MOU Indicator	Progress to date	Next steps
Finalise the business case for the Ely Southern Bypass.	VolkerFitzpatrick have presented their stage 1 report and costs to CCC and these are now being reviewed. If they are appointed as the contractor for stage 2, VolkerFitzpatrick have committed to start on site early 2017, though at this time the work will be preparatory ground works and utility diversion work. Construction is likely to start around Easter 2017.  The provisional completion date for the construction is early 2018, this date will be confirmed at the end of Stage 1.	January – June 17  On-going communication with the business community about the delivery phases of the project.
Deliver the new Lancaster Way Enterprise Zone on Lancaster Way Business Park as part of the separate MOU/implementation plan for the scheme	First building Ellutia (20,000 sq ft) will be opening on the Enterprise Zone in December 2016.  Local EZ steering group and ECDC representation on wider Cambridge Compass Project Board now established.  £3.3million of grant and loan funding secured from the GCGP LEP in October 2016 for on-site and off-site infrastructure that will allow the delivery of over 250,000 sq ft of new commercial floorspace on the business park in the next 18 months. To put this into context this is a 4% increase on total district-wide commercial stock.  Bid being submitted to DCLG at the end of November via the GCGP LEP for marketing/commercial agency resources to promote wider investment on the site.  Attendance at MIPIM – await outcome of new leads	January - June 17  Continuation of project and steering groups.  March 2017  Delivery of on-site/ off site infrastructure and build of new floorspace with planning consent.  January – June 17  Concerted effort on marketing and developing pipeline in order to deliver on the ambition to be the first completed Enterprise Zone in the country and associated business rate uplift benefits.

Develop the agri-tech centre at Hasse Fen, Soham to strengthen the research base at the centre for the benefit of the wider agricultural community across the East of England.	Project steering group now established and ECDC Economic Development Team a core member of group.  Successful event held at Hasse Fen on the 7 <sup>th</sup> November to mark the first year of the development and the start of national agri-tech week.  €600,000 Bio-boost Interreg Project with organisations in Holland and Belgium now established with Agri-gate	January – June 2017 On-going development and expansion of the site and events/ marketing to raise its profile further.  September 17 Identification of additional resources/funding to expand the reach of the centre and follow-on
	Hub as the key partner to build and share on collective research being undertaken at the centre.  3 companies currently operating from the centre (Entomics/Aponic/Kisan Hub) undertaking a variety of waste-minimisation research projects. 1 successful spin-out to date (Entomics), who are 4 students from the University of Cambridge who have expanded into a disused storage shed on the Hasse Fen site developing the use of Black Soldier Fly for reducing waste as an alternative to anaerobic digestion.  Another company Ubiqutek is working with the centre on a 2 year Horizon 2020 European project on the use	agri-tech activity across the district.
Facilitate development of the Ely Octagon Business Park and work with the developer Mantle Estates to submit a growing places fund application to support key infrastructure on the site	of electrical weed control systems and procedures.  Retail impact assessment scoping report currently being undertaken and team have provided input and guidance on this to development services. Opportunities for loan funding have also been promoted to the developer.	September 2017  Commence delivery of scheme and associated funding bids/ section 106 agreement. Marketing and promotion of commercial element of the site.

Provide representation onto the recently established Soham Station Project Board to progress a GRIP 3 study and associated business case and to identify future sources of funding.	Project Board now established and Economic Development representation on the group. GRIP 3 study in progress and due to report back in December 2016 on viable options. New Stations Fund Bid to be submitted to Department for Transport by the 25 <sup>th</sup> November. Local Growth Fund Round 3 bid also submitted to the GCGP LEP as part of a package of East Cambs bids to be included in overall Government proposal.	March 17  Completion of GRIP 3 study and development of recommended option/s in the report. Secure funding for delivery.
Propose and agree a task force to consider the current status of the Ely Station Gateway and potential regeneration/development opportunities.		April 17  Establishment of Ely Gateway task force once a development site can be secured to encourage landowner involvement and cooperation.
Jointly promote and market the GCGP LEP signpost to Grow/ Signpost to Skills Programmes.	On-going collaboration with the GCGP LEP on a number of separate business projects and work streams.  Signpost to Skills. Progress being made in this area including IAG strategy work with four secondary schools and the recent and successful Skills Fair at Ely Cathedral but being constrained by the lack of available resource within the team particularly in relation to the establishment of the East Cambridgeshire Skills Forum and the delivery of local FE provision.	January – June 17  Continue to promote the programmes and identify additional resources for Signpost for Skills workstream.
Engage with Endurance Estates and the Church Commissioners to identify funding sources to accelerate housing and infrastructure development for the North Ely Urban extension and to deliver a new work hub as part of the adopted masterplan.	Local Growth Fund Round 3 bid for A10 Growth Corridor (including North Ely development) submitted to the GCGP LEP as part of overall submission to	January – June 17  On-going co-operation with developers and development services on wider infrastructure delivery and employment components of the scheme.

	Ely promotional video which will be available by the end of 2016.	
Work collaboratively on individual business expansion projects within the district and identify external funding sources to assist delivery.	Successful Jichinsai ceremony held at Fordham Abbey Estate on the 28 <sup>th</sup> October attended by the Japanese Ambassador to the UK and Lucy Frazer which generated in excess of £25,000 of publicity for the development.	January – June 17  Continue to work on existing proposals and engage with businesses/ developers and landowners locally to drive forward
	On-going dialogue with other key developments/ proposals including those highlighted in the MOU. Economic Development Team acting as an intermediary and "honest broker" between developers/ ECDC planning team, and to identify funding opportunities to accelerate delivery.	the development pipeline.
Engage with the County Council and other landowners to facilitate the development of	BP Petrol Station/ M&S Simply Food currently being developed on the site and due to open early in 2017.	January 17
the Soham Northern Gateway.	The economic development team has been a key player in this project as a facilitator between land	Completion of BP/M&S Scheme
	owner (Cambridgeshire County Council) and developer James Graven and Sons Ltd)	January – June 17
		Identify broader commercial development of the gateway as well as residential development in line with new Local Plan objectives.
Share Intelligence on inward investment enquiries and company visits across the	Working closely with the Head of Investment at the GCGP LEP/ UK Trade and Investment to identify	January – June 17
district.	prospective leads for employment sites across the district including recent attendance at MIPIM UK conference at Olympia conference centre to promote the Cambridge Compass Enterprise Zones including Lancaster Way, Ely.	On-going collaboration and contribution to overseas promotional markets identified as key targets by the GCGP LEP in 2017 including US, Japan, South Africa and China.