
TITLE: DCLG Supporting Weekly Collections Funding Bid

Committee: Community and Environment

Date: 21 November 2012

Author: Waste Strategy Team Leader

[M159]

1.0 ISSUE

1.1 To update Members on progress in relation to the Council's funding bid.

2.0 RECOMMENDATION(S)

2.1 That the Committee notes the current status of the bid.

3.0 BACKGROUND/OPTIONS

3.1 DCLG launched its 'Supporting Weekly Collections Fund' fund earlier this year. This fund offers a total of £250 million support over three years from 2012/13-2014/15. Its aim is to encourage Councils to either return to or retain weekly refuse collections for a minimum period of 5 years. Where as in East Cambridgeshire, refuse collections are already weekly, funds must be used to improve recycling services.

3.2 Following approval by this Committee on 25th April, an outline bid was submitted to the fund. This was based on changing both recycling and organics collections to wheeled bins, and expanding the range of materials recycled.

3.3 At the July meeting of this Committee, approval was given for submission of the Final Bid subject to approval of the final wording by the Committee Chairman.

3.4 The Final Bid was produced to take account of feedback from the Technical Advisory Group on the Outline Bid, and approved for submission by the Committee Chairman in advance of the 17th August deadline. A copy of the Final Bid is provided as Appendix 1.

3.5 The outcome of the bidding process was scheduled to be announced by the end of October, but delays have meant that at the deadline for submission of reports to the Committee the outcome was unknown.

3.6 It is likely that the outcome will be known by the date of the Committee, enabling an announcement at the Meeting.

3.7 A consultation exercise was carried out in relation to the bid, The Consultation results were supportive of the bid and are provided as an appendix to the Final Bid

4.0 ARGUMENTS/CONCLUSIONS

4.1 The Council's Waste Review Group has been considering service options following completion of its current waste contract in 2015. It is likely that the recommended service will be based on the use of wheeled bin collections.

4.2 The funding application would cover the costs of changing recycling and organics to wheeled bin services. This would reduce the cost to the Council of implementing this type of service under a replacement contractual arrangement as many of the vehicles and bins required would already be in place.

4.3 It is anticipated changes proposed under the grant application would: improve the District's recycling rate from around 37% to between 45 & 50%; increase the range of materials collected for recycling; improve public satisfaction with services, and; increase chances of achieving EU recycling targets.

4.4 If in receipt of grant funding the Council would be obligated to retain weekly refuse collections until 2017.

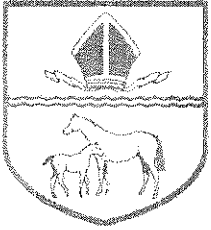
4.5 In 2017 the Council would be able to decide whether savings made through the grant funding would enable it to retain a weekly refuse service, or if it wished to move to a fortnightly service in order to make financial savings.

4.6 It is suggested that this funding scheme offers an opportunity to improve recycling and organics services at a greatly reduced cost to the Council, and sooner than would otherwise be possible.

5.0 FINANCIAL IMPLICATIONS/EQUALITY IMPACT ASSESSMENT

5.1 The Council's funding bid is for just under £5 million, and would cover all aspects of the service changes until the end of 2014/15. Additional costs would be incurred after this time, but would be considerably reduced relative to introducing service changes without grant funding. It is estimated that costs incurred by the Council resulting from proposed changes to service would amount to a total of £72,000 between 2015/16 and 2017/18 financial year. Expected costs have been discussed with the Council's Financial Officer, and factored into future spending forecasts.

5.2 Vehicles purchased through the grant would initially be operated by the Council's current waste contractor, Veolia, but would be retained by the Council after completion of their contract. Ownership of these vehicles & bins supplied through the grant would significantly reduce the costs of any replacement service following completion of the current contract.



EAST CAMBRIDGESHIRE DISTRICT COUNCIL

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Government
Eland House
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SW1E 5DU

This matter is being dealt with by:

Cllr Richard Hobbs

Telephone: 01353 665555

E-mail: richard.hobbs@eastcambs.gov.uk

My Ref:

Your ref

Date 8 May 2012

Weekly Collection Support Scheme

Dear Sir /Madam

As Chairman of East Cambridgeshire District Council's Waste, Recycling and Street Cleansing Review Group, & Community and Environment Committee, I can confirm the Council's current position on the future of its waste services.


The Council commenced a review of waste, recycling and street cleansing in November 2011. Members of the group have been considering available service delivery options following completion of the Council's current waste contract on 31st March 2015. Principal aims of the review are ensuring that the new service:

- Reduces waste to landfill;
- increases the amount of waste recycled;
- enables the Council to meet requirements of the EU Waste Framework Directive;
- improves customer satisfaction, and;
- provides value for money.

The review group has undertaken a cost analysis on a variety of prospective service delivery options and service configurations. It has become evident that any of the options considered would result in a significant increase in costs to the Council, and that the cheapest option that would satisfy the review aims would be to move to an Alternate Weekly Collection service. I can, therefore, confirm that without Central Government funding through this scheme, the Council regrettably intends to move to an Alternate Weekly Collection service on completion of its current contract.

It is a key corporate priority for the Council to endeavour to retain a weekly residual waste collection, but financial constraints are making it increasingly difficult to justify the additional cost that this incurs. Funding provided through this scheme would be used to offset the additional costs, enabling the Council to commit to retention of weekly refuse collections for at least the minimum five-year period required by the fund.

Yours Sincerely



Cllr Richard Hobbs
Chair of the Waste, recycling and street cleansing Review Group
Chair of Community and Environment Committee

5.3 An Equality Impact Assessment (INRA) has been completed as Appendix 2.

6.0 APPENDICES

6.1 Appendix 1 – Final bid to DCLG Supporting Weekly Collections Fund

Appendix 2 – Equality Impact Assessment

<u>Background Documents</u>	<u>Location</u>	<u>Contact Officer</u>
None	Room FF113 The Grange Ely	Dave White Waste Strategy Team Leader (01353) 616232 E-mail: dave.white@eastcambs.gov.uk

FINAL BID FORM**Notes:**

- Completed forms for outline bids should be submitted electronically no later than 11 May 2012 to WeeklyCollectionSupportScheme@communities.gsi.gov.uk.
- Forms should be completed as fully as possible. You may volunteer additional information or annex analysis and modelling, but this shouldn't be a substitute for completing the Outline Bid form.

Section 1. Basic Information

Name of Bidding Organisation	East Cambridgeshire District Council
Name of Contact Contact Details (e-mail and telephone)	David White, Waste Strategy Team Leader email: dave.white@eastcambs.gov.uk telephone:01353 616232
Name of Bid (please give the bid a short name, unique to any other bids from your organisation)	N/A
If you are a lead bidding authority, please name those organisations you are bidding on behalf of	N/A
If you are submitting other bids, please list all other bids	N/A
Please describe in 150 words your current collection pattern	Contracted to Veolia (expires 2015) for 36,000 households: Refuse: Weekly 60L black sacks on 6 rounds using four RCVs (driver plus 3 loaders), one RCV (driver plus 2 loaders) and one 3.5 tonne truck, (driver plus 1 loader). Recycling: Fortnightly on 4 rounds using 55L box for: paper, glass, food & drinks cans. Glass & cans separated using plastic bags. Using one kerbsider vehicle (driver plus 2 loaders), two kerbsider vehicles (driver plus 1 loader) and one caged vehicle (50% use driver plus 1 loader).

	<p>Organics: Fortnightly 75L paper sacks for food, garden waste and cardboard on 4 rounds. Up to 4 replacement sacks issued per collection, additional purchased from local retailers. Excess cardboard flattened & bundled. Three RCVs (driver plus 1 loader) and one caged vehicle (50% driver plus 1 loader)</p> <p>Remote properties (400): Alternate weekly collection of refuse, organics and recycling.</p> <p>2011/12 Recycling and composting performance was 35.7%.</p>																				
<p>What is the level of grant sought?</p> <p>Please outline the amount sought in; 2012/13 2013/14 2014/15</p> <p>Please note – it will be assumed that the profile provided here reflects your first preference, but please also refer to the ‘Further Information’ section of this form (which enquires about the budget flexibility of your bid).</p>	<p>A total grant of £4,993,512.30 is sought. A breakdown of this figure by year is as follows:</p> <table border="1" data-bbox="965 671 2098 863"> <thead> <tr> <th>Year</th> <th>Capital</th> <th>Revenue</th> <th>Total</th> </tr> </thead> <tbody> <tr> <td>2012/13</td> <td>£0</td> <td>£25,816.50</td> <td>£25,816.50</td> </tr> <tr> <td>2013/14</td> <td>£3,579,031.04</td> <td>£639,352.55</td> <td>£4,218,383.59</td> </tr> <tr> <td>2014/15</td> <td>£0</td> <td>£749,312.22</td> <td>£749,312.22</td> </tr> <tr> <td>Total</td> <td>£3,579,031.04</td> <td>£1,414,481.27</td> <td>£4,993,512.30</td> </tr> </tbody> </table>	Year	Capital	Revenue	Total	2012/13	£0	£25,816.50	£25,816.50	2013/14	£3,579,031.04	£639,352.55	£4,218,383.59	2014/15	£0	£749,312.22	£749,312.22	Total	£3,579,031.04	£1,414,481.27	£4,993,512.30
Year	Capital	Revenue	Total																		
2012/13	£0	£25,816.50	£25,816.50																		
2013/14	£3,579,031.04	£639,352.55	£4,218,383.59																		
2014/15	£0	£749,312.22	£749,312.22																		
Total	£3,579,031.04	£1,414,481.27	£4,993,512.30																		
<p>Please describe any other external sources of funding (private or central government) that will help meet project costs and whether these are essential to delivery of the project</p>	<p>No other external sources of funding will be used to help meet project costs.</p>																				
<p>Please indicate if this is a continuation of a previous expression of interest submitted for the scheme, or a new proposal</p>	<p>This is a continuation of the previous Expression of Interest and Outline Bid from East Cambridgeshire District Council.</p>																				
<p>Please describe your bid in 500 words</p>	<p>This bid seeks funding from 2012/13 to 2014/15 to allow for the <u>retention of weekly residual waste collections</u> for approximately 36,000 households (99% of the District), whilst <u>improving recycling services</u>. Services will be more user friendly</p>																				

and deliver environmental benefits, primarily through increasing recycling.

Funding is requested for:

1. Bins - 2 x 240L bins for approx. 36,000 households plus communal bins
2. Vehicles - 10 x 26T RCVs, 2 x 18T RCVs and 2 x 3.5T cage vehicles plus fuel management software
3. Additional operational costs – operating costs for 2 additional rounds
4. Scheme Promotion - Recruitment of Project Manager, Monitoring Officer, Education Officer and Publicity Staff, plus promotional / communications material

Further Info:

Bid will replace current fortnightly kerbside box dry recycling service with a fortnightly 240L wheeled bin comingled dry recycling service. Range of materials accepted to be expanded to include mixed plastics, cartons and cardboard, diverting more waste from landfill and improving customer satisfaction. Widening the range of dry recyclables collected will enable compliance with the EU Waste Framework Directive by providing kerbside recycling collections including plastic by 2015.

Replacement of paper sack service for food, garden waste and cardboard with 240L wheeled bin for food and garden waste (with cardboard transferred to the dry recycling service). Fortnightly collections retained. Switch to more practical, rigid wheeled bins and the removal of card is predicted to significantly increase the volume of food waste collected for composting (supported by the results of a resident consultation exercise). Moving cardboard from organics to recycling will allow for a higher value use, and help to meet increasing quality requirements for composting output.

Replacing existing vehicles will reduce additional costs when services are retendered in April 2015 as vehicles will have a remaining lifespan of approximately 5 years at this point. This saving will increase the viability of

retaining weekly refuse collections beyond the required 5 year period. Currently vehicles are owned by the contractor, and will need replacing at the end of the contract period. New vehicles, fuel management and round scheduling software will reduce miles travelled, fuel used and emissions - reducing carbon and air quality impacts.

Promotion and communications activity will provide resilience and capacity to support service changes, and will enable a district survey to identify properties unable to accommodate the new service due to access or space issues. In addition planned promotional work will help to increase awareness and participation in recycling schemes, and capture rate for materials collected.

In summary the bid will allow:

- Retention of a weekly refuse service;
- Increased understanding and use of enhanced recycling services by residents;
- Increased capacity and range of materials collected for dry recycling, diverting waste from landfill and achieving an estimated increase in recycling rate from 36% to between 45% and 50% by 2014/15;
- Reduced carbon emissions through use of new vehicles meeting Euro 6 emissions standards, rescheduling of rounds to reduce miles travelled and the use of fuel monitoring software.

Section 2. Additionality

All bids need to provide reasonable evidence that funding will support different or improved activity, rather than activity that would have gone ahead anyway. For some authorities, that might mean adding a weekly collection of residual household waste. For others, it might mean adding a separate recycling collection. Where bids seek to retain a pattern of service provision already in place, you should provide evidence that your bid will fund genuine service improvements (for example by increasing affordability and sustainability of the chosen service configuration).

Please therefore describe (in 250 words) what is likely to happen to your waste and recycling collection services if your bid is not successful.¹

The Council is currently undertaking a waste services review in preparation for completion of its current contract in March 2015. A number of alternative service configurations have been considered e.g.:

- Retention of existing service;
- Alternate weekly wheeled bin service;
- Weekly refuse collection using 140 litre bins and fortnightly 240 litre wheeled bin organics and dry recycling services.

Indicative prices have been obtained for each option, (including extension of the existing contract on an annual basis for up to 4 years) which suggest a significant cost increase for all options. The cheapest option is to extend the existing contract, but it is accepted that this would not achieve further improvement in recycling performance or public satisfaction with services (See Appendix 2 Chair of the Community and Environment Committee letter).

The District is unlikely to improve its recycling rate without service changes. Pressure to meet the EU Waste Framework Directive target of 50% recycling by 2020, whilst minimising cost to the Council means that extending the current contract (and service configuration) is not a viable option.

Without this funding, retaining a weekly refuse collection is prohibitively costly and therefore, was this bid to be unsuccessful an alternate weekly collection (AWC) using wheeled bins from 2015 would be the likely result.

A recent consultation exercise has demonstrated that there is a strong resident support for this bid and the retention of weekly residual collection and the planned enhancements to the recycling and organics service. See Appendix 1 for a full breakdown of results.

¹ It is important that you provide us with some supporting evidence that supports this alternative scenario, such as minutes of Council meetings or consultation on alternative options. Please provide this as an annex

Section 3. Commitment to Weekly Collections²

		Current	With successful bid	Without bid
Number of households with weekly collection pattern for residual or food waste ³ .	In LA	36,050 weekly refuse and fortnightly mixed food and garden	36,050 weekly refuse and fortnightly mixed food and garden	0 (from April 2015) AWC and fortnightly mixed food and garden
	In area of benefit (if different, i.e. if your project is not intended to deliver service improvements across the whole of your area)	N/A	N/A	N/A
Please describe any additional recycle collection patterns that you operate, both currently and with the successful bid, identifying number of households served, materials collected, frequency and method of collection (i.e. kerbside sort, co-mingled, separate containers)		Recycling - Fortnightly kerbside sort of paper, glass and cans.	Recycling - Fortnightly Co-mingled collection. Materials as current, but with addition	Services as current to March 2015, then as with successful bid. Both

² We require a commitment to a weekly collection for 5 years. If you anticipate having a trial period in which not all households are covered by the collection pattern you are committed to, then please provide details of the implementation process as part of an annex and record here the final configuration

³ Please state the number of households served by collection type, using the 8 collection type categorisation used by WRAP and reproduced below. "Weekly" includes collections which are more frequent than weekly

Weekly Refuse and Weekly Food Waste	Weekly Refuse + Weekly mixed food and garden waste	Weekly Refuse + fortnightly mixed food and garden waste	Weekly refuse and no separate weekly food waste collection	AWC and Weekly Food Waste	AWC + weekly mixed food and garden waste	AWC + fortnightly mixed food and garden waste	AWC and no separate weekly food waste collection

	Organics - fortnightly sack collection of mixed food, garden waste and cardboard. Both services to 36,450 households	of plastic, cartons and cardboard. Organics – Fortnightly wheeled bin collection of food & garden waste Both services to 36,450 households	services to 36,450 households
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Section 4. Cost Effectiveness

<p>Please outline costs of project (please add further rows as necessary).</p>	<p>In this section describe the key cost components of the project over a minimum five year period⁴. Please show actual costs in each year (i.e. do not attempt to calculate Net Present Values) and identify which elements of the bid are revenue and which are capital expenditure. Separate out individual costs (e.g. the acquisition of principal assets - please indicate number, type and cost of assets -, staffing costs, publicity & communications, and overheads). Credit will be given to projects which increase service effectiveness.</p> <p>Assessors will also be looking for:</p> <ul style="list-style-type: none"> •The cost of the proposed project in absolute terms (taking into account private costs to a local authority and taking the year before the project start date as the baseline year). How these costs compare with industry standards/benchmarks and the performance of similar local authorities, whether delivered in-house or out-sourced; •The budgetary impact of the project compared to current expenditure level and likely expenditure pattern if bid is not successful (a minimum of five years); •evidence that, where relevant, different service design options and procurement approaches have been tested; and •anticipation of changes to costs over time, for example allowing for asset depreciation and future design reconfigurations. <p>Explanatory Notes:</p> <p>The operational cost of implementing the changes to collection outlined in this bid has been costed by the Council's collection contractor Veolia. These additional costs are included in the table below under 'Additional Service Costs' from Year 2 onwards. New collection vehicles will be purchased by the Council (See Section 7) and costs are based on a recent quotation from Dennis Eagle. Further detail regarding these costs can be found within Appendix 3 - Bid Costs.</p> <p>The cost of collection in the 'Without Bid' scenario remains the same as the baseline (adjusted for inflation) until Year 4 whereupon the termination of the collection contract would allow for a switch to AWC as outlined in Section 2 above. These costs have been based on a quotation received from neighbouring council, Forest Heath District Council for running this service and are included in the table below as 'Additional Revenue Costs' since the cost has not been split between residual, organics and dry recycling.</p>
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⁴ For a larger or more complex bid, e.g. investment in new infrastructure, costs may be shown over a longer time horizon where this is necessary to illustrate cost effectiveness. Please add further rows as appropriate

The Council acknowledges that on-going costs for the 'With Bid' Scenario in Years 4 and 5 are not funded by this scheme. The additional costs in years 4 and 5 will be partially offset by additional income from recycling material and additional recycling credits from Year 2 onwards together with further savings achieved through the Council (rather than contractor) purchase of vehicles and through no longer having to purchase and supply organics sacks. The Table below shows that this income from Year 2 to Year 5 will help to offset the additional expenditure that the Council will need to meet for the last two years of the scheme. Further detail behind these figures can be found in Appendix 3 – Bid Costs.

	2012/13	2013/14	2014/15	2015/16	2016/17	Total
Income	£0	£173,632	£416,718	£416,718	£416,718	£1,423,786
Expenditure	£0	£0	£0	£732,716	£762,793	£1,495,510
net income	£0	£173,632	£416,718	-£315,998	-£346,075	-£71,723

	With bid	Without bid ⁵	Difference
Total Costs ⁶	£15,699,255	£12,557,632	-£2,890,375

Baseline Year (i.e. year prior to the start of your project) Please show collection and disposal costs separately ⁷	Year 0	With bid	Without bid	Difference
	Bins		£0.00	£0.00
Vehicles		£0.00	£0.00	£0.00
Staffing		£0.00	£0.00	£0.00
Promotions		£0.00	£0.00	£0.00
Bins		£0.00	£0.00	£0.00
Round scheduling		£0.00	£0.00	£0.00
Fuel Management System		£0.00	£0.00	£0.00
Additional service costs		£0.00	£0.00	£0.00
Additional Revenue costs		£0.00	£0.00	£0.00

⁵ This is what is likely to happen if you do not receive funding. Please do not simply roll forward the current figures

⁶ For joint bids, please disaggregate for each party separately

		Additional Revenue costs	£0.00	£0.00	£0.00	
		Residual Collection	£813,940.65	£813,940.65	£0.00	
		Organics Collection	£474,029.42	£474,029.42	£0.00	
		Dry Recycling Collection	£351,934.20	£351,934.20	£0.00	
	Total Year 0		£1,639,904.27	£1,639,904.27	£0.00	
Year 1 of project	Year 1		With bid	Without bid	Difference	
	Capital	Bins	£0.00	£0.00	£0.00	
		Vehicles	£0.00	£0.00	£0.00	
	Revenue	Staffing	£25,816.50 Project Manager Education Officer Monitoring Officer (all for 3 months)		£0.00	£-25,816.50
		Promotions	£0.00	£0.00	£0.00	
		Bins	£0.00	£0.00	£0.00	
		Round scheduling	£0.00	£0.00	£0.00	
		Fuel Management System	£0.00	£0.00	£0.00	
		Additional service costs	£0.00	£0.00	£0.00	
		Additional Revenue costs	£0.00	£0.00	£0.00	
		Residual Collection	£845,684.34	£845,684.34	£0.00	
		Organics Collection	£492,516.57	£492,516.57	£0.00	
	Dry Recycling Collection	£365,659.63	£365,659.63	£0.00		
	Total Year 1		£1,729,677.04	£1,703,860.54	£-25,816.50	

⁷ For each year please show individual components by quantity and total cost values

Year 2		With bid	Without bid	Difference
Capital	Bins	£1,542,900.04 73324 x 240L bins 250 x 1100L bins	£0.00	-£1,542,900.04
	Vehicles	£2,036,131.00 10 x 26T RCV 2 x 18T RCV 2 x 3.5T Cage Fuel Management System	£0.00	-£2,036,131.00
Revenue	Staffing	£168,874.90 Project Manager Education Officer Monitoring Officer 4 x Publicity Officers (6 months)	£0.00	-£168,874.90
	Promotions	£24,678.41 News ads Display boards and trailer for road-show	£0.00	-£24,678.41
	Bins	£183,310.00 Distribution to c. 36,000 hhlds	£0.00	-£183,310.00
	Round scheduling	£7,500.00 software	£0.00	-£7,500.00
	Fuel Management System	£3,740.40 licences	£0.00	-£3,740.40
	Additional service costs	£251,248.83 Operational costs – new vehicles & 2 new rounds for 5 months Loss of income on materials	£0.00	
	Additional Revenue costs	£0.00	£0.00	
	Residual Collection	£878,666.02	£878,666.02	£0.00
	Organics Collection	£511,724.71	£511,724.71	£0.00

		Dry Recycling Collection	£379,920.36	£379,920.36	£0.00
	Total Year 2		£5,988,694.68	£1,770,311.10	-£3,967,134.75
Year 3 of project	Year 3		With bid	Without bid	Difference
	Capital	Bins	£0.00	£0.00	£0.00
		Vehicles	£0.00	£0.00	£0.00
	Revenue	Staffing	£63,983.21 Education Officer Monitoring Officer	£0.00	-£63,983.21
		Promotions	£0.00	£0.00	£0.00
		Bins	£91,660.57 Replacements 3732 x 240L bins 50 x 1100L bins	£0.00	-£91,660.57
		Round scheduling	£0.00	£0.00	£0.00
		Fuel Management System	£3,886.28 licences	£0.00	-£3,886.28
		Additional service costs	£589,782.16 Operational costs – new vehicles & 2 new rounds Loss of income on materials	£0.00	-£589,782.16
		Additional Revenue costs	£0.00	£0.00	£0.00
		Residual Collection	£912,934.00	£912,934.00	£0.00
		Organics Collection	£531,681.98	£531,681.98	£0.00
		Dry Recycling Collection	£394,737.25	£394,737.25	£0.00
	Total Year 3		£2,588,665.45	£1,839,353.23	-£749,312.22

Year 4		With bid	Without bid	Difference
Capital	Bins	£0.00	£264,933.31	£264,933.31
	Vehicles	£0.00	£174,733.58	£174,733.58
Revenue	Staffing Monitoring Officer	£33,239.28	£32,711.50	-£527.78
	Promotions	£0.00	£0.00	£0.00
	Bins As year 3	£82,655.53	£70,811.80	-£11,843.73
	Round scheduling	£0.00	£0.00	£0.00
	Fuel Management System As year 3	£4,037.84	£0.00	-£4,037.84
	Additional service costs As year 3	£612,783.66	£0.00	-£612,783.66
	Additional Revenue costs	£0.00	£3,034,146.52	£3,034,146.52
	Residual Collection	£948,538.43	£0.00	-£948,538.43
	Organics Collection	£552,417.57	£0.00	-£552,417.57
	Dry Recycling Collection	£410,132.01	£0.00	-£410,132.01
Total Year 4		£2,643,804.32	£3,577,336.71	£933,532.39
Year 5 of project				
Year 5		With bid	Without bid	Difference
Capital	Bins	£0.00	£271,556.64	£271,556.64
	Vehicles	£0.00	£179,101.92	£179,101.92
Revenue	Staffing Monitoring Officer	£34,535.61	£33,529.28	-£1,006.33

	Fuel Management System	£4,195.32 As year 3	£0.00	-£4,195.32
	Additional service costs	£636,682.23 As year 3	£0.00	-£636,682.23
	Additional Revenue costs	£0.00	£3,110,000.19	£3,110,000.19
	Residual Collection	£985,531.42	£0.00	-£985,531.42
	Organics Collection	£573,961.86	£0.00	-£573,961.86
	Dry Recycling Collection	£426,127.15	£0.00	-£426,127.15
	Total Year 5	£2,748,413.87	£3,666,770.13	£918,356.26

Section 5. Environmental Benefit⁸

Please provide a brief outline of the environmental benefits you expect from a successful bid	<p>The principal environmental benefit is due to the diversion from landfill of an additional tonnage of food waste, card and mixed plastics driven by the enhancements to the dry and organics recycling collection services. These impacts are quantified below with data on the net impact on kgCO₂e emissions in Appendix 4.</p> <p>Please note: Total household waste arisings below includes Bring, bulky, clinical and streets waste. Recycling includes bring and card is included within dry recycling.</p>
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Waste Management Outcomes		Baseline Year	With successful bid					Without bid *Assumes AWC service implemented from year 4				
			Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5
Waste tonnages												
Total household waste arising		28,017	28,493	28,833	29,173	29,513	29,852	28,493	28,833	29,173	29,513	29,853
Total Recycled/Prepared for Re-use (including Bring)*		10,073	10,332	11,947	14,200	14,366	14,531	10,332	10,455	10,579	14,648	14,816
Of which	Dry Recycling	4,808	5,004	5,924	7,213	7,297	7,381	5,004	5,064	5,123	7,297	7,381
	Food Waste	521	527	1,164	2,071	2,095	2,119	527	533	540	2,377	2,405
	Garden Waste	4,744	4,801	4,859	4,916	4,973	5,030	4,801	4,859	4,916	4,973	5,030
Energy Recovery/Other forms of recovery		0	0	0	0	0	0	0	0	0	0	0

⁸ Please provide data for all aspects of your bid for each of the successive 5 years, this is all that is needed to score the environmental impact (even if you have provided disposal costs for a longer period). If you have one, then you may in addition annex a waste flow analysis if this helps illustrate the assumptions behind your data.

Landfill	17,944	18,161	16,886	14,973	15,147	15,322	18,161	18,377	18,594	14,865	15,036
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**Please note: where these figures differ from the sum of the figures in the three rows below, this is due to rounding*

Net impact on kgCO₂e emissions⁹	-3,986,812 See Appendix 4 - Environmental Benefits spreadsheet for details.
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Other environmental impacts not accounted for above. If there are environmental impacts that will result from your bid that are not accounted for above (e.g. improvements in air quality) please describe in this section and quantify them as far as possible.	N/A
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⁹ Please use [August 2011 Guidelines to Defra/DECC's Greenhouse Gas Conversion Factors for Company Reporting](http://archive.defra.gov.uk/environment/business/reporting/pdf/110819-guidelines-ghg-conversion-factors.pdf) (available at <http://archive.defra.gov.uk/environment/business/reporting/pdf/110819-guidelines-ghg-conversion-factors.pdf>) to calculate this for the total 5 year period of the bid. The waste management factors are contained in the spreadsheet in Annex 9, table 9d. You should attach the completed spreadsheet as an annex to the bid. For more information on completing this section of the form, please see Annex 1 at the end of this Bid Form.

Section 6. Innovation

Please describe any elements of your bid which you feel are innovative. Credit will be given for innovative bids. You may, for example, demonstrate:

- The extent to which private sector investment has been engaged;
- Participation of SMEs or the voluntary sector in the delivery of waste management services;
- More effective or joined up procurement / service delivery;
- The use of technology;
- Making service more customer focussed (e.g. reduced number of bins);
- Synergies with existing waste management plans or strategies (where these are in place).

Through this bid, East Cambridgeshire District Council is working closely in partnership with its commercial service provider Veolia to bring about improvements to services within the current contract period. The service provider is supportive of the bid & has been fully involved in decisions regarding resource requirements for the proposed service change, providing cost & performance estimates. A letter of endorsement is provided at Appendix 5.

By purchasing vehicles and wheeled bins through grant funding, the Council will achieve savings against its current contract, and retain use of these assets following contract expiry in 2015, helping to reduce anticipated service cost increases.

Purchase of vehicles and bins will be carried out through existing procurement frameworks, minimising procurement timescales and cost. The Council will investigate options for joint procurement with neighbouring authorities in order to achieve further cost reductions. The Council will purchase containers of sufficient quality to maximise asset-life and reduce on-going replacement costs.

Use of a computerised fuel management system in collection vehicles will help to reduce fuel costs and emissions over the lifetime of vehicles, whilst encouraging economical and safe driving practices.

Through its proposed service format, the Council is seeking to bring about behavioural change by improving recycling services without imposing restrictions on residual waste. It is anticipated that increasing the capacity available for recyclables and making the service easier to use will increase participation and capture rates, encouraging residents to divert materials from refuse to recycling and organics services. The Council is keen to retain weekly refuse services, and by employing the proposed format the Council will have done all that it can to achieve recycling targets without

	<p>moving to fortnightly refuse collections.</p> <p>The bid also contributes to the delivery of wider strategic objectives through the Cambridgeshire and Peterborough Waste Partnership (RECAP) Advanced Partnership Working Vision and Key Objectives. It does so through contributing to the partnerships development of 'whole system' service delivery across Cambridgeshire, enabling greater harmonisation of waste collection services in Cambridgeshire and therefore access to greater potential efficiencies from cross boundary working and joint procurement. It also supports the partnership's Joint Municipal Waste Strategy by increasing the Council's recycling performance contributing towards the achievement of up to 60% recycling by 2020.</p>
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Section 7. Feasibility

<p>What is the proposed timetable to deliver the project</p>	<p>A project timeline has been included with this proposal at Appendix 6. This takes account of processes and resources required to introduce the proposed changes outlined in this bid.</p>
<p>Please confirm that you have attached a realistic assessment of the risks and dependencies of the project (eg a Risk Register). That should include dependencies and contingencies, eg forecast changes in gate fees, applications for planning permission or operator licenses, as well as some indication of its sensitivity to these.</p>	<p>We have included a high-level risk register in Appendix 7. This risk register will be developed further if the bid is successful. Dependencies are reflected in the project timeline at Appendix 6. Please note the risk register assumes that this bid is successful.</p>
<p>Please describe here your proposed project governance arrangements (including details of legal ownership of any assets)</p>	<p>The project will be led by Dave White, Waste Strategy Team Leader for East Cambridgeshire District Council, reporting to Liz Knox, Head of Environmental Services.</p> <p>As part of the bid, funding is being requested to pay for the appointment of a Project Manager to oversee the day-to-day implementation of service changes using ECDC project management methodology.</p> <p>Funds would be administered from a separate cost centre, with all expenditure being approved by the Head of Environmental Services, and routine monitoring by the Head of Finance. Progress reports would be regularly submitted to the Community and Environment Committee.</p> <p>In terms of ownership of assets purchased through grant funding, vehicles and bins will be owned by East Cambridgeshire District Council. Vehicles will be operated by Veolia Environmental Services for the duration of their contract & will be returned to the Council upon completion.</p>

<p>Please provide evidence that your S151 officer has approved this bid¹⁰</p>	<p>> -----Original Message----- > From: Linda Grinnell > Sent: 08 May 2012 13:14 > To: Dave White > Subject: > > Dave > > I can confirm that as the Council's Section 151 Officer, I have reviewed the Bid form for East Cambridgeshire District Council and I have approved the application. > > Linda > > > Linda Grinnell > Head of Finance > East Cambridgeshire District Council > 01353 616470 > linda.grinnell@eastcambes.gov.uk</p>
<p>Where applicable, also outline procurement strategy, including evidence of compliance with European Procurement Rules as relevant.</p> <p>What alternative procurement options have been considered and discounted.</p>	<p>A new contract for household refuse and recycling collection will be procured according to the Public Procurement Regulations 2006.</p> <p>Vehicles, wheeled bins & wheeled bin distribution will be purchased through established procurement frameworks and the Council will be working with its waste partnership (RECAP) partners to take advantage of opportunities for joint procurement wherever practical. RECAP Board Members have prioritised Joint Procurement and development of Joint Procurement Capacity as one of three partnership working areas to be developed as part of Advanced Partnership Working in RECAP. The joint procurement of vehicles is the present focus for this priority area, with work underway to deliver against RECAPs Advanced Partnership</p>

¹⁰ This might be in the form of that officer's signature (electronic or otherwise) in this box, or append a letter or e-mail from them. If your LA is having elections in May it might not be possible to get approval from your s151 officer at the Outline Bid stage. This is acceptable but all bids will need to have full sign-up at Full Bid stage.

	<p>objectives, including increase best value for money.</p> <p>Materials Recycling Facility services will need to be procured through an EU tender process, and time has been allowed in the project timeline for this purpose. Smaller value items will be procured in accordance with requirements contained within the Council's Constitution.</p>
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Section 8. Further Information

<p>Where possible we will try to match the funding profile of successful bids set out in the 'Basic Information' section of this form. However, budget constraints mean we may not be able to match your funding profile preferences. It would be helpful therefore if you could indicate here if there is flexibility in your projected funding profile in each year that you are bidding for funding.</p>	<p>Should this bid be successful, ECDC would like DCLG to consider awarding the funding in the profile requested in Section 1. Any delay in funding would be problematic for the Council in terms of conflicts between service changes and the timing of local elections. All elements of the funding are linked, for example, we would be unable to roll-out the change to recycling containment without the new vehicles and without the promotional and communications activity linked to the new scheme we would be unable to achieve recycling targets. For this reason there are no 'optional' elements of the bid.</p>
<p>If it is a joint bid, please specify the identity and role of each of the other parties, clearly identifying the lead authority</p>	<p>N/A</p>
<p>Please provide a brief outline of your Waste Strategy (plus that of the disposal authority if different) and how this bid supports delivery of these strategies.</p>	<p>East Cambridgeshire District Council as part of the Cambridgeshire and Peterborough Waste Partnership (RECAP) is working on a project to advance partnership working. At the heart of this project is the development of a 'whole system' approach to delivering waste management in a two-tier authority system, which is being supported by iESE. The partnerships' agreed Advanced Partnership Working objectives are:</p> <ul style="list-style-type: none"> • Increased best value for money. Achieving sustained value for money, not at the expense of customer service and satisfaction. • Increased service improvement. Improving services for local areas based on what local communities say and need. • Improved environmental performance. Reducing the carbon impact of service delivery and waste management. • Levelling-up of services. Achieving consistently high quality services across the partnership area. <p>The RECAP Joint Municipal Waste Management Strategy covers the period from 2008 to 2022. This includes a stretch target for recycling and composting across Cambridgeshire of between 55-60% by 2020. Other Collection Authorities have</p>

	<p>made significant progress towards achieving this target, with the best performing authority achieving up to 59%. Through this bid East Cambridgeshire District Council aims to improve its performance, and contribute to achievement of the shared stretch target. This strategy also contains targets for reducing carbon emissions and increasing the diversion of biodegradable waste from landfill, which the proposed service changes would contribute towards.</p> <p>The Council's Waste Service Plan includes a target to recycle or compost 44% of waste by 2013/14, aiming for a stretch target of 49%. These targets aim to ensure compliance with the Waste Framework Directive target of 50% recycling, and Joint Municipal Waste Management Strategy stretch target of 55-60% by 2020. Implementation of proposed changes in 2013/14 would be expected to enable achievement of the lower of these targets in the following financial year, but still at least one year earlier than under existing proposals (without the bid funding).</p>
<p>We expect local residents to track and hold you to your five year commitment to a weekly collection. Please set out here how you intend to promote your commitment. For example, this could be via your website, in waste and recycling collections literature for householders, or as a statement in your annual report/accounts.</p>	<p>The Council's commitment to weekly refuse collections will be communicated to residents through waste service literature, and through the Council's web site. It will also be included within its Waste Service Plan & Corporate Plan.</p> <p>As part of our commitment to taking the views of residents into account when planning service changes, we have recently undertaken a residents survey to ascertain the level of support for the bid and to the changes to recycling provision involved. A summary of the results of this survey is included as Appendix 1 that shows that 79% of those that completed the survey are supportive of the bid and their recycling intentions have been used to support the predictions made as part of this bid regarding the uplift in recycling, particularly for food waste.</p>
<p>If funding is requested for communications activities please give details of the types of activities proposed and explain the assumptions and evidence base that you are relying on to predict the environmental benefits (recorded in Section 5 above) or any other benefits claimed.</p>	<p>Funding is requested for communications activities. These will include newspaper and radio advertising, promotional leaflets and promotion by staff at events and Council roadshows. The bid also allows for additional Promotional Officer staff to plan and deliver this communications work. The Council has also allowed in the vehicle costs for 'Agripa' vehicle advertising boards, allowing for a further channel to promote service changes to residents. In order to maximise the effects of the changes to collection in terms of increasing recycling, the Council intends to invest in</p>

communications and promotions activity to the value of approximately £86,200, equating to £2.40 per household.

In terms of assumptions - It is difficult to accurately estimate increases in recycling and composting performance with the proposed service format as the bid author is not aware of a directly comparable service being operated in another authority area. Other Cambridgeshire authorities using standard alternate weekly three wheeled bin systems are currently achieving recycling rates of between 44 and 59%. The performance of authorities that most closely reflect the nature of East Cambridgeshire's area are currently at 51% (Fenland DC), 58% (Huntingdon DC) and 59% (South Cambridgeshire DC). Under the proposal East Cambridgeshire would be operating similar recycling and organics collections to these other authorities, but would not be restricting refuse capacity, so some reduction in recycling performance would be expected. For the purposes of this bid, a recycling rate of between 45 and 50% is predicted with the environmental benefits in Section 5 based on a 50% rate. The residents survey that has recently concluded supports these aspirations (please see summary results included within this bid as Appendix 1).

If this performance can be achieved, additional recycling would be generated as set out in the following table:

	2011/12 performance	Lower predicted performance	Upper predicted performance
Recycling percentage	36.29%	45%	50%
Tonnes of material recycled or composted	10,073	12,877	13,537
Additional recycling/composting tonnes		2,804	3,464

For bids from collection authorities in a two tier area only, please provide evidence that your disposal authority is aware and supportive of this bid.¹¹

Cambridgeshire County Council, as East Cambridgeshire's Waste Disposal Authority is supportive of this bid, and Leon Livermore, Head of Supporting Businesses and Communities has provided the following endorsement:

I can confirm that Cambridgeshire County Council as Waste Disposal Authority for East Cambridgeshire is fully supportive of that Council's bid for funding under the Weekly Collection Support Scheme. The bid will assist the County Council in its aims by increasing recycling levels, reducing waste for disposal, and achieving higher quality standards for compost output by moving cardboard from organic waste to recycling collections. This change will also help to align East Cambridgeshire's recycling and organics services to those of other Cambridgeshire councils, resulting in more consistent messages to residents and increasing opportunities for joint promotional activities through the Countywide 'RECAP' waste partnership

Regards

Leon

*Leon Livermore
Head of Supporting Businesses and Communities Cambridgeshire County Council
PO Box 450 Cambridge City
CB23 6ZR*

*Tel: 01954 284647
Mob: 07881 887095
Fax:01954 284618*

leon.livermore@cambridgeshire.gov.uk

Support for the bid has also been expressed by the RECAP Waste Partnership, which includes Cambridgeshire County Council and the other Collection Authorities of Cambridgeshire. Chairman of the partnership, Councillor Peter Murphy has provided the following endorsement:

¹¹ This could be in the form of a confirming letter or e-mail from that authority, the recorded decision of a waste partnership or some other appropriate evidence.

	<p><i>RECAP is a partnership of the Waste Collection Authorities of Cambridgeshire, Cambridgeshire County Council as Waste Disposal Authority and Peterborough City Council as a Unitary Authority within the County. This group has produced a Joint Municipal Waste Strategy and members work jointly on service development and communications issues. As Chairman of RECAP, I can confirm that the Partnership has discussed and supports East Cambridgeshire's bid to the Weekly Collection Support Scheme. It is agreed that the bid if successful will significantly improve waste service provision within the District, and will contribute towards achievement of shared goals within the Joint Municipal Waste Strategy.</i></p> <p><i>Councillor Peter Murphy Chairman of RECAP</i></p>
<p>If you are adding a new, weekly food waste collection to an existing fortnightly residual collection, then please summarise here the evidence that consultation with residents has confirmed this has their credible support.</p>	<p>N/A – weekly residual collection retained</p>

Section 9. Additional Documentation if Necessary

There is no requirement to provide additional documentation. However, in some cases, depending on the scale and complexity of your bid, you may find it necessary to enclose a business case or relevant modelling and analysis where this supports your bid. If that is the case, then please list here the numbers and titles of all attachments and signpost the relevant sections. Also please note you are still required to complete fully the outline bid form as this provides the basis for scoring bids.

<p>Please specify the number and titles of any additional documents and attachments and signpost the relevant sections</p>	<p>Appendix 1 – Resident Consultation Response Summary.</p> <p>Appendix 2 – Letter from Chair of ECDC Waste, Recycling and Street Cleansing Review Group re. additionality.</p> <p>Appendix 3 – Bid Costs. This indicates how & when costs occur, also indicating a split between capital and revenue costs over each of the three years of grant funding. As far as possible costs are based on actual estimates provided by the Council’s contractor (see appropriate sheets), but where competitive procurement processes are required, indicative costs have been used.</p> <p>Appendix 4 – Environmental Benefits (CO₂ impacts Completed Defra template)</p> <p>Appendix 5 – Veolia Letter</p> <p>Appendix 6 - Project Plan Timeline</p> <p>Appendix 7 – Risk Register</p>
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Notes on how your Bid will be assessed

Stage 1 - Each bid will be assessed individually to ensure that it meets the three core criteria, i.e. it is cost-effective, shows an environmental benefit over current performance and that there is the required frequency of collection. Each bid that meets the core criteria will go through to Stage 2 of the assessment, and the rest are rejected.

Stage 2 – Each bid is then scored against all the criteria – Cost Effectiveness, Collection Pattern, Environmental Benefits and Innovation. The metrics for all criteria are calibrated on a 0-100 interval scale so they can be combined to produce a single overall score (without weights). 100 is the “best” score.

Stage 3 – Separately, the Policy Team will assign weightings to the core criteria and carry out a sensitivity analysis to sense-check the effect these weightings have on the ranking of bids. The choice of the weightings will ensure that the overall package of successful bids (when taken as a whole) maximises cost effectiveness, satisfies the aggregate environmental tests, and demonstrates a reasonable spread of successful bids (noting factors such as type of bids, geographical spread, and the number of households or local authorities).

Stage 4 - A feasibility check will be applied to the whole package of bids. This feasibility check will consider technological risks, financial risks (i.e. access to finance), evidence of support between collection and disposal authorities in two-tier areas, statutory requirements (i.e. planning permission, Environment Agency licensing, procurement timescales, EU State Aid compliance), and realistic timetables for delivery. Feasibility will be weighed alongside the absolute size of the bid, so that we can manage risk to the fund as a whole and avoid committing funding to high risk projects.

Stage 5 – The overall package of bids will then be assessed in the aggregate against the environmental tests and value for money. This might lead to further adjustment to the final weightings in the scoring system in order to assemble a package which maximises cost effectiveness and demonstrates a reasonable spread of bids (type of bid, geographical spread, and the number of households or local authorities benefiting).

The scoring system we intend to use is set out below. Weightings between criteria are to be settled following consideration of outline bids.

Criteria	Scoring	
	Process	Rating
Cost Effectiveness	Expert Assessment by Technical Advisory Group on whether bids demonstrate a cost effective means of achieving their aims	Bids arranged on an interval scale (0, 25, 50, 75, 100)
Collection Pattern committed to	Partly based on type of collection pattern, with a hierarchy within “weekly” as follows: <ul style="list-style-type: none"> ▪ Weekly residual collection + some recycling streams taken weekly (could be food waste) ▪ Weekly residual collection ▪ Fortnightly residual collection+ weekly food waste collection 	Bids will receive a score between 0 and 100
	Also in part related to the effect of the project on the absolute number of households to which a weekly service is offered as well as the percentage of households in that council’s to which that service is offered	
Quantifiable Environmental Benefits	We will create an estimate of the carbon impact of your proposal against a ‘do nothing’ (no bid) scenario using the data on anticipated changes in waste arisings and management over the period of the scheme.	Best bid gets 100, worst gets 0. Other bids calibrated on 0-100 interval scale
Innovation	Assessment of how innovative the bid is, using the criteria set out in the guidance	Bids arranged on an interval scale (0, 25, 50, 75, 100)

Annex 1

Guidance on completing the environmental benefit section of the bid form

This section of the form is for you to set out what waste management/ environmental changes your bid is expected to deliver. The guidance for this section has been prepared by the Defra Household Waste team, and further advice is available if necessary from Michael Sigsworth on 0207 238 4450, or michael.sigsworth@defra.gsi.gov.uk.

Outline of environmental benefits

The section starts with a text box for you to briefly describe the environmental benefits that you expect from a successful bid. This may build on, or repeat, the information you have already provided in the basic information section of the bid form but the intention is to provide some brief context for the numbers that you will be presenting in the tables to aid the understanding of the assessors. For example

The bid is for the roll out of food waste collections to x households. This will be phased over the first year of the bid so the benefits anticipated in the first year will be less. By year 2 the service will be in full operation to all households and by year 3 we expect the additional collection to be diverting x tonnes of food waste from landfill.

The bid is for retaining a weekly residual waste collection service along with the purchase of x electric powered vehicles. This is anticipated to provide an estimated fuel saving of y driven by reduced fuel consumption of z. We anticipate this will save x in carbon emissions annually for the 5 year commitment.

Waste Management Outcomes Table

In this section we are seeking basic information about waste management outcomes, starting with the baseline year, and for five successive years. This should be shown for both with the impact of a successful bid, and what would happen without a successful bid.

In constructing this table the intention is that the first row covers the total of household waste at the outset of the collection process, and the subsequent three rows present the broad treatment/disposal options where this tonnage could end up.

Total Household Waste Arising – Using the normal meaning of the term of how much household waste is collected.

Recycled/Prepared for Re-Use – How much of the household waste collected is prepared for re-use or sent for and accepted for reprocessing. This should be equivalent to how much is recycled against the now defunct NI 192 indicator, plus metals from incinerator bottom ash. Please provide a breakdown by dry recyclates, food waste and garden waste. If you are employing a mixed food and garden waste collection please enter in only one of either food or garden waste but note clearly on the form that it is mixed collection of both. Material collected for recycling but which ends up in landfill, or sent to a recovery operation should be recorded as such in the other rows.

Energy Recovery/Other forms of recovery - This is material sent to some form of recovery operation. This covers a diverse range of possibilities so if tonnages are entered in this row please clarify what form the recovery operation is taking separately.

Landfill – Please add the tonnages for household waste that are sent to landfill

Net CO2e emissions calculation

Local authorities are asked to use the Defra/DECC reporting guidelines ([August 2011 Guidelines to Defra/DECC's Greenhouse Gas Conversion Factors for Company Reporting](#) Annex 9, table 9d) in order to calculate the net change in CO2e emissions from changes in waste management outcomes. We are asking authorities to use these guidelines to provide a consistent, transparent and fair approach. These guidelines are based on the figures used in WRAP's carbon metric for Scotland and reflect current understanding of the emissions impacts of waste treatments.

For each change in your waste management regime, your bid form will have detailed the change in tonnages 'with bid' and 'without bid' of wastes that are sent to different treatments, and, where appropriate, changes in total arisings. The difference between the 'with bid' and 'without bid' represents the effect of the scheme. To calculate the total net impact you should total the differences in each year to produce a cumulative figure for the five year period. It is this difference which you can input into the linked spreadsheet to calculate emissions impacts.

If the differences are to specific material streams you can provide that extra detail. For example, if your bid is estimated to shift (compared to a 'without bid' scenario) 10 tonnes of PET plastic from landfill to closed-loop recycling, you should enter -10 in the landfill column and +10 in the closed-loop recycling column.

If your bid also affects overall arisings, you should specify the change in arisings (in whichever treatment route the additional/reduced arisings will be sent to/would have been sent to in the absence of the bid). In this case, you only need to enter **either** a positive figure in the relevant treatment column for increases in arisings, **or** a negative one for decreases in arisings. For example if the impact is to reduce mixed residual waste arisings by 10 tonnes that would otherwise have gone to landfill you should -10 in the landfill column for the mixed municipal waste row.

Due to the considerable variation in MBT technologies and plant configurations an average figure is not available, therefore applicants should provide their own evidence / details of the environmental benefits of the technology proposed in their bid. Similarly if there are other factors that are not accounted for by this spreadsheet please provide details of these, quantifying as far as possible the environmental benefits.

Inputting all the cumulative changes as a result of your bid for the five year period, against a no bid scenario, will allow you to calculate the net impact on GHG emissions. Once done please enter this figure into the form and attach a copy of the completed spreadsheet to your bid.

Other environmental impacts

We recognise there may be other environmental benefits that could result from a bid that are not captured by the focus on waste management outcomes above and the methodology set out. If your bid will result in other environmental benefits (e.g. changes in air quality) please describe them in this section. To help assessors to factor these into their assessment please quantify these as far as possible, ideally in CO₂e emissions or as monetised benefits, and where necessary indicate which modelling tools or assumptions you have used to arrive at these values (eg where you have calculated the impact of reduced vehicle movements).



Mr D. White
East Cambridgeshire District Council
The Grange
Nutholt Lane
Ely
Cambridgeshire
CB7 4EE

06/08/12

Dear Dave

Re: Weekly Collection Funding Bid.

I confirm the following, as Regional Manager for Veolia Environmental Services I have assisted with the preparation of East Cambridgeshire District Council's bid to the Supporting Weekly Collections Fund, preparing estimates of resource requirements, operating costs and recycling performance for proposed service changes.

As East Cambridgeshire's current waste collection service provider, Veolia Environmental Services is happy to work with the Council in order to implement proposed changes, which I believe will significantly benefit local residents.

We look forward to assisting the council with the implementation of these planned changes to the service should the bid be successful.

Yours Sincerely

A handwritten signature in black ink, appearing to read "L. Canfield".

L. Canfield

Regional Operations Manager

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