	5,353
- Telephone	0	0	0	32,152
- Other (e.g.Publications)	(203)	4,132	4,132	3,632
Private Contractors	2,568	1,593	3,000	3,072
Capital Charges				
- Depreciation	62,358	20,419	62,358	62,358
Gross Direct Expenditure	428,625	380,085	398,438	441,680
Registrar	10,500	10,562	10,562	10,562
CAB	9,095	9,095	9,095	9,095
Vending Machines	1,503	1,500	1,500	1,500
British Document Exchange	1,000	1,000	1,000	1,000
Other Rent	12,600	13,158	13,158	13,158
Recharges to other Services	632,139	553,000	553,000	494,652
Other Income	4,499	3,069	3,069	3,069
Total Income	671,336	591,384	591,384	533,036
Net Direct Expenditure	(242,711)	(211,299)	(192,946)	(91,356)
Central Support Services Charges	86,887	65,149	65,149	53,818
Net Expenditure	(155,824)	(146,150)	(127,797)	(37,538)
Balance B/F	453,968	261,679	298,144	170,347
Balance C/F	298,144	115,529	170,347	132,809

SUPPORT SERVICES

IT001	Actual	Estimate	Probable	Estimate
INFORMATION TECHNOLOGY	2010-2011	2011-2012	2011-2012	2012-2013
	£	£	£	£
Employees	431,215	452,943	402,954	399,748
Premises & Land	3,856	3,972	3,893	4,114
Leased Cars	4,488	4,798	2,806	2,806
Supplies & Services				
- Consultants Fees	9,450	5,987	5,987	5,987
- Hardware, software, licences etc	220,731	262,895	265,845	239,923
- Other	14,106	9,411	3,785	3,895
Capital Charges				
- Depreciation	67,843	67,651	65,607	65,607
Gross Direct Expenditure	751,689	807,657	750,877	722,080
Sale of equipment	5,363	10,000	10,000	5,000
Recharges to other Services	1,189,236	990,000	990,000	849,000
Total Income	1,194,599	1,000,000	1,000,000	854,000
Net Direct Expenditure	(442,910)	(192,343)	(249,123)	(131,920)
Central Support Services Charges	260,451	206,916	206,916	152,125
Net Expenditure	(182,459)	14,573	(42,207)	20,205
Balance B/F	69,063	(98,164)	(113,396)	(155,603)
Balance C/F	(113,396)	(83,591)	(155,603)	(135,398)

SUPPORT SERVICES

FINANCIAL SERVICES	FS001-12	Actual	Estimate	Probable	Estimate
	G70	2010-2011	2011-2012	2011-2012	2012-2013
		£	£	£	£
Employees		335,098	350,305	356,877	347,362
Leased cars		656	703	1,027	1,027
Supplies & Services					
- Consultants Fees		5,365	0	869	0
- Bank Charges		18,736	0	0	0
- New Technology		337	381	381	381
- Stationery/publications etc.		2,956	7,142	6,374	7,595
- Other		6,694	5,924	5,021	5,073
Capital Charges					
- Depreciation		24,684	28,452	24,682	24,682
Gross Direct Expenditure		394,526	392,907	395,231	386,120
Recharges to other Services		490,025	513,000	513,000	516,000
Other		21,464	16,100	16,420	16,420
Total Income		511,489	529,100	529,420	532,420
Net Direct Expenditure		(116,963)	(136,193)	(134,189)	(146,300)
Central Support Services Charges		179,164	170,620	170,620	106,224
Net Expenditure		62,201	34,427	36,431	(40,076)
Balance B/F		(144,293)	(78,488)	(82,092)	(45,661)
Balance C/F		(82,092)	(44,061)	(45,661)	(85,737)

SUPPORT SERVICES

HR002-3	Actual	Estimate	Probable	Estimate
HUMAN RESOURCES	2010-2011	2011-2012	2011-2012	2012-2013
G71	£	£	£	£
Employees	138,317	133,023	108,243	143,391
- Lodging/Disturbance Allowance	1,231	8,800	8,800	0 **
- Advertising (staff)	4,859	38,530	38,530	0 **
- Other	0	0	0	0 **
Leased cars	1,263	1,326	1,202	1,202
Supplies & Services				
- Occupational Health	3,384	3,913	3,263	3,263
- Printing & Stationery	1,561	1,996	1,695	1,695
- Other	520	1,203	0	425
Gross Direct Expenditure	151,135	188,791	161,733	149,976
Recharge of items ** to specific users	5,095	47,830	47,830	0
Recharges to other Services	289,000	253,000	253,000	239,000
Total Income	294,095	300,830	300,830	239,000
Net Direct Expenditure	(142,960)	(112,039)	(139,097)	(89,024)
Central Support Services Charges	120,905	83,068	83,068	80,408
Net Expenditure	(22,055)	(28,971)	(56,029)	(8,616)
Balance B/F	77,493	55,268	55,438	(591)
Balance C/F	55,438	26,297	(591)	(9,207)

SUPPORT SERVICES

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PY001-2 PAYROLL SUPPORT SERVICES	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
Employees	51,547	53,254	53,254	53,544
Supplies & Services	2,774	1,931	1,497	1,497
Gross Direct Expenditure	54,321	55,185	54,751	55,041
Recharges to other Services	71,000	69,000	69,000	72,000
Total Income	71,000	69,000	69,000	72,000
Net Direct Expenditure	(16,679)	(13,815)	(14,249)	(16,959)
Central Support Services Charges	19,728	21,382	21,382	26,496
Net Expenditure	3,049	7,567	7,133	9,537
Balance B/F	(18,237)	(15,799)	(15,188)	(8,055)
Balance C/F	(15,188)	(8,232)	(8,055)	1,482

SUPPORT SERVICES

LG001-6	Actual	Estimate	Probable	Estimate
LEGAL SUPPORT SERVICES	2010-2011	2011-2012	2011-2012	2012-2013
	£	£	£	£
Employees	203,389	218,927	224,141	232,354
Transport	0	0	300	300
Supplies & Services				
- Data Protection Fee	1,365	1,755	0	0
- Land Registration Fees	2	160	0	0
- Publications & Books	5,896	11,975	11,685	11,685
- Subscriptions	1,839	1,552	2,627	2,127
- Other	18,243	2,121	3,134	3,134
Capital Charges				
- Depreciation	2,658	0	0	0
Total Expenditure	233,392	236,490	241,887	249,600
Income	50,056	23,601	45,856	27,101
Recharges to other Services	288,000	284,000	284,000	263,000
Total Income	338,056	307,601	329,856	290,101
Net Direct Expenditure	(104,664)	(71,111)	(87,969)	(40,501)
Central Support Services Charges	64,741	56,124	56,127	62,260
Net Expenditure	(39,923)	(14,987)	(31,842)	21,759
Balance B/F	30,930	408	(8,993)	(40,835)
Balance C/F	(8,993)	(14,579)	(40,835)	(19,076)

SUPPORT SERVICES

RC001-5	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
RECEPTION SERVICES				
Employees	175,545	196,278	203,364	188,076
Premises & Land	0	0	0	0
Transport & Plant	505	530	1,184	1,184
Supplies & Services				
- Telephone	38,844	33,652	31,652	0
- Other	383	1,906	1,906	1,906
- Adverts other than staff	0	1,515	515	515
- Miscellaneous	(7,393)	0	0	0
Gross Direct Expenditure	207,884	233,881	238,621	191,681
Other Grants	11,920	11,474	11,474	11,474
Income	2	0	0	0
Rent	0	20,000	4,370	17,500
Recharges to other Services	231,000	187,000	187,000	172,000
Total Income	242,922	218,474	202,844	200,974
Net Direct Expenditure	(35,038)	15,407	35,777	(9,293)
Central Support Services Charges	53,439	46,463	46,463	64,712
Net Expenditure	18,401	61,870	82,240	55,419
Balance B/F	(225,753)	(180,154)	(207,352)	(125,112)
Balance C/F	(207,352)	(118,284)	(125,112)	(69,693)

SUPPORT SERVICES

REPROGRAPHICS	RP002-8	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
Employees		57,114	57,864	57,514	57,851
Premises & Land		48	50	49	52
Leased cars		101	106	120	120
Supplies & Services					
- Equipment		2,999	1,648	2,698	2,698
- Printing & Stationery		12,888	18,293	15,000	15,000
- Machinery Hire		20,369	24,857	24,807	24,807
- Other		850	700	700	700
Capital Charges					
- Depreciation		2,025	1,201	1,200	1,200
Gross Direct Expenditure		96,394	104,719	102,088	102,428
Income		4,756	4,238	4,238	4,238
Hereward		0	0	0	0
Recharges to other Services		194,000	172,000	172,000	147,000
Total Income		198,756	176,238	176,238	151,238
Net Direct Expenditure		(102,362)	(71,519)	(74,150)	(48,810)
Central Support Services Charges		81,031	65,584	65,584	43,981
Net Expenditure		(21,331)	(5,935)	(8,566)	(4,829)
Balance B/F		(5,304)	(9,026)	(26,635)	(35,201)
Balance C/F		(26,635)	(14,961)	(35,201)	(40,030)

SUPPORT SERVICES

INTERNAL AUDIT	IA001	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
Employees		57,317	50,395	49,805	49,530
Premises		0	0	0	0
Supplies & Services					
- External Audit Fees		143,587	119,966	113,466	0
- Other		246	278	448	448
Contracted Services		21,208	20,878	18,013	20,878
Gross Direct Expenditure		222,358	191,517	181,732	70,856
Recharges to other Support Services		274,000	239,000	239,000	71,000
Other		1	0	0	0
Total Income		274,001	239,000	239,000	71,000
Net Direct Expenditure		(51,643)	(47,483)	(57,268)	(144)
Central Support Services Charges		28,590	29,632	29,632	21,827
Net Expenditure		(23,053)	(17,851)	(27,636)	21,683
Balance B/F		(7,381)	(42,259)	(30,434)	(58,070)
Balance C/F		(30,434)	(60,110)	(58,070)	(36,387)

SUPPORT SERVICES

DP002-3	Actual	Estimate	Probable	Estimate
DEPOT SUPPORT SERVICES	2010-2011	2011-2012	2011-2012	2012-2013
	£	£	£	£
Employees	22,020	22,416	22,586	22,654
Premises & Land				
- Rates	25,211	26,832	(18,716)	20,583
- Electricity	367	2,879	2,994	3,245
- Other	10,210	4,083	5,720	5,348
Transport	8	32	32	34
Supplies & Services	2,222	2,361	2,683	2,111
Capital Charges				
- Depreciation	9,211	9,722	9,210	9,210
Gross Direct Expenditure	69,249	68,325	24,509	63,185
Income	28,479	24,885	26,279	26,085
Recharges to other Support Services	94,000	75,000	75,000	39,000
Total Income	122,479	99,885	101,279	65,085
Net Direct Expenditure	(53,230)	(31,560)	(76,770)	(1,900)
Central Support Services Charges	22,114	22,705	22,705	21,500
Net Expenditure	(31,116)	(8,855)	(54,065)	19,600
Balance B/F	47,692	17,513	16,576	(37,489)
Balance C/F	16,576	8,658	(37,489)	(17,889)

SUPPORT SERVICES

DS002-4		Actual	Estimate	Probable	Estimate
COMMITTEE SERVICES		2010-2011	2011-2012	2011-2012	2012-2013
		£	£	£	£
Employees		107,359	113,541	120,709	119,706
Transport		0	0	300	300
Supplies and Services		0	0	0	0
Gross Direct Expenditure		107,359	113,541	121,009	120,006
Income		0	66	66	66
Recharges to other Support Services		144,423	141,000	141,000	152,000
Total Income		144,423	141,066	141,066	152,066
Net Direct Expenditure		(37,064)	(27,525)	(20,057)	(32,060)
Central Support Services Charges		38,111	31,370	31,370	34,100
Net Expenditure		1,047	3,845	11,313	2,040
Balance B/F		(8,377)	(7,224)	(7,330)	3,983
Balance C/F		(7,330)	(3,379)	3,983	6,023

SUPPORT SERVICES

DMS	ML001/TP002	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
Employees		82,417	80,190	80,154	80,996
Premises & Land		64	66	65	69
Supplies & Services					
- Postage		29,024	38,401	33,401	33,401
- Maintenance Agreements		1,173	1,210	1,210	1,210
Gross Direct Expenditure		112,678	119,867	114,830	115,676
Income		308	600	600	600
Recharges to other Services		216,000	157,000	157,000	152,000
Total Income		216,308	157,600	157,600	152,600
Net Direct Expenditure		(103,630)	(37,733)	(42,770)	(36,924)
Central Support Services Charges		60,371	51,080	51,080	69,781
Net Expenditure		(43,259)	13,347	8,310	32,857
Balance B/F		(1,722)	(34,814)	(44,981)	(36,671)
Balance C/F		(44,981)	(21,467)	(36,671)	(3,814)

SUPPORT SERVICES

GENERAL GANG	GG001-5,GG007 G06	Actual 2010-2011 £	Estimate 2011-2012 £	Probable 2011-2012 £	Estimate 2012-2013 £
Employees		81,844	78,066	77,328	80,496
Premises & Land		1,335	2,456	1,648	1,648
Transport & Plant		8,905	11,093	10,992	11,278
Supplies & Services		4,566	4,579	5,149	4,615
Capital Charges - Depreciation		3,748	3,748	3,748	3,748
Gross Direct Expenditure		100,398	99,942	98,865	101,785
Income		624	0	0	0
Recharges to other Services		156,000	106,000	106,000	114,000
Total Income		156,624	106,000	106,000	114,000
Net Direct Expenditure		(56,226)	(6,058)	(7,135)	(12,215)
Central Support Services Charges		33,280	27,756	27,756	19,995
Net Expenditure		(22,946)	21,698	20,621	7,780
Balance B/F		(26,880)	(47,258)	(49,826)	(29,205)
Balance C/F		(49,826)	(25,560)	(29,205)	(21,425)

SUPPORT SERVICES

PARKS & GARDENS	PG001-24	Actual	Estimate	Probable	Estimate
	G07	2010-2011	2011-2012	2011-2012	2012-2013
		£	£	£	£
Employees		251,254	257,707	285,813	266,871
Premises & Land		4,974	8,532	7,532	7,532
Transport		57,352	40,905	59,874	63,377
Supplies & Services		23,604	54,650	23,946	39,541
Capital Charges - Depreciation		27,303	21,574	27,105	27,105
Gross Direct Expenditure		364,487	383,368	404,270	404,426
Sale of Vehicles/Machinery		0	53	53	53
Other Receipts & Fees		170,546	180,096	190,549	190,549
Other contributions		5,988	6,044	4,491	4,491
Recharges to other Services		271,000	293,000	293,000	279,000
Total Income		447,534	479,193	488,093	474,093
Net Direct Expenditure		(83,047)	(95,825)	(83,823)	(69,667)
Central Support Services Charges		64,843	52,685	52,685	41,360
Net Expenditure		(18,204)	(43,140)	(31,138)	(28,307)
Balance B/F		87,381	70,564	69,177	38,039
Balance C/F		69,177	27,424	38,039	9,732

STATEMENT OF RESERVES - 2010/11 - 2015/16

	2010/11				2011/12				2012/13			
	Opening Balance 1 April	Transfers to Reserve	Contributions from Reserve	Forecast Balance 31 Mar	Opening Balance 1 April	Transfers to Reserve	Contributions from Reserve	Forecast Balance 31 Mar	Opening Balance 1 April	Transfers to Reserve	Contributions from Reserve	Forecast Balance 31 Mar
	£	£	£	£	£	£	£	£	£	£	£	£
District Elections	66,000	22,000	0	88,000	88,000	22,000	(110,000)	0	0	22,000	0	22,000
Management restructure	118,313	0	(118,313)	0	0	0	0	0	0	0	0	0
HPDG	926,492	0	(132,179)	794,313	794,313	0	(450,815)	343,498	343,498	0	(210,720)	132,778
Asset Management (E space North)	105,034	207,078	0	312,112	312,112	0	(105,034)	207,078	207,078	0	0	207,078
Pension	100,000	51,000	(51,000)	100,000	100,000	0	0	100,000	100,000	0	0	100,000
Infrastructure Fund	257,959	0	(150,000)	107,959	107,959	0	(107,959)	0	0	0	0	0
Rev contribution to Capital	0	139,000	(139,000)	0	0	0	0	0	0	0	0	0
Vehicle Replacements	11,918	28,500	0	40,418	40,418	29,000	0	69,418	69,418	29,000	0	98,418
Building Control	0	0	0	0	0	10,691	0	10,691	10,691	22,276	0	32,967
Change Management	0	350,000	0	350,000	350,000	0	0	350,000	350,000	0	0	350,000
Virtual Storage Solution	0	13,000	0	13,000	13,000	13,000	0	26,000	26,000	13,000	0	39,000
Housing Conditions Survey	0	10,000	0	10,000	10,000	10,000	0	20,000	20,000	10,000	0	30,000
Leisure Facility	0	0	0	0	0	0	0	0	0	0	0	0
Surplus Savings Reserve	0	0	0	0	0	665,111	0	665,111	665,111	177,957	0	843,068
Land Charges New Burdens Reserve	0	34,356	0	34,356	34,356	0	0	34,356	34,356	0	0	34,356
Grounds Maintenance Reserve	0	15,006	0	15,006	15,006	1,539	0	16,545	16,545	6,729	0	23,274
Cultural & Related - Sport	33,317	1,393	(21,342)	13,368	13,368	0	(13,368)	0	0	0	0	0
Environment - Community Safety	32,147	44,223	(4,492)	71,878	71,878	0	(71,878)	0	0	0	0	0
Planning & Development - Econ Dev	35,661	0	(30,812)	4,849	4,849	0	(4,849)	0	0	0	0	0
Transport	32,376	19,731	0	52,107	52,107	0	(52,107)	0	0	0	0	0
Housing	23,000	0	(10,103)	12,897	12,897	0	(12,897)	0	0	0	0	0
Corporate	0	1,042	0	1,042	1,042	0	0	1,042	1,042	0	0	1,042
Revenues & Benefits	0	150,000	0	150,000	150,000	0	0	150,000	150,000	0	(90,066)	59,934
Reception Refurbishment	0	90,000	0	90,000	90,000	37,500	(25,000)	102,500	102,500	0	(102,500)	0
	1,585,716	1,176,329	(657,241)	2,261,305	2,261,305	788,841	(953,907)	2,096,239	2,096,239	280,962	(403,286)	1,973,915
General Fund Balance	1,446,677	177,170	0	1,623,847	1,623,847	173,083	0	1,796,930	1,796,930	0	0	1,796,930
Total Reserves	3,032,393	1,353,499	(657,241)	3,885,152	3,885,152	961,924	(953,907)	3,893,169	3,893,169	280,962	(403,286)	3,770,845

STATEMENT OF RESERVES - 2010/11 - 2015/16

	2013/14				2014/15				2015/16			
	Opening Balance 1 April	Transfers to Reserve	Contributions from Reserve	Forecast Balance 31 Mar	Opening Balance 1 April	Transfers to Reserve	Contributions from Reserve	Forecast Balance 31 Mar	Opening Balance 1 April	Transfers to Reserve	Contributions from Reserve	Forecast Balance 31 Mar
	£	£	£	£	£	£	£	£	£	£	£	£
District Elections	22,000	22,000	0	44,000	44,000	22,000	0	66,000	66,000	22,000	(88,000)	0
Management restructure	0	0	0	0	0	0	0	0	0	0	0	0
HPDG	132,778	0	(132,778)	0	0	0	0	0	0	0	0	0
Asset Management (E space North)	207,078	0	0	207,078	207,078	0	0	207,078	207,078	0	0	207,078
Pension	100,000	0	0	100,000	100,000	0	0	100,000	100,000	0	0	100,000
Infrastructure Fund	0	0	0	0	0	0	0	0	0	0	0	0
Rev contribution to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Vehicle Replacements	98,418	29,000	0	127,418	127,418	29,000	0	156,418	156,418	29,000	0	185,418
Building Control	32,967	0	0	32,967	32,967	0	0	32,967	32,967	0	0	32,967
Change Management	350,000	0	0	350,000	350,000	0	0	350,000	350,000	0	0	350,000
Virtual Storage Solution	39,000	13,000	0	52,000	52,000	13,000	0	65,000	65,000	13,000	0	78,000
Housing Conditions Survey	30,000	10,000	0	40,000	40,000	10,000	0	50,000	50,000	10,000	0	60,000
Leisure Facility	0	0	0	0	0	0	0	0	0	0	0	0
Surplus Savings Reserve	843,068	186,579	0	1,029,647	1,029,647	0	(500,231)	529,416	529,416	0	(300,000)	229,416
Land Charges New Burdens Reserve	34,356	0	0	34,356	34,356	0	0	34,356	34,356	0	0	34,356
Grounds Maintenance Reserve	23,274	0	0	23,274	23,274	0	0	23,274	23,274	0	0	23,274
Cultural & Related - Sport	0	0	0	0	0	0	0	0	0	0	0	0
Environment - Community Safety	0	0	0	0	0	0	0	0	0	0	0	0
Planning & Development - Econ Dev	0	0	0	0	0	0	0	0	0	0	0	0
Transport	0	0	0	0	0	0	0	0	0	0	0	0
Housing	0	0	0	0	0	0	0	0	0	0	0	0
Corporate	1,042	0	0	1,042	1,042	0	0	1,042	1,042	0	0	1,042
Revenues & Benefits	59,934	0	(59,934)	0	0	0	0	0	0	0	0	0
Reception Refurbishment	0	0	0	0	0	0	0	0	0	0	0	0
	1,973,915	260,579	(192,712)	2,041,782	2,041,782	74,000	(500,231)	1,615,551	1,615,551	74,000	(388,000)	1,301,551
General Fund Balance	1,796,930	0	0	1,796,930	1,796,930	0	0	1,796,930	1,796,930	0	0	1,796,930
Total Reserves	3,770,845	260,579	(192,712)	3,838,712	3,838,712	74,000	(500,231)	3,412,481	3,412,481	74,000	(388,000)	3,098,481

Capital Programme 2011/12 to 2014/15

Capital Schemes	2011/12 Original £	2011/12 Revised £	2012/13 £	2013/14 £	2014/15 £
Development & Transport Sub-Committee					
1. Infrastructure Investment Strategy	0	7,233	0	0	0
2. Conservation Area Schemes - 2nd round	0	37,873	0	0	0
3. Station Gateway Development	0	0	100,000	0	0
4. Transport Initiatives Fund	40,000	0	50,000	0	0
5. Southern Link Road	0	100,000	42,000	41,000	0
6. Fisherman's Car Park Infrastructure	13,000	16,177	0	0	0
7. Ely Car Parking Scheme	20,000	0	112,300	0	0
8. Travellers' Sites (excluding Wentworth)		22,113	0	0	0
9. Mandatory Disabled Facilities Grants	386,000	435,618	386,000	386,000	386,000
10. Empty Properties, Discretionary DFGs, Minor Works & Home Repair Asst.	193,000	193,000	193,000	193,000	193,000
11. Empty Properties Littleport	0	189,071	0	0	0
Total Development & Transport Sub-Committee	652,000	1,001,085	883,300	620,000	579,000
Personnel & Corporate Services Sub-Committee					
12. Maltings Cottages	100,000	0	0	0	0
13. Reception Refurbishment, The Grange		25,000	85,000	0	0
14. Maltings Hall		278,400	0	0	0
15. Vehicle Etc Replacements	29,000	0	95,822	29,000	29,000
16. Grounds Maintenance Vehicles/Equipment	0	9,877	0	0	0
17. G.I.S.(Geographical Information System)		0	70,000	0	0
18. Virtualisation of Servers	0	7,943	0	0	0
19. Northgate/Paris new APACS security Module	0	2,892	0	0	0
20. Replacement IT Back-up System	0	27,592	0	0	0
21. Electronic Document Management (DMS), CRM and e-Forms	100,000	50,951	0	0	0
22. CRM Integration (incl. NDL Metascybe implementation)	67,811	82,719	0	0	0
Total Personnel & Corporate Services Sub-Committee	296,811	485,374	250,822	29,000	29,000
Total Capital Schemes	948,811	1,486,459	1,134,122	649,000	608,000

1. Infrastructure Investment Strategy

County and ECDC study on the infrastructure needs in the District - this will lead in due course to capital expenditure on infrastructure projects such as the Southern Link Road, schools etc which will be funded through future CIL payments. The study is now complete and was funded by Housing Growth and HPDG funding.

2. Conservation Area Schemes - 2nd round

Steeple Row - scheme led by Ely Perspective for public realm enhancements in this location. Ongoing for a number of years, now at the formal planning stage - negotiations are taking place to secure a suitable scheme in this historically sensitive location.

Cherry Park - led by Ely Perspective along with the Youth Council for lighting along the pathway to improve usability and safety. Ongoing for a number of years due to delays getting consent from the Cathedral. The details are now being discussed with Legal Services and Facilities Management to determine maintenance responsibilities.

3. Station Gateway Development

Ongoing proposals to create transport interchange at the railway station. Initial studies are underway.

4. Transport Initiatives Fund

For provision of a pedestrian crossing at Ely Station - this has been outstanding for some years and is subject to ongoing discussion with Network Rail - currently pending rail company franchise changes before progressing.

5. Southern Link Road

Helping to fund Cambridgeshire County Council's development of proposals for Ely Rail Crossing. Funding from Cambridgeshire Horizon in 2011/12 and LPSA in 2012/13 and 2013/14.

6. Fisherman's Car Park Infrastructure

To implement car park charging, the car park needs to be upgraded: remodelling to increase the number of car parking bays; currently it is a gravel surface but needs a rubber matting installed to mark out the new bays to enable enforcement. Also entrance to Ely Country Park. Part funded by S106.

7. Ely Car Parking Scheme

Some car parks will need to be resurfaced due to reconfiguration arising from charging such as the placing of car parking machines in protected and safe places and relocation of blue badge bays etc. It will cause a net increase in spaces such as the Grange Car Park. Funded by Sainsburys S106.

8. Travellers' Sites (excluding Wentworth)

The balance of a government grant for capital expenditure initially for the Wentworth Site . It will be allocated to the other sites as required.

9. Mandatory Disabled Facilities Grants

Provided to enable disabled people, including children, to remain in their own home. Due to an ageing population the demand for this type of grant is likely to increase and capital funding will need to continue to enable the Council to meet this statutory function. Part grant funded.

10. Empty Properties, Discretionary DFGs, Minor Works & Home Repair Asst.

Provided for essential repairs and energy efficiency measures to owner occupiers on income related benefits to carry out essential repairs to their homes to ensure that they meet the decent homes standard. This grant takes two forms, one a small non-repayable grant and the other, where more extensive works are needed, a repayable loan.

11. Empty Properties Littleport

Specific grant received to provide home improvement/renovation grants and loans for empty properties in this area.

12. Maltings Cottages

This scheme has been removed from the Capital Programme as there are no longer any plans to refurbish the cottage.

13. Reception Refurbishment, The Grange

Sanctuary Hereward (SHHA) shared reception/refurbishment. Contribution from SHHA received 2010/11.

14. Maltings Hall

To cover the repayment of the amortized costs of the original capital investment by the contractor, as agreed by the Policy & Resources Committee on 11 April 2011 (Exempt) .

15. Vehicle Etc Replacements

This budget has been carried forward from 2011/12 to 2012/13 while leasing options are investigated. Funded from revenue and income from sales.

16. Grounds Maintenance Vehicles/Equipment

Used for the Sanctuary Hereward grounds maintenance contract and funded by SHHA.

17. G.I.S.(Geographical Information System)

Funding for Internet and Intranet version of our mapping system. Part funded by HPDG.

18. Virtualisation of Servers

Migration of 40+ Council Servers on to a Virtual Server environment to generate efficiency savings.

19. Northgate/Paris new APACS security Module

Cash receipting security module to comply with the latest security standards. Funded by HPDG.

20. Replacement IT Back-up System

Existing solution has become unstable and is failing on a regular basis. IEG funding from within existing budgets.

21. Electronic Document Management (DMS), CRM and e-Forms

HPDG funding for Phase 2 of the electronic document management project to include document retention and archiving.

22. CRM Integration (incl. NDL Metascybe implementation)

Third party software solution to integrate CRM with corporate back office systems to generate efficiency savings. Funded from HPDG and Improvement East grant.

To Be Financed By

Sources Of Financing	2011/12 Original £	2011/12 Revised £	2012/13 £	2013/14 £	2014/15 £
Government Grants:					
Disabled Facility Grants	(200,000)	(205,000)	(200,000)	(200,000)	(200,000)
Littleport Empty Property Grant	0	(189,071)			
Gypsy & Travellers' Sites Grant		(22,113)			
HPDG (Housing & Planning Development Grant)	(107,165)	(137,290)	(52,000)		
IEG (Implementing Electronic Government)	(60,000)	8,860			
Other					
Section 106 Contributions	(1,431)	(4,931)	(112,300)		
Improvement East		(42,500)			
Cambridgeshire Horizons		(100,000)			
LPSA			(42,000)	(41,000)	
Contribution to Grounds Maintenance & Reception	(25,000)	(50,000)			
Capital Receipts	(555,215)	(744,414)	(727,822)	(408,000)	(408,000)
Total Financing	(948,811)	(1,486,459)	(1,134,122)	(649,000)	(608,000)

Capital Resources

	2011/12 £	2011/12 £	2012/13 £	2013/14 £	2014/15 £
Balance Brought Forward	1,854,791	2,356,637	1,826,446	1,279,446	900,446
Add receipts from Sales of Assets	10,000	205,127	0	0	0
Add revenue contributions (ECDC to capital)	0	0	0	0	0
Add revenue contributions (other internal)	29,000	9,096	180,822	29,000	29,000
Less Capital Receipts Applied	(555,215)	(744,414)	(727,822)	(408,000)	(408,000)
Capital Reserves Carried Forward	1,338,576	1,826,446	1,279,446	900,446	521,446

Housing & Planning Delivery Grant Review

	Actual 2010/11 £	Revised 2011/12 £	Forecast 2012/13 £	Forecast 2013/14 £
Staff (Revenue)				
Devt Services Support Asst DPE 70	4,425	6,095	0	0
Devt Services Support Asst DPE 70	0	4,063	0	0
Enhancement to Management Restructure Provision	5,000		0	0
total	9,425	10,158	0	0
Ongoing Costs (Revenue)				
Planning Public Access - Ongoing	16,000	16,000	16,000	16,000
Biodiversity Partnership	3,000	0	0	0
Biological Records Centre	3,120	3,120	3,120	3,120
Archaeological SLA	5,437	5,437	0	0
Planning Consultants	5,500	5,500	5,500	5,500
Local Plans Consultants	0	40,000	30,000	30,000
Econ Dev Promotions	0	16,000	0	0
Econ Dev Premises Contract Work 10/11	5,000	0		
Econ Dev Community Grants	0	5,100	5,100	5,100
Econ Dev Consultants	0	2,000	2,000	2,000
Strategic Housing Market Assessment	1,893	9,000	9,000	9,000
total	39,950	102,157	70,720	70,720
Projects (Revenue)				
Plastic Recycling	0	10,000	0	0
Management Saving (as per John Hill)	0	80,000	0	0
total	0	90,000	0	0
Recessionary Cover (Revenue)				
Cover Recessionary Shortfall in Planning Fees	0	140,000	140,000	140,000
Cover Recessionary Shortfall in Building Control Fees	14,289	0	0	0
total	14,289	140,000	140,000	140,000
Capital				
DC/BC Online/CRM/DMS Integration	67,194	108,500	0	0
Infrastructure Strategy	1,321	0	0	0
total	68,515	108,500	0	0
Total Revenue Programme	63,664	342,315	210,720	210,720
Total Capital Programme	68,515	108,500	0	0
Actual/expected Grant to be Received		0	0	0
(Surplus) / Deficit Brought Forward	(926,492)	(794,313)	(343,498)	(132,778)
(Surplus) / Deficit In Year	132,179	450,815	210,720	210,720
(Surplus) / Deficit Carried Forward	(794,313)	(343,498)	(132,778)	77,943