

GENERAL FUND SUMMARY

	Page No.	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-2014 £	Estimate 2014-2015 £	Estimate 2015-2016 £
Committee:							
Development & Transport		2,374,718	2,354,086	2,848,788	2,291,395	2,146,741	2,060,741
Community & Environment		6,002,139	5,241,683	5,294,695	9,319,284	5,432,394	5,415,798
Personnel & Corporate Services		1,298,634	2,683,432	2,957,654	2,922,366	3,866,235	4,371,235
Net District Spending from Summary	3	9,675,491	10,279,201	11,101,137	14,533,045	11,445,370	11,847,774
Reversal of Capital charges		(782,579)	(636,540)	(616,667)	(616,667)	(616,667)	(616,667)
Investment Income		(142,463)	(90,000)	(140,000)	(140,000)	(140,000)	(240,000)
Council Tax Freeze Grant		(100,166)	(100,166)	(100,166)	(100,166)	(100,166)	0
New Homes Bonus Grant		(440,955)	(735,000)	(690,247)	(1,113,000)	(1,363,000)	(1,643,000)
Weekly Refuse Grant		0	0	(25,816)	(4,218,384)	(749,312)	0
Internal Drainage Board levies		332,753	342,739	354,704	354,704	354,704	354,704
Net Operating Expenditure		8,542,081	9,060,234	9,882,945	8,699,532	8,830,929	9,702,811
Contributions to/(from) Earmarked reserves		1,017,576	(32,153)	(854,864)	(62,918)	(12,229)	(366,875)
Contribution to/(from) General Fund Balance		173,083	0	0	0	0	0
Savings to be identified		0	0	0	0	0	(446,461)
ECDC Budget Requirement		9,732,740	9,028,081	9,028,081	8,636,614	8,818,700	8,889,475
Parish Council Precepts		1,566,454	1,557,555	1,557,555	1,582,803	1,622,373	1,662,932
DISTRICT BUDGET REQUIREMENT		11,299,194	10,585,636	10,585,636	10,219,417	10,441,073	10,552,407
<u>Financed by:</u>							
Council's share of Collection Fund (surplus)/deficit		(134,700)	90,000	90,000	11,500	0	0
Revenue Support Grant		(1,320,217)	(95,798)	(95,798)	(2,830,596)	(2,380,000)	(2,189,600)
Business Rates		(4,271,123)	(4,841,783)	(4,841,783)	(1,883,118)	(2,401,000)	(2,554,775)
DEMAND ON COLLECTION FUND		5,573,154	5,738,055	5,738,055	5,517,203	5,660,073	5,808,032

UNALLOCATED GENERAL FUND FINANCIAL RESERVES		Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-2014 £	Estimate 2014-2015 £	Estimate 2015-2016 £
In hand at 1st April		1,623,847	1,796,930	1,796,930	1,796,930	1,796,930	1,796,930
Movement in year		173,083	0	0	0	0	0
In hand at 31st March		1,796,930	1,796,930	1,796,930	1,796,930	1,796,930	1,796,930

IMPLIED BAND 'D' COUNCIL TAX (District only i.e. excluding parish levies)		Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-2014 £	Estimate 2014-2015 £	Estimate 2015-2016 £
Demand on Collection Fund as above		5,573,154	5,738,055	5,738,055	5,517,203	5,660,073	5,808,032
Less Parish Precepts as above		1,566,454	1,557,555	1,557,555	1,582,803	1,622,373	1,662,932
		4,006,700	4,180,500	4,180,500	3,934,400	4,037,700	4,145,100
Council Tax Base		29,600.0	30,000.0	30,000.0	27,680.0	27,850.0	28,030.0
District Council Tax - Band D		135.36	139.35	139.35	142.14	144.98	147.88

GENERAL FUND SUMMARY

GENERAL FUND SUMMARY BY COMMITTEE		Page No.	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-2014 £
Homelessness	HL001-2	6	424,784	420,353	775,507	488,336
Home Improvement Agency	HL004	6	44,552	44,551	44,551	44,552
Community Land Trusts	HL005	7	0	0	0	125,000
Travellers sites	TS001-5	7	20,255	4,328	-2,750	2,085
Strategic Housing Services	HS001	8	148,602	151,899	156,320	153,652
Housing Growth Fund	HG001	8	0	0	0	0
Building Regulations	BR001	9	(5,998)	(17,676)	(17,676)	(19,595)
Street Naming & Numbering	SN001	10	34,992	49,121	53,115	55,012
Building Regulations Non Fee Earning	BN001	10	125,620	126,600	127,600	125,889
Tree Preservation	TL001	11	128,641	140,706	144,306	130,329
Con.Areas & Listed Buildings	CO001	11	93,157	82,175	78,109	71,238
Planning	PN001	12	(14,021)	447,931	468,825	406,340
Renovation Grants	RG001	13	516,562	55,042	55,149	52,463
Local Plans Policy	LP001	13	331,240	384,503	463,975	317,800
Economic Development	ED001-4	14	257,941	274,370	291,535	314,741
Rail Passes/Community Transport	FA001	16	64,828	(3,002)	(3,002)	(3,006)
Car Parks	PV001-2	17	200,044	193,185	165,928	26,559
Littleport Station Car Park	PV005	18	(9,165)	0	47,296	0
Park and Ride	TA001	18	12,684	0	0	0
Development & Transport Totals			2,374,718	2,354,086	2,848,788	2,291,395
Cultural Activities	CA001	19	107,720	95,787	95,787	96,414
Community Projects & Grants	LT001	19	386,080	264,125	266,955	252,398
Paradise Pool	PO001	20	272,790	249,106	249,714	255,442
Sustainability	SU001	20	23,605	21,609	21,609	23,354
Maltings Public Hall	MP001	21	680,540	77,749	29,933	28,557
Tourism - Marketing/Grants	MG001	21	127,302	111,744	109,285	106,498
Sport & Recreation	SR001-14	22	219,383	223,115	223,310	213,078
Oliver Cromwell House	OC001	23	166,961	142,707	133,108	128,616
Museum - Old Gaol House	MU001-2	24	47,172	44,500	44,591	41,719
Public Conveniences	TO001-2	24	243,696	243,788	259,110	246,787
Ely Markets	MK001-3	25	(52,084)	(44,624)	(53,168)	(47,726)
Community Safety	CS001	26	145,691	124,411	169,124	137,601
Town Centres	TC001	26	6,033	8,073	23,291	7,666
Refuse Collection	RF001/BW001	27	885,194	1,030,370	1,063,176	5,257,549
Refuse Recycling	RE001-3	27	917,273	993,233	964,230	944,428
Nuisance Investigation	NU001	28	71,443	89,475	86,292	85,221
Dog Warden Scheme	DW001	28	34,569	39,294	38,785	38,158
Civic Amenities Act	CI001	29	21,416	18,041	18,209	16,243
Closed Churchyards	CY001	29	67,945	61,797	61,798	57,583
Street Cleansing	SC001	30	612,975	648,683	654,105	650,879
Licensing	LI001	30	71,691	72,575	74,585	80,460
Health - Admin. & Misc.	EH001-6	31	452,456	443,257	437,222	426,071
Health Courses	EC001	31	6,639	4,388	4,392	0
Environmental Issues	EI001-4	32	25,312	(14,906)	30,609	9,950
Award Ditches - Client	AW001-6	33	58,062	55,339	54,743	47,926
Pest Control	PE001	33	18,872	24,692	24,731	24,078
Maintenance of Open Spaces	OS001-2	34	383,403	213,355	209,169	190,334
Community & Environment Totals			6,002,139	5,241,683	5,294,695	9,319,284

GENERAL FUND SUMMARY

GENERAL FUND SUMMARY BY COMMITTEE		Page No.	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-2014 £
Housing Act Advances	HA001	35	18,606	6,131	6,039	4,223
Emergency Planning	EP001	35	26,051	36,817	36,739	36,411
Housing Benefits	HB001-5	36	70,578	127,082	139,857	232,589
Contract Grasscutting	CG001	36	(58,284)	22	0	8,371
Local Democracy	C	37	928,011	898,846	886,327	893,694
Corporate Management	C	41	624,930	624,556	634,022	643,609
Out of Hours call out service	OH001	45	10,720	20,841	20,991	16,214
Electoral Registration	EL001	46	72,617	83,563	84,859	88,381
Cost of Elections	LE001	46	86,718	80,182	76,886	84,862
Land Charges Admin.	LC001	47	(11,883)	(18,719)	(18,645)	(12,262)
Health & Safety at Work	HE001	47	33,820	22,665	22,665	25,808
Interest & Fin. Transactions	IN001	48	43,019	28,516	212,433	31,310
Business Rates (NNDR)	NN001	48	195,541	231,692	206,693	179,111
Council Tax Accounting	CT001	49	428,791	458,773	412,346	513,800
Council Tax Rebates	CB001	49	53,437	116,622	87,153	4,832
Corporate Provisions	CN001	50	(1,385,678)	(225,417)	(75,380)	(18,783)
Post Entry Training	TR001	51	61,716	79,204	74,011	78,999
Miscellaneous Services	MF001	51	99,924	112,056	150,658	111,197
Personnel & Corporate Totals			1,298,634	2,683,432	2,957,654	2,922,366
Total Net Expenditure/(Income)			9,675,491	10,279,201	11,101,137	14,533,045

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SUBJECTIVE ANALYSIS OF 2012-2013 BUDGET

	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-2014 £
EMPLOYEES				
Direct employee expenses	5,831,560	6,071,822	6,106,025	6,518,104
Relocation expenses	600	0	0	0
Members Allowances	203,510	224,569	207,700	207,697
Superannuation - Former Staff	82,711	89,880	129,345	89,880
Recruitment Costs	10,676	0	2,000	2,004
Training	34,505	57,345	57,201	57,204
Child Care Scheme	15,547	20,259	20,259	20,263
Other expenses	8,304	9,211	9,111	9,111
	6,187,413	6,473,086	6,531,641	6,904,263
PREMISES				
Repairs and Maintenance	418,807	244,882	323,599	288,668
Energy costs	84,656	94,566	70,325	95,931
Rent and Rates	464,210	419,284	801,366	592,083
Maintenance of Grounds	65,988	66,744	68,622	71,871
Contract cleaning	1,965	1,915	1,915	1,918
Insurance	135,831	143,333	129,725	130,017
	1,171,457	970,724	1,395,552	1,180,488
TRANSPORT				
Direct transport costs	125,399	105,347	134,818	137,281
Contract hire	11,297	1,975	2,728	2,727
Insurance	18,298	19,606	18,623	19,392
	154,994	126,928	156,169	159,400
SUPPLIES AND SERVICES				
Equipment, Furniture & Fittings	148,142	150,843	148,612	157,663
Printing, Stationery & Office expenses	75,116	86,451	82,027	85,685
Professional Services	578,485	499,938	534,039	455,989
Communications & Computing Expenses	480,964	452,161	464,080	516,900
	10,454	15,882	14,913	15,766
Grants/Subscriptions	1,455,550	452,598	491,341	452,282
IDB Levies	332,753	342,739	354,700	354,700
Inflation	0	0	0	149,306
Revenue contributions to Capital	158,268	8,400	213,917	3,587,431
Council Tax support to Parishes	0	0	0	138,958
Savings targets	0	(282,553)	(11,277)	0
Transfer to/(from) Reserve	1,302,265	(32,153)	(854,864)	(62,918)
Other expenses	(585,119)	205,948	428,628	240,422
	3,956,878	1,900,254	1,866,116	6,092,184
THIRD PARTY PAYMENTS				
Contractors	3,397,014	3,720,980	3,573,120	4,065,994
	3,397,014	3,720,980	3,573,120	4,065,994
TRANSFER PAYMENTS				
Housing Benefits	23,679,816	22,958,611	24,405,279	20,844,985
	23,679,816	22,958,611	24,405,279	20,844,985

SUBJECTIVE ANALYSIS OF 2012-2013 BUDGET

	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-2014 £
CAPITAL CHARGES				
Depreciation	637,731	636,540	616,667	616,667
NBV of disposals	21,306	0	0	0
Impairment etc	1,036,945	0	0	0
	<u>1,695,982</u>	<u>636,540</u>	<u>616,667</u>	<u>616,667</u>
GENERAL EXPENSES				
Capital Charges Control	(637,731)	(636,540)	(616,667)	(616,667)
	<u>(637,731)</u>	<u>(636,540)</u>	<u>(616,667)</u>	<u>(616,667)</u>
TOTAL GROSS EXPENDITURE	39,605,823	36,150,583	37,927,877	39,247,314
INCOME				
Government grants	24,831,747	24,174,623	25,695,822	27,164,113
Other grants/reimbursements	2,147,111	469,879	522,338	510,260
Sales	85,671	60,696	90,045	87,049
Fees & Charges	1,873,318	1,735,736	1,820,534	2,076,158
Rents	436,279	419,993	433,082	457,634
Non Capital receipts	170,361	10,000	10,000	10,000
Other Receipts	173,673	159,635	163,535	163,696
Interest receipts	154,923	91,940	164,440	141,790
TOTAL GROSS INCOME	29,873,083	27,122,502	28,899,796	30,610,700
TOTAL NET EXPENDITURE	9,732,740	9,028,081	9,028,081	8,636,614

DEVELOPMENT AND TRANSPORT COMMITTEE

HOMELESSNESS	HL001-5	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-2014 £
Employees		135,693	139,598	193,454	169,200
Rents		139,010	89,890	469,780	259,890
Transport		280	347	1,100	1,101
Supplies & Services					
- Printing, stationary & Office Expenses		163	160	160	156
- Hereward Agency Costs		40,890	44,627	17,494	15,997
- Hostel Charges		20,538	27,454	17,454	27,452
- Removal Expenses		22,513	10,036	61,831	10,036
- Agency Workers		0	0	18,000	0
- Communications & Computing		233	284	284	284
- Other expenses		190,337	24,101	24,529	24,107
- Grants		15,948	14,500	13,750	13,750
Gross Direct Expenditure		565,605	350,997	817,836	521,973
Government Grants		19,142	0	111,685	74,457
Contributions		190,783	1,300	1,300	22,296
Total Income		209,925	1,300	112,985	96,753
Net Direct Expenditure		355,680	349,697	704,851	425,220
Central Support Services Charges		69,104	70,656	70,656	63,116
Net Expenditure		424,784	420,353	775,507	488,336

HOME IMPROVEMENT AGENCY	HL004	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-2014 £
Employees		0	0	0	128,940
Supplies & Services					
- Printing, stationary & Office Expenses		0	0	0	4,140
- Communications & Computing		0	0	0	2,240
- EC Care & Repair		44,552	44,551	127,117	0
- Grants		0	0	0	65,799
Gross Direct Expenditure		44,552	44,551	127,117	201,119
Area Health Authority		0	0	15,760	15,760
Cambridgeshire County Council		0	0	66,806	66,807
Fees & Charges		0	0	0	74,000
Total Income		0	0	82,566	156,567
Net Direct Expenditure		44,552	44,551	44,551	44,552
Central Support Services Charges		0	0	0	0
Net Expenditure		44,552	44,551	44,551	44,552

DEVELOPMENT AND TRANSPORT COMMITTEE

COMMUNITY LAND TRUSTS	HL005	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-2014 £
Supplies & Services					0
- Toolkit		0	0	0	25,000
- Professional Services Support		0	0	0	25,000
- Grants		0	0	0	10,000
- CLT Loans		0	0	0	65,000
Gross Direct Expenditure		0	0	0	125,000
Income		0	0	0	0
Total Income		0	0	0	0
Net Direct Expenditure		0	0	0	125,000
Central Support Services Charges		0	0	0	0
Net Expenditure		0	0	0	125,000

TRAVELLERS SITES	TS001-5	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-2014 £
Employees		29,650	26,320	26,321	25,907
Premises & Land					
- Repairs & Maintenance		19,205	4,713	10,350	4,716
- Materials		3,327	0	0	0
- Asset Management		12,728	0	0	0
- Electricity		226	2,729	2,729	2,728
- Water/Drainage Rates		15,622	4,211	4,210	4,209
- Grounds Contract Work		4,721	3,555	3,555	3,551
- Insurance		194	194	211	211
Transport		91	84	80	81
Supplies & Services					
- Equipment, Furniture & Fittings		701	235	235	235
- Other Fees		192	2,091	2,091	2,088
- County Council		(3,257)	15,107	15,107	31,146
- Other Payments		2,089	2,740	2,740	2,744
Third Party Payments		830	0	0	0
Capital Charges					
- Depreciation		0	7,091	0	0
Gross Direct Expenditure		86,319	69,070	67,629	77,616
Grants		13,435	0	5,637	0
Rents		111,766	114,088	114,088	123,760
Total Income		125,201	114,088	119,725	123,760
Net Direct Expenditure		(38,882)	(45,018)	(52,096)	(46,144)
Central Support Services Charges		59,137	49,346	49,346	48,229
Net Expenditure/(Income)		20,255	4,328	(2,750)	2,085

DEVELOPMENT AND TRANSPORT COMMITTEE

HS001 STRATEGIC HOUSING SERVICES	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-2014 £
Employees	97,932	85,411	85,472	84,863
Premises				
- Electricity	607	685	685	684
- Rents	72	0	0	0
- Street Lamp Maintenance	622	622	622	622
- Insurance - Other Indemnities	72	76	72	71
Leased Cars	228	183	201	202
Supplies & Services				
- Catering	761	102	272	100
- Professional Services	40,314	19,835	11,850	19,835
- Communications & Computing	194	180	180	180
- Expenses	424	664	0	664
- Rural Housing Enabler	2,000	2,000	2,000	2,000
- Other Payments (funded exp)	0	0	12,825	0
- Subscriptions	302	0	0	0
Gross Direct Expenditure	143,528	109,758	114,179	109,221
Migration Impact Fund	47,914	0	0	0
Other	1,401	1,092	1,092	1,094
Total Income	49,315	1,092	1,092	1,094
Net Direct Expenditure	94,213	108,666	113,087	108,127
Central Support Services Charges	54,389	43,233	43,233	45,525
Net Expenditure/(Income)	148,602	151,899	156,320	153,652

HG001/5 HOUSING GROWTH FUND	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-2014 £
Employees	0	0	0	0
Premises	(22)	0	0	0
Supplies & Services				
- Professional Services	4,501	0	0	0
- Transfer/Funding	0	0	0	0
- Miscellaneous	7	0	0	0
Gross Direct Expenditure	4,486	0	0	0
Grants	4,486	0	0	0
Total Income	4,486	0	0	0
Net Expenditure/(Income)	0	0	0	0

DEVELOPMENT AND TRANSPORT COMMITTEE

BR001	Actual	Estimate	Probable	Estimate
BUILDING REGULATIONS	2011-2012	2012-2013	2012-2013	2013-2014
	£	£	£	£
Employees	152,177	162,095	162,125	162,794
Training	1,317	4,826	4,826	4,830
Premises	25	1	1	1
Supplies & Services				
- Equipment, Furniture & Fittings	74	133	103	103
- Protective Clothing/Equipment	255	308	308	308
- Printing & Stationery	1,409	1,187	1,187	1,187
- Publications & Books	548	4,498	9,954	9,951
- Microfilming	1,203	1,863	1,863	1,860
- Consultants Fees	8,970	16,891	16,891	16,895
- Mobile Phones	138	574	574	570
- Conference expenses	140	0	0	0
- Subscriptions/Contributions	30	32	32	32
- Lantac	1,826	1,826	1,826	1,826
- Miscellaneous	1,176	0	0	0
Gross Direct Expenditure	169,288	194,234	199,690	200,357
<u>Income</u>				
Photocopies	493	100	100	105
Land Charges Admin Fee	2,000	2,000	2,000	2,000
Building Reg. Fees	242,818	262,228	262,228	262,232
Other	64	0	5,456	5,456
Total Income	245,375	264,328	269,784	269,793
Net Direct Expenditure	(76,087)	(70,094)	(70,094)	(69,436)
Central Support Services Charges	70,089	52,418	52,418	49,841
Net Expenditure/(Income)	(5,998)	(17,676)	(17,676)	(19,595)
<u>Note</u>				
Funded from revenue budget	0	0	0	0
Reserve Balance B/F	0	(10,691)	(5,998)	0
Transfer to/(from) reserve	5,998	17,676	17,676	0
Reserve Balance C/F	(5,998)	(28,367)	(23,674)	0
Balance remaining on BR001	0	0	0	(19,595)

DEVELOPMENT AND TRANSPORT COMMITTEE

BN001 BUILDING REGULATIONS NON FEE	Actual 2011-12 £	Estimate 2012-13 £	Probable 2012-13 £	Estimate 2013-14 £
Employees	78,535	81,407	81,407	82,252
Supplies & Services				
- Equip, Furniture & Fittings	0	0	0	0
- Consultancy	1,079	0	1,000	1,000
- Mobile Phones	149	206	206	206
Gross Direct Expenditure	79,763	81,613	82,613	83,458
Income	135	0	0	0
Total Income	135	0	0	0
Net Direct Expenditure	79,628	81,613	82,613	83,458
Central Support Services Charges	45,992	44,987	44,987	42,431
Net Expenditure/(Income)	125,620	126,600	127,600	125,889

SN001 STREET NAMING & NUMBERING B25	Actual 2011-12 £	Estimate 2012-13 £	Probable 2012-13 £	Estimate 2013-14 £
Employees	14,799	33,950	33,950	34,358
Repair of Street Signs	4,070	4,062	4,062	4,062
Leased cars	0	39	33	40
Supplies & Services	(50)	0	0	0
Gross Direct Expenditure	18,819	38,051	38,045	38,460
Income	6,956	8,000	4,000	7,996
Total Income	6,956	8,000	4,000	7,996
Net Direct Expenditure	11,863	30,051	34,045	30,464
Central Support Services Charges	23,129	19,070	19,070	24,548
Net Expenditure/(Income)	34,992	49,121	53,115	55,012

DEVELOPMENT AND TRANSPORT COMMITTEE

TL001 TREES & LANDSCAPE SERVICE	Actual 2011-12 £	Estimate 2012-13 £	Probable 2012-13 £	Estimate 2013-2014 £
Employees	71,930	83,323	83,323	82,375
Tree Maintenance	13,728	12,563	16,163	12,564
Supplies & Services				
- Printing, Stationery & Office	294	209	209	204
- Professional Services	128	0	0	0
- Mobile Phones	58	254	254	257
- Staff Conference Expenses	135	0	0	0
- Tree Council Subscription	250	250	250	250
- Other Subscriptions	105	107	107	107
Gross Direct Expenditure	86,628	96,706	100,306	95,757
Income	1,810	0	0	0
Total Income	1,810	0	0	0
Net Direct Expenditure	84,818	96,706	100,306	95,757
Central Support Services Charges	43,823	44,000	44,000	34,572
Net Expenditure/(Income)	128,641	140,706	144,306	130,329

CO001 CONSERVATION AREAS & LISTED BUILDINGS	Actual 2011-12 £	Estimate 2012-13 £	Probable 2012-13 £	Estimate 2013-2014 £
Employees	34,694	35,661	35,661	34,075
Premises	40	0	0	0
Supplies & Services				
- Publications & Books etc	0	66	0	0
- Adverts Other Than Staff	184	0	0	0
- T&C Planning Act Adverts	10,075	14,018	10,018	10,020
- Grants - Historic Buildings	8,184	0	0	0
- Miscellaneous	10,419	0	0	0
Gross Direct Expenditure	63,596	49,745	45,679	44,095
Other Grants	0	0	0	0
Telephone Calls	0	0	0	0
Total Income	0	0	0	0
Net Direct Expenditure	63,596	49,745	45,679	44,095
Central Support Services Charges	29,561	32,430	32,430	27,143
Net Expenditure/(Income)	93,157	82,175	78,109	71,238

DEVELOPMENT AND TRANSPORT COMMITTEE

PLANNING	PN001	Actual	Estimate	Probable	Estimate
		2011-2012	2012-2013	2012-2013	2013-2014
		£	£	£	£
Employees		505,158	548,858	581,064	589,118
Premises		39	41	39	40
Supplies & Services					
- Agency Workers		0	0	4,884	0
- Equipment, Furniture & Fittings		239	233	233	237
- Protective Clothing		21	275	50	51
- Printing & Stationery		1,603	1,583	583	1,583
- Publications & Books		174	1,000	180	177
- Microfilming		0	2,729	769	2,728
- Professional Services		13,637	5,600	13,956	5,594
- Mobile Phones		326	490	340	342
- Advertising		2,540	2,233	2,233	2,232
- Other (e.g. Conference Expenses)		56	0	263	0
- Subscriptions & Grants		4,408	4,121	4,265	4,265
- Revenue contribution to Capital		0	0	0	0
- Refund/Compensation		9,304	0	0	0
Capital Charges					
- Depreciation		0	0	0	0
- NBV of disposals		0	0	0	0
Gross Direct Expenditure		537,505	567,163	608,859	606,367
Other Grants, Reim & Contribs		382,610	0	0	0
Other Fees and Charges		23,855	27,500	27,500	30,004
Sales of photocopies/Map extracts		69	100	100	104
Questionnaires/Enquiries		6	0	0	0
Planning List Sales		0	0	0	0
Planning Application Fees		460,169	416,043	436,845	490,228
Total Income		866,709	443,643	464,445	520,336
Net Direct Expenditure		(329,204)	123,520	144,414	86,031
Central Support Services Charges		315,183	324,411	324,411	320,309
Net Expenditure/(Income)		-14,021	447,931	468,825	406,340

DEVELOPMENT AND TRANSPORT COMMITTEE

RENOVATION GRANTS	RG001	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-2014 £
Employees		33,035	36,629	36,729	35,702
Leased cars		91	73	80	81
Supplies & Services		697,085	0	0	0
Gross Direct Expenditure		730,211	36,702	36,809	35,783
Revenue expenditure funded by capital		234,362	0	0	0
Total Income		234,362	0	0	0
Net Direct Expenditure		495,849	36,702	36,809	35,783
Central Support Services Charges		20,713	18,340	18,340	16,680
Net Expenditure/(Income)		516,562	55,042	55,149	52,463

LOCAL PLANS POLICY	LP001	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-2014 £
Employees		190,369	206,391	206,591	210,077
Rents		224	200	200	200
Supplies & Services					
- Printing, Stationery & Office		0	38	0	0
- Professional Services		15,708	70,000	61,644	40,002
- Other (e.g. Telephone charges)		580	30	240	246
- Advertising (Other than staff)		520	651	651	651
- Subscriptions		349	317	317	317
- Grants		16,000	16,000	0	0
- Other Payments (funded exp)		0	0	102,956	0
Revenue contribution to Capital		0	0	0	0
Capital Charges					
- Depreciation		0	0	0	0
Gross Direct Expenditure		223,750	293,627	372,599	251,493
Government Grants		0	0	0	0
Sale of Printing/Stationery		27	527	27	23
Total Income		27	527	27	23
Net Direct Expenditure		223,723	293,100	372,572	251,470
Central Support Services Charges		107,517	91,403	91,403	66,330
Net Expenditure/(Income)		331,240	384,503	463,975	317,800

DEVELOPMENT AND TRANSPORT COMMITTEE

ED001-4	Actual	Estimate	Probable	Estimate
ECONOMIC DEVELOPMENT	2011-2012	2012-2013	2012-2013	2013-2014
	£	£	£	£
Employees	215,191	208,459	208,459	207,770
Premises	1,586	998	979	988
Transport				
- Leased cars	3,889	3,971	4,055	4,025
Supplies & Services				
- Catering	66	0	150	150
- Equipment, Furniture & Fittings	320	0	0	0
- Printing, Stationery & Office	134	108	108	110
- Professional Services	15,151	2,000	2,000	2,000
- Promotion Costs	17,123	0	0	10,000
- Community Grants	5,100	5,100	15,100	22,500
- Subscriptions	2,246	2,750	2,625	2,625
- Other Payments (funded exp)	0	0	11,638	0
- Apprenticeship grants	0	0	0	16,000
Depreciation	7,700	7,700	7,703	7,703
Club Mews	(7,595)	(14,778)	(8,189)	0
Industrial Development	9,702	(1,741)	(2,204)	(3,740)
E-Space North	(44,328)	5,463	(8,899)	(12,362)
Gross Direct Expenditure	226,285	220,030	233,525	257,769
Other Contributions	37,784	11,617	7,947	0
Total Income	37,784	11,617	7,947	0
Net Direct Expenditure	188,501	208,413	225,578	257,769
Central Support Services Charges	69,440	65,957	65,957	56,972
Net Expenditure/(Income)	257,941	274,370	291,535	314,741

ED004	Actual	Estimate	Probable	Estimate
CLUB MEWS	2011-2012	2012-2013	2012-2013	2013-2014
	£	£	£	£
Premises	8,571	1,378	1,216	0
Services	0	0	0	0
Gross Direct Expenditure	8,571	1,378	1,216	0
Income	16,166	16,156	9,405	0
Total Income	16,166	16,156	9,405	0
Net Expenditure/(Income)	(7,595)	(14,778)	(8,189)	0

DEVELOPMENT AND TRANSPORT COMMITTEE

E-SPACE NORTH	ED002	Actual	Estimate	Probable	Estimate
		2011-2012	2012-2013	2012-2013	2013-2014
		£	£	£	£
Employees		61,243	59,068	59,066	59,198
Premises & Land					
- Repair & Maintenance		16,144	14,000	14,000	13,996
- Energy		19,335	21,090	21,091	21,096
- Rent & Rates		9,951	18,337	18,338	18,335
- Contract Cleaning		375	345	345	348
- Insurance		6,166	6,516	7,254	7,254
- Other		429	0	0	0
Supplies and Services					
- Equipment, Furniture & Fittings		7,384	18,500	18,500	18,511
- Catering		6,039	4,500	4,500	4,500
- Professional Services		0	291	291	288
- Communications & Computing		67,149	61,650	68,550	68,552
- Miscellaneous		5,831	250	1,380	252
Third Party Payments		2,732	3,244	3,244	3,244
Capital Charges					
- Depreciation		51,879	51,879	51,879	51,879
Gross Direct Expenditure		254,657	259,670	268,438	267,453
Contributions		1,954	600	600	600
Sales, Fees & Charges		25,787	22,036	26,590	25,460
Rent		217,386	181,424	200,000	200,000
Other receipts		61,556	59,244	59,244	59,244
Total Income		306,683	263,304	286,434	285,304
Net Direct Expenditure		(52,026)	(3,634)	(17,996)	(17,851)
Central Support Cleaning Charges		7,698	9,097	9,097	5,489
Net Expenditure/(Income)		(44,328)	5,463	(8,899)	(12,362)

INDUSTRIAL DEVELOPMENT	ED003	Actual	Estimate	Probable	Estimate
		2011-2012	2012-2013	2012-2013	2013-2014
		£	£	£	£
Employees		5,343	5,113	5,113	5,224
Premises		12,217	1,905	1,920	1,923
Capital Charges					
- Depreciation		9,647	9,647	9,647	9,647
Gross Direct Expenditure		27,207	16,665	16,680	16,794
Income		19,412	20,496	20,974	20,975
Total Income		19,412	20,496	20,974	20,975
Net Direct Expenditure		7,795	(3,831)	(4,294)	(4,181)
Central Support Services Charges		1,907	2,090	2,090	441
Net Expenditure/(Income)		9,702	(1,741)	(2,204)	(3,740)

DEVELOPMENT AND TRANSPORT COMMITTEE

FA001	Actual	Estimate	Probable	Estimate
RAIL PASSES/COMMUNITY TRANSPORT	2011-2012	2012-2013	2012-2013	2013-2014
	£	£	£	£
Employees	0	0	0	0
Supplies & Services				
- Purchase of Railcards	18,122	17,138	17,138	17,138
- Other (Postage,Software Expns)	88	0	0	0
- Grants	166,671	0	0	0
- Bus Pass Sales paid over to CCC	(205)	0	0	0
Gross Direct Expenditure	184,676	17,138	17,138	17,138
Railcards sold	19,848	20,140	20,140	20,144
Replacement Bus Passes	0	0	0	0
Revenue Expenditure funded	100,000	0	0	0
Total Income	119,848	20,140	20,140	20,144
Net Direct Expenditure	64,828	(3,002)	(3,002)	(3,006)
Central Support Services Charges	0	0	0	0
Net Expenditure/(Income)	64,828	(3,002)	(3,002)	(3,006)

DEVELOPMENT AND TRANSPORT COMMITTEE

CAR PARKS	PV001-3	Actual	Estimate	Probable	Estimate
		2011-2012	2012-2013	2012-2013	2013-2014
		£	£	£	£
Employees		89,403	94,860	95,294	103,081
Premises					
- Repairs & Maintenance		22,775	0	1,530	1,530
- Electricity		5,719	4,217	4,217	4,220
- Lease Rents		3,516	3,277	3,277	3,277
- Rates		110,485	100,850	100,839	100,839
- Sewerage Charge		189	188	200	200
- Repair Street Lamps		3,829	3,624	3,785	3,785
- Grounds Maintenance Costs		1,423	11,062	11,062	11,052
- Insurance		924	978	971	972
Supplies & Services					
- Equipment, Furniture & Fittings		2,472	1,998	2,955	2,955
- Protective Clothing		597	746	746	746
- Printing, Stationery & Office		1,509	2,555	2,555	2,555
- Courier		7,858	7,564	7,564	7,564
- Solicitors/consultants		0	0	1,833	1,831
- Mobile Phones		89	383	383	383
- Adverts (other than staff)		0	2,070	1,113	1,117
- Grants & Subscriptions		1,275	1,050	1,050	1,050
- Miscellaneous		5,946	242	240	240
Third Party Payments		0	420	420	420
Capital Charges					
- Depreciation		20,101	20,101	19,964	19,964
- NBV of Disposals		0	0	0	0
- Impairment		0	0	0	0
Gross Direct Expenditure		278,110	256,185	259,998	267,781
Fees & Charges		85,015	66,600	88,100	242,604
Excess Parking Charges		46,755	46,204	52,204	46,204
Other		4,297	6,500	10,070	10,074
Total Income		136,067	119,304	150,374	298,882
Net Direct Expenditure		142,043	136,881	109,624	(31,101)
Central Support Services Charges		58,001	56,304	56,304	57,660
Net Expenditure/(Income)		200,044	193,185	165,928	26,559

DEVELOPMENT AND TRANSPORT COMMITTEE

PV005 LITTLEPORT STATION CAR PARK	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-2014 £
Premises				
- Repairs & Maintenance	0	1,530	0	0
- Repair Street Lamps	161	161	0	0
- Insurance	47	48	0	0
Supplies & Services				
- Solicitors/consultants	3,411	1,831	0	0
- Other Payments (funded exp)	0	0	47,296	0
- Miscellaneous	0	0	0	0
Gross Direct Expenditure	3,619	3,570	47,296	0
Contributions	12,784	3,570	0	0
Total Income	12,784	3,570	0	0
Net Direct Expenditure	(9,165)	0	47,296	0
Central Support Services Charges	0	0	0	0
Net Expenditure/(Income)	(9,165)	0	47,296	0

TA001 PARK & RIDE	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-2014 £
Premises	2,546	0	0	0
Transport	10,138	0	0	0
Gross Direct Expenditure	12,684	0	0	0
Other Grants/contributions	0	0	0	0
Total Income	0	0	0	0
Net Direct Expenditure	12,684	0	0	0
Net Expenditure/(Income)	12,684	0	0	0

COMMUNITY AND ENVIRONMENT COMMITTEE

CA001	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-213 £	Estimate 2013-2014 £
CULTURAL ACTIVITIES				
Employees	8,573	8,756	8,756	8,786
Insurance	10	10	10	10
ADEC Grant	54,242	54,242	54,242	54,242
Gross Direct Expenditure	62,825	63,008	63,008	63,038
Income	0	0	0	0
Total Income	0	0	0	0
Net Direct Expenditure	62,825	63,008	63,008	63,038
Central Support Services Charges	44,895	32,779	32,779	33,376
Net Expenditure/(Income)	107,720	95,787	95,787	96,414

LT001	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-213 £	Estimate 2013-2014 £
COMMUNITY PROJECTS & GRANTS				
Employees	67,746	107,238	107,276	96,187
Premises	10,499	8,777	7,016	8,222
Supplies & Services				
- Services	401	0	1,750	0
- Other (eg Equip,Printing,Searches)	716	3,700	3,502	3,498
- Communications & Computing	256	1,584	1,782	1,787
- Other Payments (funded exp)	0	0	2,803	0
- Grants to Voluntary Organisations	420,941	122,625	122,625	122,620
- Miscellaneous	0	0	0	0
Gross Direct Expenditure	500,559	243,924	246,754	232,314
Contributions from S106	0	0	0	0
Other Contributions	120,000	0	0	0
Total Income	120,000	0	0	0
Net Direct Expenditure	380,559	243,924	246,754	232,314
Central Support Services Charges	5,521	20,201	20,201	20,084
Net Expenditure/(Income)	386,080	264,125	266,955	252,398

COMMUNITY AND ENVIRONMENT COMMITTEE

PARADISE POOL	PO001	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-2014 £
Employees		8,070	9,750	9,749	9,759
Premises					
- Asset Management		34,210	0	19,455	0
- Insurance		2,700	2,853	3,462	3,462
Supplies & Services					
- Consultants Fees/Other		3,019	0	0	0
- Transfer/Funding		-8,846	0	0	9,816
Payments to contractor		170,230	178,494	178,494	178,496
Capital Charges					
- Depreciation		50,663	50,663	50,663	50,663
Gross Direct Expenditure		260,046	241,760	261,823	252,196
Contract Payments		12,103	12,098	29,578	12,098
Other		757	0	1,975	0
Total Income		12,860	12,098	31,553	12,098
Net Direct Expenditure		247,186	229,662	230,270	240,098
Central Support Services Charges		25,604	19,444	19,444	15,344
Net Expenditure/(Income)		272,790	249,106	249,714	255,442

SUSTAINABILITY	SU001	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-2014 £
Employees		21,505	21,609	21,609	23,354
Supplies & Services					
- Consultancy Fees		2,100	0	0	0
Gross Direct Expenditure		23,605	21,609	21,609	23,354
Other		0	0	0	0
Total Income		0	0	0	0
Net Direct Expenditure		23,605	21,609	21,609	23,354
Central Support Services Charges		0	0	0	0
Net Expenditure/(Income)		23,605	21,609	21,609	23,354

COMMUNITY AND ENVIRONMENT COMMITTEE

MALTINGS PUBLIC HALL MP001	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-2014 £
Employees	4,815	4,895	4,901	4,907
Premises				
- Repairs & Maintenance	13,835	5,022	5,022	5,022
- Asset Management	0	0	1,302	0
- Insurance	7,135	5,955	2,993	2,993
Supplies & Services				
- Furniture Purchases	-11	1,413	1,413	1,416
- Other Supplies & Services	3,000	57	57	57
Capital Charges				
- Depreciation	13,766	58,628	13,768	13,768
- Impairment	626,684	0	0	0
Gross Direct Expenditure	669,224	75,970	29,456	28,163
Contract Payments Received	15,627	20,000	20,000	20,001
Insurance Premiums Recovered	0	0	1,302	0
Total Income	15,627	20,000	21,302	20,001
Net Direct Expenditure	653,597	55,970	8,154	8,162
Central Support Services Charges	26,943	21,779	21,779	20,395
Net Expenditure/(Income)	680,540	77,749	29,933	28,557

TOURISM - MARKETING/GRANTS MG001	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-2014 £
Employees	39,000	40,395	40,485	41,494
Premises	1,057	1,128	1,096	1,097
Supplies & Services				
- Equipment, Furniture & Fittings	1,087	1,653	853	1,652
- Printing & Stationery	9,481	12,822	13,471	12,824
- Advertising	11,457	10,888	10,888	10,884
- Promotion	6,518	6,319	6,944	6,316
- Other	4,315	4,795	4,295	4,289
- Expenses & other	1,216	800	800	800
- Grants & Subscriptions	0	1,217	0	1,217
Capital Charges				
- Depreciation	19	19	19	19
Gross Direct Expenditure	74,150	80,036	78,851	80,592
Guides - District Tours	9,708	10,000	10,000	10,000
Other	3,533	3,000	4,274	3,002
Total Income	13,241	13,000	14,274	13,002
Net Direct Expenditure	60,909	67,036	64,577	67,590
Central Support Services Charges	66,393	44,708	44,708	38,908
Net Expenditure/(Income)	127,302	111,744	109,285	106,498

COMMUNITY AND ENVIRONMENT COMMITTEE

SR001-14	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-214 £
SPORT & RECREATION				
Employees	80,400	104,440	103,546	102,565
Premises				
- Room Hire	2,363	625	1,851	3,001
- Fishing Rights	1,681	1,343	1,343	1,343
- Mooring Rights	1,618	2,019	2,019	2,019
- Rates	1,321	1,326	1,326	1,325
- Life-Bouys	105	89	89	90
- Insurance	47	49	52	53
Transport				
- Insurance	441	473	0	0
Supplies & Services				
- Equipment, Furniture & fittings	4,087	2,820	1,041	1,250
- Other Payments	0	0	(2,138)	0
- Printing, Stationery & Office	0	191	0	0
- Sports Coaches	10,208	749	15,919	11,204
- Search Fees	445	588	1,500	600
- Mobile Phones	12	0	0	0
- Adverts - Other than staff	170	0	0	0
- Conference Expenses	340	646	646	646
- Grants	0	0	600	0
- Contributions	0	2,604	911	2,500
- Sports Dec	27,209	33,488	27,232	27,234
- Other	4,433	0	860	870
Gross Direct Expenditure	134,880	151,450	156,797	154,700
Other Contributions	6,928	0	0	0
Other	6,370	0	5,402	4,890
Rent Income	1,275	1,530	1,280	1,280
Total Income	14,573	1,530	6,682	6,170
Net Direct Expenditure	120,307	149,920	150,115	148,530
Central Support Services Charges	99,076	73,195	73,195	64,548
Net Expenditure/(Income)	219,383	223,115	223,310	213,078

COMMUNITY AND ENVIRONMENT COMMITTEE

OC001	Actual	Estimate	Probable	Estimate
OLIVER CROMWELL HOUSE	2011-2012	2012-2013	2012-2013	2013-2014
	£	£	£	£
Employees	109,314	109,763	110,291	115,502
Premises				
- Materials	197	150	150	155
- Contract Work	2,456	1,999	1,999	1,995
- Asset management	4,352	0	0	0
- Electricity	1,899	2,476	2,476	2,478
- Gas	1,277	2,752	2,752	2,750
- Rates	8,013	8,387	8,388	8,389
- Contract Cleaning	70	70	70	70
- Ground Maintenance Costs	207	180	180	180
- Insurance	3,158	3,337	3,116	3,116
Transport	75	0	0	0
Supplies & Services				
- Equipment/Furniture & Fittings	8,701	9,651	9,651	9,654
- Materials	780	500	500	504
- Food Purchased	694	300	300	300
- Protective Clothing	448	508	508	508
- Printing, Stationery & Office	113	100	100	96
- Cash courier	2,141	1,930	2,612	2,610
- Payments to Guides	4,167	3,884	3,300	3,298
- Search Fees	44	0	0	0
- Telephone	707	750	750	748
- Cashiers Unders	91	133	133	133
- Other Payments/Resale/Refund	29,881	4,730	33,430	33,434
Private Contractors	193	271	0	0
Capital Charges				
- Depreciation	11,017	11,144	11,017	11,017
Gross Direct Expenditure	189,995	163,015	191,723	196,937
Profit on sales	38,690	12,393	45,700	45,697
Book a Bed	606	600	800	800
Guided Tours	10,738	12,400	11,500	11,697
Admission Fees	56,089	51,000	55,000	55,002
Other Income (e.g. Cashiers Overs)	4,307	1,500	3,200	3,900
Total Income	110,430	77,893	116,200	117,096
Net Direct Expenditure	79,565	85,122	75,523	79,841
Central Support Services Charges	87,396	57,585	57,585	48,775
Net Expenditure/(Income)	166,961	142,707	133,108	128,616

COMMUNITY AND ENVIRONMENT COMMITTEE

MU001-2 MUSEUM - OLD GAOL HOUSE	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-214 £
Premises				
- Contract Work	1,618	0	0	0
- Insurance	620	655	746	746
Supplies & Services				
-Communications & Computing	194	120	120	120
-Grant to Ely Museum	36,849	37,031	37,031	37,031
Capital Charges				
- Depreciation	26	26	26	26
Gross Direct Expenditure	39,307	37,832	37,923	37,923
Insurance Recovered	820	682	682	684
Total Income	820	682	682	684
Net Direct Expenditure	38,487	37,150	37,241	37,239
Central Support Services Charges	8,685	7,350	7,350	4,480
Net Expenditure/(Income)	47,172	44,500	44,591	41,719

TO001-2 PUBLIC CONVENIENCES	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-214 £
Employees	98,696	110,088	110,999	94,354
Premises				
- Materials	2,830	367	1,546	1,546
- Contract work	2,653	3,223	8,998	3,216
- Grounds Maintenance	87	0	0	0
- Electricity	10,269	6,755	8,340	8,339
- Rates	21,371	23,764	22,662	22,662
- Water/Sewerage Charges	23,129	18,174	24,265	24,265
- Insurance	735	777	836	836
Transport	2,442	2,938	2,914	2,910
Supplies & Services				
- Equipment, Furniture & Fittings	19,584	15,451	20,814	20,813
- Protective Clothing	92	365	200	200
- Consultants Fees	88	200	200	204
- Mobile Phones	817	656	400	400
- Miscellaneous	275	0	0	0
- Subscriptions	1,045	1,000	0	0
Third Party Payments	0	0	0	0
Capital Charges				
- Depreciation	32,143	35,236	32,142	32,142
Gross Direct Expenditure	216,256	218,994	234,316	211,887
Income	1,829	1,180	1,180	1,176
Total Income	1,829	1,180	1,180	1,176
Net Direct Expenditure	214,427	217,814	233,136	210,711
Central Support Services Charges	29,269	25,974	25,974	36,076
Net Expenditure/(Income)	243,696	243,788	259,110	246,787

COMMUNITY AND ENVIRONMENT COMMITTEE

ELY MARKETS	MK001-4	Actual	Estimate	Probable	Estimate
		2011-2012	2012-2013	2012-2013	2013-2014
		£	£	£	£
Employees		54,245	57,251	55,651	56,679
Premises & Land					
- Repairs & Maintenance		2,690	1,526	0	0
- Electricity		814	1,691	1,691	1,691
- Rates		15,372	17,017	17,017	17,017
- Grounds Maintenance		2,129	295	3,671	1,830
- Insurance		113	119	113	116
Transport		2,334	2,228	1,805	2,208
Supplies & Services					
- Equipment, Furniture & Fittings		2,958	3,326	3,571	3,326
- Repair of Stalls		0	313	313	309
- Protective Clothing		180	151	151	157
- Printing, Stationery & Office		155	56	56	56
- Entertainers		1,000	4,007	1,275	2,075
- Consultants Fees		3,680	2,400	4,000	4,001
- Advertising		1,947	3,290	2,290	3,292
- Other Communications & Computing		403	221	221	218
- Subscriptions		1,200	705	705	705
- Miscellaneous		2,529	0	0	0
Capital Charges					
- Depreciation		429	429	429	429
Gross Direct Expenditure		92,178	95,025	92,959	94,109
Ely Fair		2,174	2,075	2,203	2,203
Weekly Stall Charges		11,497	13,600	13,600	13,600
Weekly Pitch Charges		138,966	145,268	151,068	146,270
Casual Stall Charges		3,908	3,952	3,952	3,952
Pitch Transfer/Admin. Fees		1,244	0	0	0
Other		1,970	1,350	1,900	1,906
Total Income		159,759	166,245	172,723	167,931
Net Direct Expenditure		(67,581)	(71,220)	(79,764)	(73,822)
Central Support Services Charges		15,497	26,596	26,596	26,096
Net Expenditure/(Income)		(52,084)	(44,624)	(53,168)	(47,726)

COMMUNITY AND ENVIRONMENT COMMITTEE

COMMUNITY SAFETY	CS001	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-214 £
Employees		51,996	33,687	47,933	34,609
Premises		67,772	35,031	62,939	60,264
Supplies & Services					
- Consultants Fees/County Council		10,500	2,500	2,500	2,500
- Communications & Computing		411	700	700	696
- Other Payments (funded exp)		0	0	40,730	0
- Contributions		36,000	62,585	26,273	18,349
Capital Charges					
- Depreciation		19,497	18,619	19,498	19,498
Gross Direct Expenditure		186,176	153,122	200,573	135,916
Contributions		89,919	49,240	51,978	27,858
Total Income		89,919	49,240	51,978	27,858
Net Direct Expenditure		96,257	103,882	148,595	108,058
Central Support Services Charges		49,434	20,529	20,529	29,543
Net Expenditure/(Income)		145,691	124,411	169,124	137,601

TOWN CENTRES	TC001	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-214 £
Premises & Land					
- Insurance		1,353	1,431	867	867
Transport		103	2,276	2,276	2,429
Supplies & Services		4,577	4,366	4,366	4,370
- Other Payments (funded exp)		0	0	15,782	0
Gross Direct Expenditure		6,033	8,073	23,291	7,666
Income		0	0	0	0
Total Income		0	0	0	0
Net Direct Expenditure		6,033	8,073	23,291	7,666
Central Support Service Charges		0	0	0	0
Net Expenditure/(Income)		6,033	8,073	23,291	7,666

COMMUNITY AND ENVIRONMENT COMMITTEE

RF001/BW001 REFUSE COLLECTION	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-2014 £
Employees	35,294	29,552	56,788	204,530
Premises	0	0	0	3,740
Leased Cars	592	475	747	749
Supplies & Services				
- Consultants	0	5,068	0	0
- Equipment/Materials Purchases	0	0	0	6,873
- Adverts /Promotion Costs	0	0	0	17,805
- Software Purchases/Maint	0	0	0	7,500
- Other Supplies & Services	30,827	2,027	2,667	2,658
- Revenue Cont to Capital	0	0	0	3,579,031
Refuse Collection Contractor	706,100	848,938	858,664	1,293,224
Capital Charges				
- Depreciation-Transport	95,429	95,429	95,429	95,429
Gross Direct Expenditure	868,242	981,489	1,014,295	5,211,539
Bulk Refuse/Organic Waste	17,613	16,673	16,673	16,672
Total Income	17,613	16,673	16,673	16,672
Net Direct Expenditure	850,629	964,816	997,622	5,194,867
Central Support Services Charges	34,565	65,554	65,554	62,682
Net Expenditure/(Income)	885,194	1,030,370	1,063,176	5,257,549

RE001-3 REFUSE COLLECTION RECYCLING	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-2014 £
Employees	39,211	44,530	46,962	44,417
Premises	397	420	397	398
Transport				
- Insurance	881	945	224	224
- Leased Cars	683	548	603	606
Supplies & Services				
- Consultants Fees	0	0	10,000	0
- Equipment, Furniture & Fittings	2,720	5,288	0	0
- Printing, Stationery & Office	695	4,143	843	847
- Other Supplies & Services	1,304	4,572	1,450	1,458
Refuse Collection Contractor	825,964	867,579	838,543	838,543
Gross Direct Expenditure	871,855	928,025	899,022	886,493
Income	0	0	0	0
Total Income	0	0	0	0
Net Direct Expenditure	871,855	928,025	899,022	886,493
Central Support Services Charges	45,418	65,208	65,208	57,935
Net Expenditure/(Income)	917,273	993,233	964,230	944,428

COMMUNITY AND ENVIRONMENT COMMITTEE

NU001	Actual 2011-212 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-2014 £
NUISANCE INVESTIGATION				
Employees	46,398	54,280	54,280	56,271
Leased cars	661	678	687	684
Equipment - Purchases	718	1,096	596	1,096
Other -Publications,Communication etc	50	0	0	0
Consultants Fees	0	2,180	0	0
Communications & Computing	0	512	0	0
Gross Direct Expenditure	47,827	58,746	55,563	58,051
Income	0	0	0	0
Total Income	0	0	0	0
Net Direct Expenditure	47,827	58,746	55,563	58,051
Central Support Services Charges	23,616	30,729	30,729	27,170
Net Expenditure/(Income)	71,443	89,475	86,292	85,221

DW001	Actual 2011-212 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-2014 £
DOG WARDEN SCHEME				
Employees	10,284	9,612	9,612	11,405
Premises	0	0	0	0
Transport	2,293	3,009	2,990	3,001
Supplies & Services				
- Purchase/Repair Equipment	480	608	268	0
- Protective clothing	31	0	0	0
- Adverts Other Than Staff	306	0	0	0
- Kennelling	7,596	7,375	7,375	7,376
- Mobile Phones	157	301	151	153
Capital Charges				
- Depreciation	1,650	1,650	1,650	1,650
Gross Direct Expenditure	22,797	22,555	22,046	23,585
Other Fees	1,371	1,230	1,230	1,231
Total Income	1,371	1,230	1,230	1,231
Net Direct Expenditure	21,426	21,325	20,816	22,354
Central Support Services Charges	13,143	17,969	17,969	15,804
Net Expenditure/(Income)	34,569	39,294	38,785	38,158

COMMUNITY AND ENVIRONMENT COMMITTEE

CIVIC AMENITIES ACT	CI001	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-2014 £
Employees		8,830	8,139	8,139	7,500
Premises & Land		0	0	0	0
Leased cars		194	199	202	201
Supplies & Services					
- Other Payments		0	0	385	0
- Inquiries		18	104	4	50
Gross Direct Expenditure		9,042	8,442	8,730	7,751
Income		361	0	120	0
Total Income		361	0	120	0
Net Direct Expenditure		8,681	8,442	8,610	7,751
Central Support Services Charges		12,735	9,599	9,599	8,492
Net Expenditure/(Income)		21,416	18,041	18,209	16,243

CLOSED CHURCHYARDS	CY001	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-2014 £
Employees		22,040	22,158	22,159	22,247
Premises & Land					
- Contract Work		2,349	1,074	1,074	1,076
Supplies & Services		0	0	0	0
Gross Direct Expenditure		24,389	23,232	23,233	23,323
Income		0	0	0	0
Total Income		0	0	0	0
Net Direct Expenditure		24,389	23,232	23,233	23,323
Central Support Service Charges		43,556	38,565	38,565	34,260
Net Expenditure/(Income)		67,945	61,797	61,798	57,583

COMMUNITY AND ENVIRONMENT COMMITTEE

SC001	Actual 2011-2012	Estimate 2012-2013	Probable 2012-2013	Estimate 2013-2014
STREET CLEANSING	£	£	£	£
Employees	70,683	54,138	55,394	55,727
Premises	45	48	45	45
Leased Cars	878	1,018	1,485	1,486
Supplies & Services				
- Equipment	1,714	483	900	898
- Materials -Purchases	1,091	2,288	1,288	1,292
- Litter Bins	1,028	5,000	7,516	10,000
- Consultants Fees	-2,750	0	0	0
- Other Payment (funded exp)	0	0	3,015	0
- Clinical W Disp / Tipping Fees	1,300	1,000	2,500	2,496
- Other (e.g. Trav.Sub,printing.)	782	0	450	450
- Interest	4,358	0	0	0
Contractor Payments	479,325	525,395	524,715	524,715
Capital Charges				
- Depreciation	27,978	27,978	27,978	27,978
Gross Direct Expenditure	586,432	617,348	625,286	625,087
Contributions	0	0	2,516	0
Total Income	0	0	2,516	0
Net Direct Expenditure	586,432	617,348	622,770	625,087
Central Support Services Charges	26,543	31,335	31,335	25,792
Net Expenditure/(Income)	612,975	648,683	654,105	650,879

LI001	Actual 2011-2012	Estimate 2012-2013	Probable 2012-2013	Estimate 2013-2014
LICENSING	£	£	£	£
Employees	148,827	145,722	145,727	140,211
Leased cars	1,005	980	1,010	1,007
Supplies & Services				
- Tools & Equipment	2,391	2,060	2,560	2,558
- Printing, Stationery & Office	97	655	255	259
- Consultants	3,561	3,894	3,544	3,542
- Other Supplies & Services	2,082	966	466	470
Gross Direct Expenditure	157,963	154,277	153,562	148,047
Licences	124,615	126,458	123,733	122,863
Total Income	124,615	126,458	123,733	122,863
Net Direct Expenditure	33,348	27,819	29,829	25,184
Central Support Services Charges	38,343	44,756	44,756	55,276
Net Expenditure/(Income)	71,691	72,575	74,585	80,460

COMMUNITY AND ENVIRONMENT COMMITTEE

EH001-6	Actual	Estimate	Probable	Estimate
HEALTH - ADMIN. & MISC.	2011-2012	2012-2013	2012-2013	2013-2014
	£	£	£	£
Employees	313,575	330,349	330,665	325,837
Premises & Land				
- Insurance	940	993	940	940
Leased cars	3,299	2,916	3,104	3,105
Supplies & Services				
- Purchase/Repair Equipment	938	1,622	495	492
- Food purchased	18	52	0	0
- Clothes, Uniforms & Laundry	101	757	514	424
- Printing & Stationery	307	1,449	1,199	1,198
- Publications & Books	596	880	140	296
- Consultants Fees	2,954	0	0	0
- Other Fees	10,116	100	100	96
- Food & Drug Sampling	9	2,417	1,167	1,171
- Mobile Phones	1,235	1,492	1,292	1,292
- Promotion	0	376	0	0
- Other Supplies & Services	5,966	3,450	4,370	4,895
Capital Charges				
- Depreciation	0	0	0	0
Gross Direct Expenditure	340,054	346,853	343,986	339,746
EPA Authorisations	8,499	8,894	8,894	8,894
Income from Land Charges	3,500	3,500	3,500	3,500
Other Fees	18,572	2,434	5,602	5,596
Total Income	30,571	14,828	17,996	17,990
Net Direct Expenditure	309,483	332,025	325,990	321,756
Central Support Services Charges	142,973	111,232	111,232	104,315
Net Expenditure/(Income)	452,456	443,257	437,222	426,071

EC001	Actual	Estimate	Probable	Estimate
HEALTH COURSES	2011-2012	2012-2013	2012-2013	2013-2014
	£	£	£	£
Employees	2,846	207	211	0
Premises	0	0	0	0
Supplies & Services	0	0	0	0
Gross Direct Expenditure	2,846	207	211	0
Food Hygiene Courses	0	0	0	0
Total Income	0	0	0	0
Net Direct Expenditure	2,846	207	211	0
Central Support Services Charges	3,793	4,181	4,181	0
Net Expenditure/(Income)	6,639	4,388	4,392	0

COMMUNITY AND ENVIRONMENT COMMITTEE

ENVIRONMENTAL ISSUES	EI001-4	Actual	Estimate	Probable	Estimate
		2011-2012	2012-2013	2012-2013	2013-2014
		£	£	£	£
Employees		82,494	91,683	91,808	84,666
Premises					
- Contract Work		38,328	24,112	41,004	41,005
- Ground Maintenance Costs		2,930	0	0	0
Vehicles & Plant					
- Leased cars		902	853	888	886
Supplies & Services					
- Equip, Furniture & Fittings		1,538	0	0	0
- Consultants Fees		3,925	3,279	3,279	3,279
- Other Services		1,254	1,536	1,698	1,698
- Solicitors & Search Fees		0	0	0	0
- Printing, Stationery& Office Expenses		0	0	590	0
- Promotion Costs		4,299	3,000	3,000	3,003
- Other (Software etc)		365	627	627	629
- Other Supplies & Services		0	0	18,172	0
- Grants		11,362	11,994	11,374	11,994
- Subscriptions		1,030	1,304	380	1,304
- Other Payments (S106)		1,144	0	0	0
- Recycling Credits		11,847	19,732	11,520	11,520
Capital Charges					
- Depreciation		0	0	0	0
Gross Direct Expenditure		161,418	158,120	184,340	159,984
Paper Banks		11,150	0	9,956	9,956
Recycling Credits		148,057	183,017	166,293	156,193
Other		26,957	32,010	19,483	19,319
Total Income		186,164	215,027	195,732	185,468
Net Direct Expenditure		(24,746)	(56,907)	(11,392)	(25,484)
Central Support Services Charges		50,058	42,001	42,001	35,434
Net Expenditure/(Income)		25,312	(14,906)	30,609	9,950

COMMUNITY AND ENVIRONMENT COMMITTEE

AWARD DITCHES	AW001-8	Actual	Estimate	Probable	Estimate
		2011-2012	2012-2012	2012-2013	2013-2014
		£	£	£	£
Employees		16,901	16,964	16,964	11,191
Premises & Land		2,800	5,478	3,000	5,476
Transport		4,120	3,076	1,752	3,042
Supplies & Services		963	773	3,978	779
Capital Charges - Depreciation		2,382	2,382	2,383	2,383
Gross Direct Expenditure		27,166	28,673	28,077	22,871
Income		0	0	0	0
Total Income		0	0	0	0
Net Direct Expenditure		27,166	28,673	28,077	22,871
Central Support Services Charges		30,896	26,666	26,666	25,055
Net Expenditure/(Income)		58,062	55,339	54,743	47,926

PEST CONTROL	PE001	Actual	Estimate	Probable	Estimate
		2011-12	2012-2013	2012-2013	2013-2014
		£	£	£	£
Employees		7,239	11,748	11,786	11,887
Leased cars		78	80	81	81
Supplies and Services		0	0	0	0
Private Contractors		15,750	16,546	16,546	16,545
Gross Direct Expenditure		23,067	28,374	28,413	28,513
Income		9,117	9,450	9,450	9,448
Total Income		9,117	9,450	9,450	9,448
Net Direct Expenditure		13,950	18,924	18,963	19,065
Central Support Services Charges		4,922	5,768	5,768	5,013
Net Expenditure/(Income)		18,872	24,692	24,731	24,078

COMMUNITY AND ENVIRONMENT COMMITTEE

OS001-2 MAINTENANCE OF OPEN SPACES B51	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-2014 £
Employees	11,338	11,925	11,925	12,071
Premises				
- Repairs & Maintenance	5,530	90	90	90
- Rents	2,054	1,875	1,968	1,968
- Ground Maintenance Costs	7,833	6,120	5,150	5,874
- Insurance	2,154	2,276	2,170	2,170
- Other	827	880	650	658
Transport	0	0	0	0
Supplies & Services				
- Equipment, Furniture & Fittings	2,004	4,528	1,990	1,986
- Printing, Stationery & Office	109	224	0	0
- Services (e.g. Tipping Fees)	184	358	358	356
- Other (e.g. Vehicle Removal&Exps)	185	475	205	205
Capital Charges				
- Depreciation	13,355	13,355	13,354	13,354
- NBV of Disposals	4,000	0	0	0
- Impairment	156,477	0	0	0
Gross Direct Expenditure	206,050	42,106	37,860	38,732
Rents	218	213	213	214
Contributions	663	1,850	1,790	1,688
Other	3,807	500	500	500
Total Income	4,688	2,563	2,503	2,402
Net Direct Expenditure	201,362	39,543	35,357	36,330
Central Support Services Charges	182,041	173,812	173,812	154,004
Net Expenditure/(Income)	383,403	213,355	209,169	190,334

PERSONNEL AND ADMINISTRATION COMMITTEE

HOUSING ACT ADVANCES	HA001	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-2014 £
Insurance		326	344	252	252
Gross Direct Expenditure		326	344	252	252
Interest		1,620	1,230	1,230	1,080
Other Fees		0	0	0	0
Total Income		1,620	1,230	1,230	1,080
Net Direct Expenditure		(1,294)	(886)	(978)	(828)
Central Support Services Charges		19,900	7,017	7,017	5,051
Net Expenditure/(Income)		18,606	6,131	6,039	4,223

EMERGENCY PLANNING	EP001	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-2014 £
Employees		12,132	18,447	18,448	18,508
Buildings & Land		782	71	67	68
Direct Transport		1,322	1,396	1,793	1,793
Leased cars		118	120	119	120
Supplies & Services		5,919	11,605	11,605	11,601
Gross Direct Expenditure		20,273	31,639	32,032	32,090
Income		2,251	1,322	1,793	1,793
Total Income		2,251	1,322	1,793	1,793
Net Direct Expenditure		18,022	30,317	30,239	30,297
Central Support Services Charges		8,029	6,500	6,500	6,114
Net Expenditure/(Income)		26,051	36,817	36,739	36,411

PERSONNEL AND ADMINISTRATION COMMITTEE

HOUSING BENEFITS	HB001-5	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-2014 £
Employees		409	0	0	0
Supplies & Services		31,354	28,235	11,007	11,016
Third Party Payments		374,593	324,803	334,868	375,700
Transfer Payments					
- Rent Allowances		19,100,929	18,356,791	19,775,000	20,783,934
Capital Charges					
- Depreciation		8,898	0	6,367	6,367
Gross Direct Expenditure		19,516,183	18,709,829	20,127,242	21,177,017
Government Grants					
- Recoveries of overpayments		173,423	148,455	148,455	148,455
- Housing Benefits		19,000,384	18,246,651	19,656,351	20,650,351
- Rent Rebates		16,222	0	0	0
- Housing Benefit Admin.		269,422	249,120	249,120	237,131
- Govt Grants Other		78,128	41,632	41,632	20,207
Other Grants		5,062	0	(5,062)	0
Fees and Charges		98	0	0	0
Total Income		19,542,739	18,685,858	20,090,496	21,056,144
Net Direct Expenditure		(26,556)	23,971	36,746	120,873
Central Support Services Charges		97,134	103,111	103,111	111,716
Net Expenditure/(Income)		70,578	127,082	139,857	232,589

CONTRACT GRASSCUTTING	CG001	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-2014 £
Employees		111,295	111,403	111,402	124,112
Premises & Land		3,566	4,000	4,000	4,008
Transport		11,723	13,516	13,444	13,453
Supplies & Services		7,183	33,539	32,184	26,735
Capital Charges					
- Depreciation		8,788	8,788	10,194	10,194
Gross Direct Expenditure		142,555	171,246	171,224	178,502
Other Receipts & Fees		214,802	183,900	183,900	183,900
Total Income		214,802	183,900	183,900	183,900
Net Direct Expenditure		(72,247)	(12,654)	(12,676)	(5,398)
Central Support Services Charges		13,963	12,676	12,676	13,769
Net Expenditure		-58,284	22	0	8,371

PERSONNEL AND ADMINISTRATION COMMITTEE

LOCAL DEMOCRACY SUMMARY	Page No.	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-2014 £
MEMBERS' & COMMITTEE SUPPORT					
- Support	38	684,302	659,082	647,212	643,989
- Member Training	38	24,081	22,004	22,005	22,994
		708,383	681,086	669,217	666,983
CIVIC RELATIONS & CEREMONIAL	39	15,576	17,157	16,075	17,069
CUSTOMER RELATIONS					
- Public Relations	39	69,230	58,491	57,846	54,715
- Complaints involving CE & Ombudsman	40	33,437	23,032	22,829	20,126
- Customer Care	40	101,385	119,080	120,360	134,801
		204,052	200,603	201,035	209,642
Total Cost of Local Democracy Carried to Main Summary	2	928,011	898,846	886,327	893,694

PERSONNEL AND ADMINISTRATION COMMITTEE

MC001	Actual	Estimate	Probable	Estimate
MEMBERS & CTTE SUPPORT	2011-2012	2012-2013	2012-2013	2013-2014
	£	£	£	£
Employees				
- Staff	164,880	168,239	168,240	144,005
- Members Allowances	202,328	223,569	206,700	206,701
Premises & Land	316	978	972	974
Transport	4,627	4,593	4,597	4,601
Supplies & Services				
- Consultants	0	2,198	2,198	2,198
- Trav.Sub & Conference Expenses	1,952	3,043	3,043	3,049
- Other Payments (funded exp)	0	0	5,000	0
- Other (e.g. Publications)	3,892	5,663	5,663	5,662
Capital Charges				
- Depreciation	0	0	0	0
Gross Direct Expenditure	377,995	408,283	396,413	367,190
Income	0	0	0	0
Total Income	0	0	0	0
Net Direct Expenditure	377,995	408,283	396,413	367,190
Central Support Services Charges	306,307	250,799	250,799	276,799
Net Expenditure/(Income)	684,302	659,082	647,212	643,989

MC005	Actual	Estimate	Probable	Estimate
MEMBER TRAINING	2011-2012	2012-2013	2012-2013	2013-2014
	£	£	£	£
Employees				
- Staff	11,126	10,714	10,714	11,257
- Training	7,828	2,009	2,009	2,008
Leased cars	120	230	231	228
Supplies & Services				
- Catering	664	1,000	1,000	997
- Members Seminar Fees/Printing	68	1,000	1,000	996
Gross Direct Expenditure	19,806	14,953	14,954	15,486
Income	10,424	0	0	0
Total Income	10,424	0	0	0
Net Direct Expenditure	9,382	14,953	14,954	15,486
Central Support Services Charges	14,699	7,051	7,051	7,508
Net Expenditure/(Income)	24,081	22,004	22,005	22,994

PERSONNEL AND ADMINISTRATION COMMITTEE

CV001-2	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-2014 £
CIVIC RELATIONS & CEREMONIAL				
Employees	5,523	5,026	5,027	5,025
Premises & Land	432	34	32	32
Leased cars	99	81	0	0
Supplies & Services				
- Chairmans Personal Allowance	3,467	3,850	3,850	3,855
- Civic Expenses	754	1,207	1,207	1,207
- Vice Chairmans Personal Allowance	926	1,030	1,030	1,030
- Other (eg Equipment)	4,272	5,776	4,776	5,773
Gross Direct Expenditure	15,473	17,004	15,922	16,922
Income	0	0	0	0
Total Income	0	0	0	0
Net Direct Expenditure	15,473	17,004	15,922	16,922
Central Support Services Charges	103	153	153	147
Net Expenditure/(Income)	15,576	17,157	16,075	17,069

PU001-2	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-2014 £
PUBLIC RELATIONS				
Employees	13,211	0	0	0
Grounds Maintenance Costs	567	0	0	0
Leased Cars	795	645	0	0
Supplies & Services				
- Printing & Stationery	0	0	0	0
Third Party Payments	49,575	49,247	49,247	49,248
Gross Direct Expenditure	64,148	49,892	49,247	49,248
Income	0	0	0	0
Total Income	0	0	0	0
Net Direct Expenditure	64,148	49,892	49,247	49,248
Central Support Services Charges	5,082	8,599	8,599	5,467
Net Expenditure/(Income)	69,230	58,491	57,846	54,715

PERSONNEL AND ADMINISTRATION COMMITTEE

CU002 COMPLAINTS - CE & OMBUDSMAN	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-2014 £
Employees	23,306	17,183	17,183	14,117
Leased cars	99	858	655	805
Supplies & Services	0	0	0	0
Gross Direct Expenditure	23,405	18,041	17,838	14,922
Income	0	0	0	0
Total Income	0	0	0	0
Net Direct Expenditure	23,405	18,041	17,838	14,922
Central Support Services Charges	10,032	4,991	4,991	5,204
Net Expenditure/(Income)	33,437	23,032	22,829	20,126

CU003 CUSTOMER SERVICES	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-2014 £
Employees	85,973	62,031	62,109	73,521
Leased cars	615	1,107	611	724
Supplies & Services				
- Advertising other than staff	2,183	0	0	0
- Miscellaneous	0	0	0	0
Capital charges				
- Depreciation	23,726	15,246	21,846	21,846
Gross Direct Expenditure	112,497	78,384	84,566	96,091
Income	29,802	3,822	8,724	3,820
Total Income	29,802	3,822	8,724	3,820
Net Direct Expenditure	82,695	74,562	75,842	92,271
Central Support Services Charges	18,690	44,518	44,518	42,530
Net Expenditure/(Income)	101,385	119,080	120,360	134,801

PERSONNEL AND ADMINISTRATION COMMITTEE

CORPORATE MANAGEMENT SUMMARY	Page No.	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-2014 £
INTER AUTHORITY LIAISON					
- Inter-authority meetings	42	31,616	0	0	0
- Professional collaboration meetings	42	9,797	0	0	0
		41,413	0	0	0
ADVICE & SUPPORT FOR V.O's & P.C.'s	42	10,043	0	0	0
CORPORATE MANAGEMENT & DIRECTION					
- Policy Research & Review	43	166,364	152,616	144,597	154,636
- Asset Management	43	258,600	251,070	265,785	270,477
- Management Team	44	73,366	207,466	210,560	206,828
- Joint Officer Working Groups	44	21,537	0	0	0
- Performance Management	44	16,958	13,404	13,080	11,668
- Best Value	45	36,649	0	0	0
		573,474	624,556	634,022	643,609
Net Cost of Corporate Management Carried to Main Summary	2	624,930	624,556	634,022	643,609

PERSONNEL AND ADMINISTRATION COMMITTEE

IM001 INTER AUTHORITY MEETINGS	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-2014 £
Employees	20,276	0	0	0
Leased cars	894	0	0	0
Subscription LGA	9,253	0	0	0
Gross Direct Expenditure	30,423	0	0	0
Income	0	0	0	0
Total Income	0	0	0	0
Net Direct Expenditure	30,423	0	0	0
Central Support Services Charges	1,193	0	0	0
Net Expenditure/(Income)	31,616	0	0	0

IM002 PROFESSIONAL COLLABORATION	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-2014 £
Employees	8,093	0	0	0
Leased cars	158	0	0	0
Supplies & Services	353	0	0	0
Gross Direct Expenditure	8,604	0	0	0
Income	0	0	0	0
Total Income	0	0	0	0
Net Direct Expenditure	8,604	0	0	0
Central Support Services Charges	1,193	0	0	0
Net Expenditure/(Income)	9,797	0	0	0

LO001 ADVICE & SUPPORT TO VOLUNTARY ORGANISATIONS & PARISH COUNCILS	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-2014 £
Employees	8,751	0	0	0
Leased cars	99	0	0	0
Gross Direct Expenditure	8,850	0	0	0
Income	0	0	0	0
Total Income	0	0	0	0
Net Direct Expenditure	8,850	0	0	0
Central Support Services Charges	1,193	0	0	0
Net Expenditure/(Income)	10,043	0	0	0

PERSONNEL AND ADMINISTRATION COMMITTEE

PR001	Actual	Estimate	Probable	Estimate
POLICY RESEARCH & REVIEW	2011-2012	2012-2013	2012-2013	2013-2014
	£	£	£	£
Employees	26,505	0	0	0
Premises & Land	873	0	0	0
Leased cars	575	503	0	0
Supplies & Services				
- External Audit Fees	250	126,421	107,505	88,504
- Adverts - other than staff	1,140	3,206	3,206	3,207
- Subscriptions-East of England LGA	0	9,196	9,196	9,196
- Subscriptions-LGA	0	6,000	17,400	8,700
- Other (e.g. Publications, Catering)	0	1,005	1,005	1,008
Gross Direct Expenditure	29,343	146,331	138,312	110,615
Income	0	0	0	0
Total Income	0	0	0	0
Net Direct expenditure	29,343	146,331	138,312	110,615
Central Support Services Charges	137,021	6,285	6,285	44,021
Net Expenditure/(Income)	166,364	152,616	144,597	154,636

PR002	Actual	Estimate	Probable	Estimate
ASSET MANAGEMENT	2011-2012	2012-2013	2012-2013	2013-2014
	£	£	£	£
Employees	25,171	22,029	22,029	22,122
Premises & Land				
- Contract Work	120,357	141,530	141,530	141,528
- Insurance	88,961	94,692	85,129	85,129
Leased cars	298	242	0	0
Supplies & Services	(6)	0	0	0
Capital Charges				
- Depreciation	926	413	185	185
Gross Direct Expenditure	235,707	258,906	248,873	248,964
Other Grants, Reimb. & Contribs	0	27,952	0	(4)
Rents	6,065	8,020	11,224	33,652
Other Receipts	146	0	0	0
Total Income	6,211	35,972	11,224	33,648
Net Direct Expenditure	229,496	222,934	237,649	215,316
Central Support Services Charges	29,104	28,136	28,136	55,161
Net Expenditure/(Income)	258,600	251,070	265,785	270,477

PERSONNEL AND ADMINISTRATION COMMITTEE

PR003 MANAGEMENT TEAM	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-2014 £
Employees	48,898	159,784	159,787	160,608
Premises	7	7	13	13
Leased cars	1,802	3,120	6,205	6,212
Supplies & Services	1,919	1,943	1,943	1,943
Gross Direct Expenditure	52,626	164,854	167,948	168,776
Income	73	70	70	72
Total Income	73	70	70	72
Net Direct Expenditure	52,553	164,784	167,878	168,704
Central Support Services Charges	20,813	42,682	42,682	38,124
Net Expenditure/(Income)	73,366	207,466	210,560	206,828

PR004 JOINT OFFICER WORKING GROUPS	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-2014 £
Employees	20,686	0	0	0
Leased cars	534	0	0	0
Gross Direct Expenditure	21,220	0	0	0
Income	0	0	0	0
Total Income	0	0	0	0
Net Direct Expenditure	21,220	0	0	0
Central Support Services Charges	317	0	0	0
Net Expenditure/(Income)	21,537	0	0	0

PR005 PERFORMANCE MANAGEMENT	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-2014 £
Employees	15,049	9,993	9,993	10,072
Leased cars	515	443	119	120
Capital charges - Depreciation	741	741	741	741
Gross Direct Expenditure	16,305	11,177	10,853	10,933
Income	0	0	0	0
Total Income	0	0	0	0
Net Direct Expenditure	16,305	11,177	10,853	10,933
Central Support Services Charges	653	2,227	2,227	735
Net Expenditure/(Income)	16,958	13,404	13,080	11,668

PERSONNEL AND ADMINISTRATION COMMITTEE

BEST VALUE	BV001/2	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-2014 £
Employees		1,652	0	0	0
Premises		0	0	0	0
Leased Cars		99	0	0	0
Supplies & Services					
- Printing & Stationery		0	0	0	0
- Consultants		0	0	0	0
- Other		38	0	0	0
Gross Direct Expenditure		1,789	0	0	0
Income		0	0	0	0
Total Income		0	0	0	0
Net Direct Expenditure		1,789	0	0	0
Central Support Services Charges		34,860	0	0	0
Net Expenditure/(Income)		36,649	0	0	0

OUT OF HOURS - CALL OUT SERVICE	OH001	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-2014 £
Employees		10,545	20,659	20,659	15,883
Leased Cars		59	60	60	60
Mobile phones		116	108	258	254
Gross Direct Expenditure		10,720	20,827	20,977	16,197
Income		0	0	0	0
Total Income		0	0	0	0
Net Direct Income		10,720	20,827	20,977	16,197
Central Support Services Charges		0	14	14	17
Net Expenditure/(Income)		10,720	20,841	20,991	16,214

PERSONNEL AND ADMINISTRATION COMMITTEE

EL001	Actual	Estimate	Probable	Estimate
ELECTORAL REGISTRATION	2011-2012	2012-2013	2012-2013	2013-2014
	£	£	£	£
Employees	30,857	30,573	30,573	30,599
Premises	325	0	0	0
Supplies & Services				
- Canvassers Fees	18,041	18,045	18,045	18,050
- Postage	6,212	5,704	7,000	6,998
- Printing & Stationery	2,755	2,928	2,928	2,928
- Other (e.g. Conference expenses)	1,035	1,784	1,784	1,784
Gross Direct Expenditure	59,225	59,034	60,330	60,359
Sales of Registers	3,132	1,600	1,600	1,604
Total Income	3,132	1,600	1,600	1,604
Net Direct Expenditure	56,093	57,434	58,730	58,755
Central Support Services Charges	16,524	26,129	26,129	29,626
Net Expenditure/(Income)	72,617	83,563	84,859	88,381

LE001	Actual	Estimate	Probable	Estimate
COST OF ELECTIONS	2011-2012	2012-2013	2012-2013	2013-2014
	£	£	£	£
Employees	16,777	32,910	32,910	37,664
Polling Stations	8,260	868	864	863
Supplies & Services				
- Returning Officers	4,492	0	0	0
- Presiding Officers	4,797	1,003	1,003	1,003
- Poll Clerks	5,000	851	851	851
- Counting Assistants	10,130	1,289	1,289	1,293
- Printing & Stationery	11,713	1,958	1,958	1,961
- Postage	4,342	775	775	779
- Other (e.g. Publications/Adverts)	802	768	768	766
Capital Charges				
- Depreciation	3,292	3,292	0	0
Gross Direct Expenditure	69,605	43,714	40,418	45,180
Income	13,715	0	0	0
Total Income	13,715	0	0	0
Net Direct Expenditure	55,890	43,714	40,418	45,180
Central Support Services Charges	30,828	36,468	36,468	39,682
Net Expenditure/(Income)	86,718	80,182	76,886	84,862

PERSONNEL AND ADMINISTRATION COMMITTEE

LC001 LAND CHARGES ADMIN.	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-2014 £
Employees	34,064	36,736	36,911	38,827
Buildings & Land - Insurance	1,770	1,871	1,770	1,770
Supplies & Services				
- CCC -Search Questions	36,176	31,430	31,430	31,432
- Internal cost of searches	5,500	5,500	5,500	5,500
- Other (eg subscriptions)	158	127	127	132
Capital Charges				
- Depreciation	0	0	0	0
Total Expenditure	77,668	75,664	75,738	77,661
Land Charges	115,745	110,962	110,962	110,960
Photocopies	0	12	12	12
Total Income	115,745	110,974	110,974	110,972
Net Direct Expenditure	(38,077)	(35,310)	(35,236)	(33,311)
Central Support Services Charges	26,194	16,591	16,591	21,049
Net Expenditure/(Income)	(11,883)	(18,719)	(18,645)	(12,262)

HE001 HEALTH & SAFETY AT WORK	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-2014 £
Employees	17,502	19,480	19,480	19,627
Supplies and Services	187	55	55	55
Gross Direct Expenditure	17,689	19,535	19,535	19,682
Income	0	0	0	0
Total Income	0	0	0	0
Net Direct Expenditure	17,689	19,535	19,535	19,682
Central Support Services Charges	16,131	3,130	3,130	6,126
Net Expenditure/(Income)	33,820	22,665	22,665	25,808

PERSONNEL AND ADMINISTRATION COMMITTEE

INTEREST & FINANCING TRANSACTIONS	IN001	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-2014 £
Supplies & Services					
- Sector Fee		6,146	6,000	6,000	5,996
- Printing, Stationery & Office Exp		0	1	1	0
- Interest paid on Loan		438	0	0	0
- BACS Service		6,287	7,554	7,554	7,556
- Bank Charges		30,334	30,767	31,667	33,568
- Contribution to Capital		5,140	0	205,517	0
- Refund		15,325	0	0	0
Gross Direct Expenditure		63,670	44,322	250,739	47,120
Government Grants		0	0	0	0
Non Capital Receipts		5,140	10,000	10,000	10,000
Credit card fees		4,671	5,096	5,096	5,100
Interest - Assisted Car Purchase		202	660	660	660
Interest - Late Payments		10,638	50	22,550	50
Total Income		20,651	15,806	38,306	15,810
Net Expenditure/(Income)		43,019	28,516	212,433	31,310

BUSINESS RATES (NNDR)	NN001	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-2014 £
Employees		204	0	0	0
Supplies & Services					
- Court Costs		0	2,370	2,370	2,370
- Other		643	0	0	0
Third Party Payments		148,631	176,222	148,149	148,147
Transfer payments					
- Discretionary Rate Relief		95,175	89,805	89,805	69,985
Capital Charges					
- Depreciation etc		4,296	0	3,074	3,074
Gross Direct Expenditure		248,949	268,397	243,398	223,576
Government Grants		95,969	92,640	92,640	92,640
Court Costs Recovered		6,070	2,279	2,279	2,279
Total Income		102,039	94,919	94,919	94,919
Net Direct Expenditure		146,910	173,478	148,479	128,657
Central Support Services Charges		48,631	58,214	58,214	50,454
Net Expenditure/(Income)		195,541	231,692	206,693	179,111

PERSONNEL AND ADMINISTRATION COMMITTEE

CT001 COUNCIL TAX ACCOUNTING	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-2014 £
Employees	408	0	0	0
Supplies & Services				
- Court Costs	16,080	9,310	9,310	9,314
- Grants & Subscriptions	0	0	0	0
Third Party Payments	375,759	430,062	380,956	613,761
Transfer Payments	156	0	0	0
Capital Charges				
- Depreciation	20,747	10,009	12,688	12,688
Gross Direct Expenditure	413,150	449,381	402,954	635,763
Government Grant				171,505
- Court costs recovered	93,466	90,289	90,289	90,289
Total Income	93,466	90,289	90,289	261,794
Net Direct Expenditure	319,684	359,092	312,665	373,969
Central Support Services Charges	109,107	99,681	99,681	139,831
Net Expenditure/(Income)	428,791	458,773	412,346	513,800

CB001 COUNCIL TAX BENEFIT	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-2014 £
Employees	205	0	0	0
Supplies & Services	0	0	0	0
Third Party Payments	228,459	275,813	232,804	0
Council Tax Benefit Granted	4,483,556	4,512,015	4,540,474	0
Capital Charges				
- Depreciation	6,750	0	4,832	4,832
Gross Direct Expenditure	4,718,970	4,787,828	4,778,110	4,832
Government Grants				
- Benefit Subsidy	4,542,798	4,562,549	4,582,300	0
- Benefits Admin.	171,505	171,505	171,505	0
Total Income	4,714,303	4,734,054	4,753,805	0
Net Direct Expenditure	4,667	53,774	24,305	4,832
Central Support Services Charges	48,770	62,848	62,848	0
Net Expenditure/(Income)	53,437	116,622	87,153	4,832

PERSONNEL AND ADMINISTRATION COMMITTEE

CORPORATE PROVISIONS	CN001	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-2014 £
Corporate Savings Target		0	(282,553)	0	0
Corporate Salary Savings Target		0	(80,309)	(80,309)	(45,000)
CRM improvement provision		0	17,000	17,000	0
Savings to be found		0	0	(11,277)	0
Insurance		(2,157)	0	0	0
CT support to Parishes		0	0	0	138,958
Inflation Provision		0	15,000	8,484	239,306
Payroll incremental costs above inflation		0	100,000	0	75,000
Support Services under/(over) charged		(242,313)	71,492	57,260	170,666
Depreciation & disposals		15,076	953	462	462
Reversal of Year end entries - AP/AR		(1,059,014)	0	0	0
Total Expenditure		(1,288,408)	(158,417)	(8,380)	579,392
Other grants/funding		30,000	0	0	0
Sparsity Grant		0	0	0	19,306
CT support funding		0	0	0	511,869
Section 93 Grant		67,270	67,000	67,000	67,000
Total Income		97,270	67,000	67,000	598,175
Net Expenditure		(1,385,678)	(225,417)	(75,380)	(18,783)

PERSONNEL AND ADMINISTRATION COMMITTEE

TR001	Actual	Estimate	Probable	Estimate
POST ENTRY TRAINING	2011-2012	2012-2013	2012-2013	2013-2014
	£	£	£	£
Employees	18,164	18,792	18,792	17,759
Course/Exam Fees	31,199	52,808	59,945	59,947
IT Fees	800	7,137	0	0
Rents	0	0	0	0
Leased cars	118	120	119	120
Supplies and Services	311	536	536	540
Gross Direct Expenditure	50,592	79,393	79,392	78,366
Government Grants	0	0	0	0
Income	859	0	5,192	0
Course Fees	0	0	0	0
Recharge Training	2,023	4,622	4,622	4,620
Total Income	2,882	4,622	9,814	4,620
Net Direct Expenditure	47,710	74,771	69,578	73,746
Central Support Services Charges	14,006	4,433	4,433	5,253
Net Expenditure/(Income)	61,716	79,204	74,011	78,999

MF001	Actual	Estimate	Probable	Estimate
MISCELLANEOUS SERVICES	2011-2012	2012-2013	2012-2013	2013-2014
	£	£	£	£
Employees				
- Early Retirement	82,711	89,880	129,345	89,880
- BUPA Contributions	1,056	1,054	1,054	1,054
- Childcare Scheme	15,547	20,259	20,259	20,263
Hire of Premises	648	863	0	0
Supplies and Services	(8)	25	25	25
Capital Charges				
- Depreciation	0	0	0	0
Gross Direct Expenditure	99,954	112,081	150,683	111,222
Other Income (e.g. VAT Adj.Trav.All.)	30	25	25	25
Total Income	30	25	25	25
Net Expenditure/(Income)	99,924	112,056	150,658	111,197

SUPPORT SERVICES

SUMMARY OF SUPPORT SERVICES

SUPPORT SERVICES BALANCES at 31ST MARCH	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-2014 £
Office Accommodation	192,833	132,809	141,948	75,664
Information Technology	(133,367)	(135,398)	(98,097)	(30,321)
Financial Services	(51,446)	(85,737)	(88,377)	(36,160)
Human Resources	11,345	(9,207)	2,722	(4,698)
Payroll	(8,377)	1,482	1,160	(1,818)
Legal	(54,670)	(19,076)	(49,116)	(11,041)
Reception Services	(156,519)	(69,693)	(99,950)	(83,741)
DMS	(42,597)	(3,814)	(9,187)	13,048
Reprographics	(37,832)	(40,030)	(43,656)	(23,440)
Internal Audit	(73,024)	(36,387)	(51,341)	(28,794)
Depots	(37,190)	(17,889)	(18,578)	(10,637)
Committee Services	3,375	6,023	5,480	4,249
General Gang	(31,952)	(21,425)	(24,639)	(12,360)
Parks & Gardens	30,216	9,710	(314)	(11,230)
OVERALL NET (SURPLUS)/DEFICIT	(389,205)	(288,632)	(331,945)	(161,279)

SUPPORT SERVICES (SURPLUS)/DEFICIT IN YEAR	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-2014 £
Office Accommodation	(105,311)	(37,538)	(50,885)	(66,284)
Information Technology	(19,971)	20,205	35,270	67,776
Financial Services	30,646	(40,076)	(36,931)	52,217
Human Resources	(44,093)	(8,616)	(8,623)	(7,420)
Payroll	6,811	9,537	9,537	(2,978)
Legal	(45,677)	21,759	5,554	38,075
Reception Services	50,833	55,419	56,569	16,209
DMS	2,384	32,857	33,410	22,235
Reprographics	(11,197)	(4,829)	(5,824)	20,216
Internal Audit	(42,590)	21,683	21,683	22,547
Depots	(53,766)	19,600	18,612	7,941
Committee Services	10,705	2,040	2,105	(1,231)
General Gang	17,874	7,780	7,313	12,279
Parks & Gardens	(38,961)	(28,329)	(30,530)	(10,916)
OVERALL NET (SURPLUS)/DEFICIT	(242,313)	71,492	57,260	170,666

SUPPORT SERVICES

OA002-6 OFFICE ACCOMMODATION G23	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-2014 £
Employees	141,681	137,277	138,241	139,188
Premises & Land				
- Contract Work	15,937	11,945	11,945	11,946
- Asset Management	16,159	0	0	0
- Electricity	29,810	35,317	9,617	35,317
- Gas	10,768	11,442	11,442	11,441
- Contract Cleaning	1,520	1,500	1,500	1,500
- Insurance	7,171	7,578	7,648	7,648
- Leases	102	100	100	96
- Rates	97,429	101,789	101,788	101,789
- Other	348	408	408	406
Leased Cars & transport	4,029	3,132	3,107	3,103
Supplies & Services				
- Purchases for Vending Machines	2,799	2,165	2,165	2,165
- Equipment & Materials	20,013	21,257	21,257	21,251
- Maintenance Agreements	1,162	1,203	1,203	1,200
- Furniture	8,478	5,353	5,353	5,357
- Telephone	504	32,152	32,152	32,156
- Other (e.g.Publications)	2,814	3,632	3,632	3,627
Private Contractors	1,913	3,072	3,072	3,075
Capital Charges				
- Depreciation	62,703	62,358	73,703	73,703
Gross Direct Expenditure	425,340	441,680	428,333	454,968
Registrar	10,500	10,562	10,562	10,566
CAB	9,095	9,095	9,095	9,095
Vending Machines	1,634	1,500	1,500	1,499
British Document Exchange	1,000	1,000	1,000	1,000
Other Rent	12,600	13,158	13,158	13,158
Recharges to other Services	559,498	494,652	494,652	526,000
Other Income	1,473	3,069	3,069	3,069
Total Income	595,800	533,036	533,036	564,387
Net Direct Expenditure	(170,460)	(91,356)	(104,703)	(109,419)
Central Support Services Charges	65,149	53,818	53,818	43,135
Net Expenditure	(105,311)	(37,538)	(50,885)	(66,284)
Balance B/F	298,144	170,347	192,833	141,948
Balance C/F	192,833	132,809	141,948	75,664

SUPPORT SERVICES

IT001	Actual	Estimate	Probable	Estimate
INFORMATION TECHNOLOGY	2011-2012	2012-2013	2012-2013	2013-2014
	£	£	£	£
Employees	403,474	399,748	399,748	395,852
Premises & Land	3,893	4,114	3,893	3,894
Leased Cars	886	2,806	2,500	2,873
Supplies & Services				
- Consultants Fees	23,700	5,987	5,987	5,993
- Hardware, software, licences etc	250,427	239,923	253,423	268,435
- Other	925	3,895	1,045	1,045
Capital Charges				
- Depreciation	85,098	65,607	70,549	70,549
Gross Direct Expenditure	768,403	722,080	737,145	748,641
Sale of equipment	5,290	5,000	5,000	5,000
Recharges to other Services	990,000	849,000	849,000	829,000
Total Income	995,290	854,000	854,000	834,000
Net Direct Expenditure	(226,887)	(131,920)	(116,855)	(85,359)
Central Support Services Charges	206,916	152,125	152,125	153,135
Net Expenditure	(19,971)	20,205	35,270	67,776
Balance B/F	(113,396)	(155,603)	(133,367)	(98,097)
Balance C/F	(133,367)	(135,398)	(98,097)	(30,321)

SUPPORT SERVICES

FINANCIAL SERVICES	FS001-12 G70	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-2014 £
Employees		356,561	347,362	347,612	357,111
Leased cars		1,189	1,027	299	300
Supplies & Services					
- Consultants Fees		25	0	4,300	0
- Bank Charges		1,217	0	0	0
- New Technology		337	381	381	386
- Stationery/publications etc.		1,755	7,595	7,363	7,352
- Other		4,594	5,073	5,473	4,983
Capital Charges					
- Depreciation		23,838	24,682	23,837	23,837
Gross Direct Expenditure		389,516	386,120	389,265	393,969
Recharges to other Services		513,050	516,000	516,000	444,000
Other		16,440	16,420	16,420	16,420
Total Income		529,490	532,420	532,420	460,420
Net Direct Expenditure		(139,974)	(146,300)	(143,155)	(66,451)
Central Support Services Charges		170,620	106,224	106,224	118,668
Net Expenditure		30,646	(40,076)	(36,931)	52,217
Balance B/F		(82,092)	(45,661)	(51,446)	(88,377)
Balance C/F		(51,446)	(85,737)	(88,377)	(36,160)

SUPPORT SERVICES

HUMAN RESOURCES	HR002-3 G71	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-2014 £
Employees		108,309	143,391	143,390	145,468
- Lodging/Disturbance Allowance		300	0	0	0 **
- Advertising (staff)		14,256	0	0	0 **
- Other		513	0	0	0 **
Leased cars		1,181	1,202	1,195	1,202
Supplies & Services					
- Occupational Health		3,240	3,263	3,263	3,259
- Printing & Stationery		1,695	1,695	1,695	1,700
- Other		3,138	425	426	426
Gross Direct Expenditure		132,632	149,976	149,969	152,055
Recharge of items ** to specific users		6,793	0	0	0
Recharges to other Services		253,000	239,000	239,000	236,000
Total Income		259,793	239,000	239,000	236,000
Net Direct Expenditure		(127,161)	(89,024)	(89,031)	(83,945)
Central Support Services Charges		83,068	80,408	80,408	76,525
Net Expenditure		(44,093)	(8,616)	(8,623)	(7,420)
Balance B/F		55,438	(591)	11,345	2,722
Balance C/F		11,345	(9,207)	2,722	(4,698)

SUPPORT SERVICES

PY001-2	Actual	Estimate	Probable	Estimate
PAYROLL SUPPORT SERVICES	2011-2012	2012-2013	2012-2013	2013-2014
	£	£	£	£
Employees	53,272	53,544	53,544	54,017
Supplies & Services	1,207	1,497	1,497	1,496
Gross Direct Expenditure	54,479	55,041	55,041	55,513
Recharges to other Services	69,050	72,000	72,000	83,000
Total Income	69,050	72,000	72,000	83,000
Net Direct Expenditure	(14,571)	(16,959)	(16,959)	(27,487)
Central Support Services Charges	21,382	26,496	26,496	24,509
Net Expenditure	6,811	9,537	9,537	(2,978)
Balance B/F	(15,188)	(8,055)	(8,377)	1,160
Balance C/F	(8,377)	1,482	1,160	(1,818)

SUPPORT SERVICES

LG001-6 LEGAL SUPPORT SERVICES	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-2014 £
Employees	224,659	232,354	232,429	246,304
Transport	295	300	299	300
Supplies & Services				
- Data Protection Fee	70	0	0	0
- Land Registration Fees	12	0	0	0
- Publications & Books	12,261	11,685	11,685	11,686
- Subscriptions	2,082	2,127	1,747	1,747
- Other	9,637	3,134	3,134	3,143
Capital Charges				
- Depreciation	0	0	0	0
Total Expenditure	249,016	249,600	249,294	263,180
Income	66,817	27,101	43,000	24,252
Recharges to other Services	284,000	263,000	263,000	286,000
Total Income	350,817	290,101	306,000	310,252
Net Direct Expenditure	(101,801)	(40,501)	(56,706)	(47,072)
Central Support Services Charges	56,124	62,260	62,260	85,147
Net Expenditure	(45,677)	21,759	5,554	38,075
Balance B/F	(8,993)	(40,835)	(54,670)	(49,116)
Balance C/F	(54,670)	(19,076)	(49,116)	(11,041)

SUPPORT SERVICES

RC001-5	Actual	Estimate	Probable	Estimate
RECEPTION SERVICES	21011-2012	2012-2013	2012-2013	2013-2014
	£	£	£	£
Employees	170,738	188,076	188,551	180,750
Premises & Land	0	0	0	0
Transport & Plant	591	1,184	1,088	1,205
Supplies & Services				
- Telephone	30,999	0	0	0
- Other	980	1,906	1,418	1,418
- Adverts other than staff	0	515	0	0
- Miscellaneous	0	0	0	0
Gross Direct Expenditure	203,308	191,681	191,057	183,373
Other Grants	11,925	11,474	11,474	11,472
Income	13	0	0	0
Rent	0	17,500	15,726	17,504
Recharges to other Services	187,000	172,000	172,000	172,000
Total Income	198,938	200,974	199,200	200,976
Net Direct Expenditure	4,370	(9,293)	(8,143)	(17,603)
Central Support Services Charges	46,463	64,712	64,712	33,812
Net Expenditure	50,833	55,419	56,569	16,209
Balance B/F	(207,352)	(125,112)	(156,519)	(99,950)
Balance C/F	(156,519)	(69,693)	(99,950)	(83,741)

SUPPORT SERVICES

REPROGRAPHICS	RP002-8	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-2014 £
Employees		57,455	57,851	57,854	48,437
Premises & Land		49	52	55	55
Leased cars		118	120	119	120
Supplies & Services					
- Equipment		2,164	2,698	2,698	2,704
- Printing & Stationery		14,005	15,000	13,000	13,000
- Machinery Hire		21,820	24,807	23,807	23,807
- Other		700	700	700	696
Capital Charges					
- Depreciation		1,200	1,200	1,200	1,200
Gross Direct Expenditure		97,511	102,428	99,433	90,019
Income		2,292	4,238	2,238	2,238
Hereward		0	0	0	0
Recharges to other Services		172,000	147,000	147,000	112,000
Total Income		174,292	151,238	149,238	114,238
Net Direct Expenditure		(76,781)	(48,810)	(49,805)	(24,219)
Central Support Services Charges		65,584	43,981	43,981	44,435
Net Expenditure		(11,197)	(4,829)	(5,824)	20,216
Balance B/F		(26,635)	(35,201)	(37,832)	(43,656)
Balance C/F		(37,832)	(40,030)	(43,656)	(23,440)

SUPPORT SERVICES

IA001	Actual	Estimate	Probable	Estimate
INTERNAL AUDIT	2011-2012	2012-2013	2012-2013	2013-2014
	£	£	£	£
Employees	49,344	49,530	49,530	49,371
Premises	0	0	0	0
Supplies & Services				
- External Audit Fees	101,463	0	0	0
- Other	232	448	448	451
Contracted Services	15,747	20,878	20,878	20,876
Gross Direct Expenditure	166,786	70,856	70,856	70,698
Recharges to other Support Services	239,000	71,000	71,000	68,000
Other	8	0	0	0
Total Income	239,008	71,000	71,000	68,000
Net Direct Expenditure	(72,222)	(144)	(144)	2,698
Central Support Services Charges	29,632	21,827	21,827	19,849
Net Expenditure	(42,590)	21,683	21,683	22,547
Balance B/F	(30,434)	(58,070)	(73,024)	(51,341)
Balance C/F	(73,024)	(36,387)	(51,341)	(28,794)

SUPPORT SERVICES

DP002-3	Actual	Estimate	Probable	Estimate
DEPOT SUPPORT SERVICES	2011-2012	2012-2013	2012-2013	2013-2014
	£	£	£	£
Employees	21,780	22,654	22,653	22,517
Premises & Land				
- Rates	(19,329)	20,583	16,581	16,581
- Electricity	2,544	3,245	3,245	3,249
- Other	7,569	5,348	8,211	8,212
Transport	715	34	35	36
Supplies & Services	2,942	2,111	2,261	2,115
Third Party Payments	1,213	0	0	0
Capital Charges				
- Depreciation	9,210	9,210	9,211	9,211
Gross Direct Expenditure	26,644	63,185	62,197	61,921
Income	31,184	26,085	26,085	26,084
Recharges to other Support Services	75,000	39,000	39,000	50,000
Total Income	106,184	65,085	65,085	76,084
Net Direct Expenditure	(79,540)	(1,900)	(2,888)	(14,163)
Central Support Services Charges	25,774	21,500	21,500	22,104
Net Expenditure	(53,766)	19,600	18,612	7,941
Balance B/F	16,576	(37,489)	(37,190)	(18,578)
Balance C/F	(37,190)	(17,889)	(18,578)	(10,637)

SUPPORT SERVICES

DS002-4	Actual	Estimate	Probable	Estimate
COMMITTEE SERVICES	2011-2012	2012-2013	2012-2013	2013-2014
	£	£	£	£
Employees	120,439	119,706	119,706	119,668
Transport	295	300	299	300
Supplies and Services	0	0	0	0
Gross Direct Expenditure	120,734	120,006	120,005	119,968
Income	0	66	0	0
Recharges to other Support Services	141,399	152,000	152,000	159,000
Total Income	141,399	152,066	152,000	159,000
Net Direct Expenditure	(20,665)	(32,060)	(31,995)	(39,032)
Central Support Services Charges	31,370	34,100	34,100	37,801
Net Expenditure	10,705	2,040	2,105	(1,231)
Balance B/F	(7,330)	3,983	3,375	5,480
Balance C/F	3,375	6,023	5,480	4,249

SUPPORT SERVICES

DMS	ML001/TP002	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-2014 £
Employees		77,179	80,996	81,553	79,990
Premises & Land		65	69	65	66
Supplies & Services					
- Postage		30,496	33,401	33,401	33,398
- Maintenance Agreements		912	1,210	1,210	1,213
Gross Direct Expenditure		108,652	115,676	116,229	114,667
Income		348	600	600	600
Recharges to other Services		157,000	152,000	152,000	163,000
Total Income		157,348	152,600	152,600	163,600
Net Direct Expenditure		(48,696)	(36,924)	(36,371)	(48,933)
Central Support Services Charges		51,080	69,781	69,781	71,168
Net Expenditure		2,384	32,857	33,410	22,235
Balance B/F		(44,981)	(36,671)	(42,597)	(9,187)
Balance C/F		(42,597)	(3,814)	(9,187)	13,048

SUPPORT SERVICES

GENERAL GANG	GG001-5,GG007 G06	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-2014 £
Employees		75,899	80,496	80,252	78,676
Premises & Land		1,617	1,648	1,648	1,648
Transport & Plant		9,395	11,278	11,204	11,202
Supplies & Services		5,930	4,615	4,465	4,619
Capital Charges - Depreciation		3,748	3,748	3,749	3,749
Gross Direct Expenditure		96,589	101,785	101,318	99,894
Income		361	0	0	0
Recharges to other Services		106,110	114,000	114,000	109,000
Total Income		106,471	114,000	114,000	109,000
Net Direct Expenditure		(9,882)	(12,215)	(12,682)	(9,106)
Central Support Services Charges		27,756	19,995	19,995	21,385
Net Expenditure		17,874	7,780	7,313	12,279
Balance B/F		(49,826)	(29,205)	(31,952)	(24,639)
Balance C/F		(31,952)	(21,425)	(24,639)	(12,360)

SUPPORT SERVICES

PG001-24 PARKS & GARDENS	Actual 2011-2012 £	Estimate 2012-2013 £	Probable 2012-2013 £	Estimate 2013-2014 £
Employees	151,703	155,468	155,467	152,055
Premises & Land	1,794	3,532	4,032	4,034
Transport	44,995	49,861	48,997	49,393
Supplies & Services	11,104	6,002	6,003	6,006
Capital Charges - Depreciation	18,317	18,317	16,480	16,480
Gross Direct Expenditure	227,913	233,180	230,979	227,968
Sale of Vehicles/Machinery	0	53	53	53
Other Receipts & Fees	8,130	6,649	6,649	6,652
Other contributions	4,491	4,491	4,491	4,491
Recharges to other Services	293,000	279,000	279,000	256,000
Total Income	305,621	290,193	290,193	267,196
Net Direct Expenditure	(77,708)	(57,013)	(59,214)	(39,228)
Central Support Services Charges	38,747	28,684	28,684	28,312
Net Expenditure	(38,961)	(28,329)	(30,530)	(10,916)
Balance B/F	69,177	38,039	30,216	(314)
Balance C/F	30,216	9,710	(314)	(11,230)