



**EAST CAMBRIDGESHIRE DISTRICT COUNCIL**

**APPROVED BUDGET**

**2014/2015**

# CONTENTS

Introduction	A4
Council Tax levies	A6
Collection Fund estimates	A9
Formal Resolutions	A11
General Fund grand summary	1
General Fund service summary	2
General Fund subjective analysis	4
Committees	
Regulatory and Support Services	6
Commercial Services Committee	35
Corporate Governance and Finance Committee	52
Reserves	68
Capital programme	70
Housing & Planning Delivery Grant Review	73

## INTRODUCTION

This document sets out the 2014/15 budget for East Cambridgeshire District Council which was approved by Full Council on 27th February 2014.

For 2014/15, East Cambridgeshire has set its Band D Council Tax for District purposes at £142.14 or about £2.73 per week. This is the same as last year.

Of course, this £142.14 is not the whole council tax - it is just the part raised by this Council. The average band D council tax of £1,567.58 is made up of precepts from:

The County Council	£1,121.94
The Police and Crime Commissioner	£181.35
The District Council	£142.14
The Fire and Rescue Authority	£64.26
Parish average	<u>£57.89</u>
Average Band D	<u>£1,567.58</u>

(Individual parish councils figures range between £10.62 and £127.71)

Of these different charges, only the £142.14 is set by East Cambs District Council; for the rest we are merely the collecting agency.

To place these amounts in context, these are the amounts and increases over the last few years:

Body	2011/12	2012/13	2013/14	2014/15
Cambridgeshire County Council	£1,047.78	2.95% £1,078.65	1.99% £1,100.07	1.99% £1,121.94
Cambridgeshire Fire Authority	£57.87	2.49% £59.31	8.35% £64.26	0.00% £64.26
East Cambridgeshire DC	£135.36	2.95% £139.35	2.00% £142.14	0.00% £142.14
Office of the Police and Crime Commissioner	£169.56	2.92% £174.51	1.96% £177.93	1.92% £181.35

## INTRODUCTION

The Council Tax booklet contains a summary of East Cambridgeshire District Council's revenue budget for 2014/15, together with certain related information.

Services	2014/15		
	Gross Expend. £000	Gross Income £000	Net Expend. £000
Planning	2,051	826	1,225
Economic Development	587	275	312
Recreation and Tourism	1,413	173	1,240
Environmental Health	1,657	323	1,334
Refuse Collection and Disposal	2,673	93	2,580
Housing	21,743	20,582	1,161
Corporate & Democratic	1,870	47	1,823
All other services	2,755	1,588	1,167
Net Expenditure on services	34,749	23,907	10,842
Interest Received	0	101	-101
Contribution to Reserves	0	30	-30
Government Grants	0	6,748	-6,748
ECDC Budget Requirement	34,749	30,786	3,963

During 2014/15 we will need to continually monitor the Council's financial position both in - year and also across the longer term so that any future pressures on the Council's budget can be identified at the earliest opportunity and a programme of corrective measures be put in place. Where possible, the Council will continue to seek further efficiency savings, with the aim of continuing to provide quality services but at a lower cost.

*Linda Grinnell*

Head of Finance

March 2014

## COUNCIL TAX LEVIES

The council tax levies for 2014/2015 are as follows:

		County Council	Police & Crime	Fire Authority	District Council	Total	Parishes (average)	Total (average)
	9ths	£ p	£ p	£ p	£ p	£ p	£ p	£ p
Band								
A-dbr	5	623.30	100.75	35.70	78.97	838.72	32.16	870.88
A	6	747.96	120.90	42.84	94.76	1,006.46	38.59	1,045.05
B	7	872.62	141.05	49.98	110.55	1,174.20	45.03	1,219.23
C	8	997.28	161.20	57.12	126.35	1,341.95	51.46	1,393.41
D	9	1,121.94	181.35	64.26	142.14	1,509.69	57.89	1,567.58
E	11	1,371.26	221.65	78.54	173.73	1,845.18	70.75	1,915.93
F	13	1,620.58	261.95	92.82	205.31	2,180.66	83.62	2,264.28
G	15	1,869.90	302.25	107.10	236.90	2,516.15	96.48	2,612.63
H	18	2,243.88	362.70	128.52	284.28	3,019.38	115.78	3,135.16

For comparison, the 2013/2014 amounts were:

		County Council	Police & Crime	Fire Authority	District Council	Total	Parishes (average)	Total (average)
	9ths	£ p	£ p	£ p	£ p	£ p	£ p	£ p
Band								
A-dbr	5	611.15	98.85	35.70	78.97	824.67	31.77	856.44
A	6	733.38	118.62	42.84	94.76	989.60	38.12	1,027.72
B	7	855.61	138.39	49.98	110.55	1,154.53	44.47	1,199.00
C	8	977.84	158.16	57.12	126.35	1,319.47	50.83	1,370.30
D	9	1,100.07	177.93	64.26	142.14	1,484.40	57.18	1,541.58
E	11	1,344.53	217.47	78.54	173.73	1,814.27	69.89	1,884.16
F	13	1,588.99	257.01	92.82	205.31	2,144.13	82.59	2,226.72
G	15	1,833.45	296.55	107.10	236.90	2,474.00	95.30	2,569.30
H	18	2,200.14	355.86	128.52	284.28	2,968.80	114.36	3,083.16

The increases are therefore:

		County Council	Police & Crime	Fire Authority	District Council	Total	Parishes (average)	Total (average)
	9ths	£ p	£ p	£ p	£ p	£ p	£ p	£ p
Band								
A-dbr	5	12.15	1.90	0.00	0.00	14.05	0.39	14.44
A	6	14.58	2.28	0.00	0.00	16.86	0.47	17.33
B	7	17.01	2.66	0.00	0.00	19.67	0.56	20.23
C	8	19.44	3.04	0.00	0.00	22.48	0.63	23.11
D	9	21.87	3.42	0.00	0.00	25.29	0.71	26.00
E	11	26.73	4.18	0.00	0.00	30.91	0.86	31.77
F	13	31.59	4.94	0.00	0.00	36.53	1.03	37.56
G	15	36.45	5.70	0.00	0.00	42.15	1.18	43.33
H	18	43.74	6.84	0.00	0.00	50.58	1.42	52.00

Percentage change:

	2.0%	1.9%	0.0%	0.0%	1.7%	1.2%	1.7%
--	------	------	------	------	------	------	------

## COUNCIL TAX LEVIES

Tax Base Band D Equiv	Precept £		Band A £	Band B £	Band C £	Band D £	Band E £	Band F £	Band G £	Band H £
		Cambridgeshire CC	747.96	872.62	997.28	1,121.94	1,371.26	1,620.58	1,869.90	2,243.88
		Police & Crime	120.90	141.05	161.20	181.35	221.65	261.95	302.25	362.70
		Fire Authority	42.84	49.98	57.12	64.26	78.54	92.82	107.10	128.52
		East Cambs DC	94.76	110.55	126.35	142.14	173.73	205.31	236.90	284.28
		Parish								
211.9	15,300	Ashley	48.12	56.14	64.16	72.18	88.22	104.26	120.30	144.36
801.7	23,000	Bottisham	19.14	22.33	25.52	28.71	35.09	41.47	47.85	57.42
148.1	8,675	Brinkley	39.06	45.57	52.08	58.59	71.61	84.63	97.65	117.18
139.5	8,262	Burrough Green	39.48	46.06	52.64	59.22	72.38	85.54	98.70	118.44
2,257.3	104,625	Burwell	30.90	36.05	41.20	46.35	56.65	66.95	77.25	92.70
828.5	92,696	Cheveley	74.58	87.01	99.44	111.87	136.73	161.59	186.45	223.74
210.9	5,775	Chippenham	18.24	21.28	24.32	27.36	33.44	39.52	45.60	54.72
143.7	9,975	Coveney	46.26	53.97	61.68	69.39	84.81	100.23	115.65	138.78
311.8	15,000	Dullingham	32.10	37.45	42.80	48.15	58.85	69.55	80.25	96.30
6,690.4	306,420	Ely, City of	30.54	35.63	40.72	45.81	55.99	66.17	76.35	91.62
897.1	41,000	Fordham	30.48	35.56	40.64	45.72	55.88	66.04	76.20	91.44
1,168.4	79,773	Haddenham	45.54	53.13	60.72	68.31	83.49	98.67	113.85	136.62
715.5	91,400	Isleham	85.14	99.33	113.52	127.71	156.09	184.47	212.85	255.42
127.7	8,410	Kennett	43.92	51.24	58.56	65.88	80.52	95.16	109.80	131.76
153.2	4,500	Kirtling and Upend	19.56	22.82	26.08	29.34	35.86	42.38	48.90	58.68
845.0	75,285	Little Downham	59.40	69.30	79.20	89.10	108.90	128.70	148.50	178.20
244.8	14,250	Little Thetford	38.82	45.29	51.76	58.23	71.17	84.11	97.05	116.46
2,476.7	119,765	Littleport	32.22	37.59	42.96	48.33	59.07	69.81	80.55	96.66
347.5	14,000	Lode	26.88	31.36	35.84	40.32	49.28	58.24	67.20	80.64
325.2	30,191	Mepal	61.92	72.24	82.56	92.88	113.52	134.16	154.80	185.76
137.6	7,150	Reach	34.62	40.39	46.16	51.93	63.47	75.01	86.55	103.86
74.5	4,741	Snailwell	42.42	49.49	56.56	63.63	77.77	91.91	106.05	127.26
3,304.6	210,160	Soham	42.42	49.49	56.56	63.63	77.77	91.91	106.05	127.26
261.1	12,750	Stetchworth	32.58	38.01	43.44	48.87	59.73	70.59	81.45	97.74
596.3	51,624	Stretham	57.72	67.34	76.96	86.58	105.82	125.06	144.30	173.16
1,281.0	119,671	Sutton	62.28	72.66	83.04	93.42	114.18	134.94	155.70	186.84
304.1	13,476	Swaffham Bulbeck	29.52	34.44	39.36	44.28	54.12	63.96	73.80	88.56
321.2	14,500	Swaffham Prior	30.12	35.14	40.16	45.18	55.22	65.26	75.30	90.36
65.1	3,863	Wentworth	39.54	46.13	52.72	59.31	72.49	85.67	98.85	118.62
56.5	600	Westley Waterless	7.08	8.26	9.44	10.62	12.98	15.34	17.70	21.24
295.9	16,000	Wicken	36.06	42.07	48.08	54.09	66.11	78.13	90.15	108.18
463.4	31,500	Wilburton	45.30	52.85	60.40	67.95	83.05	98.15	113.25	135.90
156.1	11,500	Witcham	49.14	57.33	65.52	73.71	90.09	106.47	122.85	147.42
782.4	33,510	Witchford	28.56	33.32	38.08	42.84	52.36	61.88	71.40	85.68
732.6	14,500	Wooditton	13.20	15.40	17.60	19.80	24.20	28.60	33.00	39.60
<b>27,877.3</b>	<b>1,613,847</b>	Average Tax Charge	38.59	45.03	51.45	57.89	70.75	83.62	96.48	115.78
		Proportion to Band D (Ninths)	6	7	8	9	11	13	15	18

## TOTAL COUNCIL TAX LEVIES

PARISH	Band A £	Band B £	Band C £	Band D £	Band E £	Band F £	Band G £	Band H £
Ashley	1,054.58	1,230.34	1,406.11	1,581.87	1,933.40	2,284.92	2,636.45	3,163.74
Bottisham	1,025.60	1,196.53	1,367.47	1,538.40	1,880.27	2,222.13	2,564.00	3,076.80
Brinkley	1,045.52	1,219.77	1,394.03	1,568.28	1,916.79	2,265.29	2,613.80	3,136.56
Burrough Green	1,045.94	1,220.26	1,394.59	1,568.91	1,917.56	2,266.20	2,614.85	3,137.82
Burwell	1,037.36	1,210.25	1,383.15	1,556.04	1,901.83	2,247.61	2,593.40	3,112.08
Cheveley	1,081.04	1,261.21	1,441.39	1,621.56	1,981.91	2,342.25	2,702.60	3,243.12
Chippenham	1,024.70	1,195.48	1,366.27	1,537.05	1,878.62	2,220.18	2,561.75	3,074.10
Coveney	1,052.72	1,228.17	1,403.63	1,579.08	1,929.99	2,280.89	2,631.80	3,158.16
Dullingham	1,038.56	1,211.65	1,384.75	1,557.84	1,904.03	2,250.21	2,596.40	3,115.68
Ely, City of	1,037.00	1,209.83	1,382.67	1,555.50	1,901.17	2,246.83	2,592.50	3,111.00
Fordham	1,036.94	1,209.76	1,382.59	1,555.41	1,901.06	2,246.70	2,592.35	3,110.82
Haddenham	1,052.00	1,227.33	1,402.67	1,578.00	1,928.67	2,279.33	2,630.00	3,156.00
Isleham	1,091.60	1,273.53	1,455.47	1,637.40	2,001.27	2,365.13	2,729.00	3,274.80
Kennett	1,050.38	1,225.44	1,400.51	1,575.57	1,925.70	2,275.82	2,625.95	3,151.14
Kirtling and Upend	1,026.02	1,197.02	1,368.03	1,539.03	1,881.04	2,223.04	2,565.05	3,078.06
Little Downham	1,065.86	1,243.50	1,421.15	1,598.79	1,954.08	2,309.36	2,664.65	3,197.58
Little Thetford	1,045.28	1,219.49	1,393.71	1,567.92	1,916.35	2,264.77	2,613.20	3,135.84
Littleport	1,038.68	1,211.79	1,384.91	1,558.02	1,904.25	2,250.47	2,596.70	3,116.04
Lode	1,033.34	1,205.56	1,377.79	1,550.01	1,894.46	2,238.90	2,583.35	3,100.02
Mepal	1,068.38	1,246.44	1,424.51	1,602.57	1,958.70	2,314.82	2,670.95	3,205.14
Reach	1,041.08	1,214.59	1,388.11	1,561.62	1,908.65	2,255.67	2,602.70	3,123.24
Snailwell	1,048.88	1,223.69	1,398.51	1,573.32	1,922.95	2,272.57	2,622.20	3,146.64
Soham	1,048.88	1,223.69	1,398.51	1,573.32	1,922.95	2,272.57	2,622.20	3,146.64
Stetchworth	1,039.04	1,212.21	1,385.39	1,558.56	1,904.91	2,251.25	2,597.60	3,117.12
Stretham	1,064.18	1,241.54	1,418.91	1,596.27	1,951.00	2,305.72	2,660.45	3,192.54
Sutton	1,068.74	1,246.86	1,424.99	1,603.11	1,959.36	2,315.60	2,671.85	3,206.22
Swaffham Bulbeck	1,035.98	1,208.64	1,381.31	1,553.97	1,899.30	2,244.62	2,589.95	3,107.94
Swaffham Prior	1,036.58	1,209.34	1,382.11	1,554.87	1,900.40	2,245.92	2,591.45	3,109.74
Wentworth	1,046.00	1,220.33	1,394.67	1,569.00	1,917.67	2,266.33	2,615.00	3,138.00
Westley Waterless	1,013.54	1,182.46	1,351.39	1,520.31	1,858.16	2,196.00	2,533.85	3,040.62
Wicken	1,042.52	1,216.27	1,390.03	1,563.78	1,911.29	2,258.79	2,606.30	3,127.56
Wilburton	1,051.76	1,227.05	1,402.35	1,577.64	1,928.23	2,278.81	2,629.40	3,155.28
Witcham	1,055.60	1,231.53	1,407.47	1,583.40	1,935.27	2,287.13	2,639.00	3,166.80
Witchford	1,035.02	1,207.52	1,380.03	1,552.53	1,897.54	2,242.54	2,587.55	3,105.06
Wooditton	1,019.66	1,189.60	1,359.55	1,529.49	1,869.38	2,209.26	2,549.15	3,058.98
Average Tax Charge	1,045.05	1,219.23	1,393.40	1,567.58	1,915.93	2,264.28	2,612.63	3,135.16
Proportion to Band D (Ninths)	6	7	8	9	11	13	15	18

## COLLECTION FUND ESTIMATES

<b>Revenue Account</b>		Actual 2012/2013 £000	Estimate 2013/2014 £000	Probable 2013/2014 £000	Estimate 2014/2015 £000
<b>Income</b>	Income from council taxpayers	40,761	42,671	43,057	43,700
	Transfer from General Fund Council Tax Benefits	4,420	0	0	0
	Income collectable from non-domestic ratepayers	17,073	17,150	17,150	17,275
	<b>Total Income</b>	<b>62,254</b>	<b>59,821</b>	<b>60,207</b>	<b>60,975</b>
<b>Expenditure</b>	Precepts East Cambridgeshire District Council for District purposes	4,180	3,934	3,934	3,963
	for Parish precepts	1,558	1,583	1,583	1,613
		5,738	5,517	5,517	5,576
	Cambridgeshire County Council	32,360	30,450	30,450	31,277
	Cambridgeshire Police & Crime	5,235	4,925	4,925	5,056
	Cambridgeshire Fire Authority	1,779	1,779	1,779	1,791
	Total Precepts	45,112	42,671	42,671	43,700
	National Non-Domestic Rates - Paid to Central Government	17,073	13,141	13,141	13,243
	Paid to Major Preceptors	0	4,009	4,009	3,932
	Total NDR	17,073	17,150	17,150	17,175



## COLLECTION FUND ESTIMATES (continued)

	Actual 2012/2013 £000	Estimate 2013/2014 £000	Probable 2013/2014 £000	Estimate 2014/2015 £000
<b>Expenditure continued</b>				
Council Tax -				
Distribution of Surplus / (Deficit)				
East Cambridgeshire DC	(90)	(11)	(11)	16
Cambridgeshire CC	(501)	(65)	(65)	88
Cambridgeshire Police & Crime	(81)	(10)	(10)	14
Cambridgeshire Fire Authority	(27)	(4)	(4)	5
	(699)	(90)	(90)	123
Provision for losses on collection	180	0	81	100
	(519)	(90)	(9)	223
<b>Total Expenditure</b>	61,666	59,731	59,812	61,098
<b>Movement on Fund balance</b>				
(Surplus) / Deficit for year	(588)	(90)	(395)	123
<b>Collection Fund Balance</b>				
Collection Fund deficit/(surplus) B/fwd	860	90	272	(123)
Movement on Fund balance in year	(588)	0	(395)	123
Collection Fund deficit/(surplus) C/fwd	272	90	(123)	0
<b>Notes</b>				
Council Tax Base (band D equivalents)	30,000.0	27,680.0	27,680.0	27,877.3
Average band D Council Tax (including parishes)	£1,503.74	£1,541.58	£1,541.58	£1,567.58
Non-domestic rating multiplier (pence in £)	45.8	47.1	47.1	48.0
% change in NDR multiplier		2.84%		1.91%

## FORMAL RESOLUTIONS

East Cambridgeshire District Council, hereinafter referred to as “the Council” in this resolution, RESOLVES for the financial year 2014/15 to:

1. Set the Council Tax Requirement for the Council at £5,576,347 calculated as follows:

	£
a) Net expenditure on Council services	3,962,500
b) City, Parish and Town Council precepts	<u>1,613,847</u>
c) Council Tax Requirement	<u>5,576,347</u>

2. Calculate that the Council Tax requirement for the Council’s own purposes for 2014/15 (excluding Parish precepts) is £3,962,500.
3. Note that, arising from decisions taken by City, Parish and Town Councils by 17th February 2014, the amount of Special Expenses included in the budget requirement set out above is £1,613,847.
4. Note that in accordance with regulations made under section 31(B) of the Local Government Finance Act 1992 as amended by Section 74 of the Localism Act 2011, Full Council calculated the following amounts at its meeting on 9th January 2014:
  - (a) 27,877.3: being the Council Tax Base (in accordance with the Local Authorities (Calculation of Council Tax Base) (England) Regulations 2012.
  - (b) The sums shown in Schedule A column (2): being the amounts of Council Tax Base for dwellings in those parts of the area set out in column (1) of the schedule to which special expenses relate.
5. Note that Cambridgeshire County Council, the Cambridgeshire and Peterborough Fire Authority and the Police and Crime Commissioner for Cambridgeshire, in accordance with section 40 of the Local Government Finance Act 1992, have stated the following amounts of precepts issued to the Council.

Band	County Council £	Police Authority £	Fire Authority £
A	747.96	120.90	42.84
B	872.62	141.05	49.98
C	997.28	161.20	57.12
D	1,121.94	181.35	64.26
E	1,371.26	221.65	78.54
F	1,620.58	261.95	92.82
G	1,869.90	302.25	107.10
H	2,243.88	362.70	128.52

<b>FORMAL RESOLUTIONS CONTINUED</b>
-------------------------------------

6. Set the following amounts in accordance with the Local Government Finance Act 1992, as amended by the Localism Act 2011 and The Local Government Finance Act 2012:

a)	Gross Expenditure	36,432,115	
b)	Gross Income	30,855,768	
c)	<b>Council Tax Requirement</b>	5,576,347	
d)	Basic Amount of Council Tax	200.03	Item (c) divided by tax base
e)	Total of Special Items	1,613,847	Parish Precepts
f)	Basic Amount of Council Tax for dwellings in parts of the area to which no special items relate	142.14	Item (c) - (e) divided by tax base
g)	Basic Amount of Council Tax for dwellings in parts of the area to which one or more special items relate	sums in column (6) of Schedule A	Item f) plus column 4 of Schedule A (excludes Fire, Police and County Council)
h)	Basic Amount of Council Tax as in (g) for each Council Tax Band	sums shown in Schedule B	(excludes Fire, Police and County Council)

7. *The Referendums Relating to Council Tax Increases (Principles) (England) Report 2013/14* sets out the principles, which the Secretary of state has determined will apply to local authorities in England for 2014/15. The Council is required to determine whether its basic amount of Council Tax is excessive in accordance with the principles approved under Section 52ZB of the Local Government Finance Act 1992, as amended by section 5 of the Localism Act 2011.

8. This Council hereby determines that its relevant basic amount of council tax for 2014/15 is not excessive in accordance with the legislation set out in the preceding paragraph.

9. Set, as a result of items 5 and 6(h) above, the amounts of Council Tax shown in Schedule C, in accordance the Local Government Finance Act 1992, for each of the categories of dwellings shown in the schedule.

GENERAL FUND SUMMARY

	Page No.	Actual 2012-2013 £	Estimate 2013-2014 £	Probable 2013-2014 £	Estimate 2014-2015 £	Estimate 2015-2016 £	Estimate 2016-2017 £
<b>Committee:</b>							
Regulatory & Support Services		4,624,262	9,887,924	9,758,145	6,200,081	5,967,276	5,967,276
Commercial Services		2,524,667	2,094,109	2,416,912	2,185,297	2,182,303	2,144,010
Corporate Governance & Finance		2,403,607	2,508,696	2,965,721	2,957,633	3,409,577	3,731,447
<b>Net District Spending from Summary</b>	<b>3</b>	<b>9,552,536</b>	<b>14,490,729</b>	<b>15,140,778</b>	<b>11,343,011</b>	<b>11,559,156</b>	<b>11,842,733</b>
Reversal of Capital charges		(560,002)	(616,667)	(529,591)	(664,494)	(664,494)	(664,494)
Investment Income		(140,702)	(140,000)	(130,000)	(100,000)	(100,000)	(150,000)
Council Tax Freeze Grant 11/12		(100,166)	(100,166)	(100,166)	0	0	0
New Homes Bonus Grant		(690,264)	(1,113,000)	(1,131,260)	(1,429,877)	(1,718,877)	(2,067,877)
Weekly Refuse Grant		(25,816)	(4,218,384)	(4,218,384)	(749,312)	0	0
Internal Drainage Board levies		354,700	397,020	384,900	419,540	419,540	419,540
<b>Net Operating Expenditure</b>		<b>8,390,286</b>	<b>8,699,532</b>	<b>9,416,277</b>	<b>8,818,868</b>	<b>9,495,325</b>	<b>9,379,902</b>
Contributions to/(from) Earmarked reserves		637,795	(62,918)	(200,904)	(30,180)	(1,071,009)	584,840
Contribution to/(from) General Fund Balance		0	0	0	0	0	0
Savings to be identified		0	0	0	0	(201,366)	(1,953,042)
<b>ECDC Budget Requirement</b>		<b>9,028,081</b>	<b>8,636,614</b>	<b>9,215,373</b>	<b>8,788,688</b>	<b>8,222,950</b>	<b>8,011,700</b>
Parish Council Precepts		1,557,555	1,582,803	1,582,803	1,613,847	1,654,193	1,695,548
<b>DISTRICT BUDGET REQUIREMENT</b>		<b>10,585,636</b>	<b>10,219,417</b>	<b>10,798,176</b>	<b>10,402,535</b>	<b>9,877,143</b>	<b>9,707,248</b>
<b>Financed by:</b>							
Council's share of Collection Fund (surplus)/deficit		90,000	11,500	11,500	(16,000)	0	0
Revenue Support Grant		(95,798)	(2,830,596)	(3,138,126)	(2,513,188)	(1,715,950)	(1,339,600)
Locally retained non-domestic rates		(4,841,783)	(1,883,118)	(6,719,704)	(6,951,293)	(7,223,755)	(7,426,238)
Less: tariff paid to Central Government		0	0	4,565,357	4,654,293	4,782,755	4,926,238
<b>COUNCIL TAX REQUIREMENT</b>		<b>5,738,055</b>	<b>5,517,203</b>	<b>5,517,203</b>	<b>5,576,347</b>	<b>5,720,193</b>	<b>5,867,648</b>

		Actual 2012-2013 £	Estimate 2013-2014 £	Probable 2013-2014 £	Estimate 2014-2015 £	Estimate 2015-2016 £	Estimate 2016-2017 £
<b>UNALLOCATED GENERAL FUND FINANCIAL RESERVES</b>							
In hand at 1st April		1,796,930	1,796,930	1,796,930	1,796,930	1,796,930	1,796,930
Movement in year		0	0	0	0	0	0
In hand at 31st March		1,796,930	1,796,930	1,796,930	1,796,930	1,796,930	1,796,930

<b>IMPLIED BAND 'D' COUNCIL TAX</b> (District only i.e. excluding parish levies)							
Demand on Collection Fund as above		5,738,055	5,517,203	5,517,203	5,576,347	5,720,193	5,867,648
Less Parish Precepts as above		1,557,555	1,582,803	1,582,803	1,613,847	1,654,193	1,695,548
		4,180,500	3,934,400	3,934,400	3,962,500	4,066,000	4,172,100
Council Tax Base		30,000.0	27,680.0	27,680.0	27,877.3	28,045.0	28,213.0
District Council Tax - Band D		139.35	142.14	142.14	142.14	144.98	147.88

GENERAL FUND SUMMARY

GENERAL FUND SUMMARY BY COMMITTEE		Page No.	Actual 2012-2013 £	Estimate 2013-2014 £	Probable 2013-2014 £	Estimate 2014-2015 £
Homelessness	HL001-3	6	847,331	488,336	399,491	361,207
Home Improvement Agency	HL004	6	4,871	44,552	45,803	47,007
Travellers sites	TS001-4	7	22,825	2,085	2,774	(14,422)
Building Regulations	BR001	8	3,673	(19,595)	0	5,041
Building Regulations Non Fee Earning	BN001	9	124,380	125,889	126,090	135,446
Street Naming & Numbering	SN001	9	38,287	55,012	55,052	49,494
Tree Preservation	TL001	10	147,304	130,329	131,365	154,072
Con.Areas & Listed Buildings	CO001	10	79,511	71,238	71,579	73,633
Planning	PN001	11	(868,112)	379,932	362,282	385,403
Refuse Collection	RF001/BW001	12	934,850	5,257,549	5,247,906	1,611,955
Refuse Recycling	RE001-3	12	963,488	944,428	954,493	967,478
Nuisance Investigation	NU001	13	83,378	85,221	85,755	85,812
Dog Warden Scheme	DW001	13	41,701	38,158	40,781	40,566
Civic Amenities Act	CI001	14	18,979	16,243	16,698	12,900
Renovation Grants	RG001	14	273,542	52,463	52,900	46,469
Street Cleansing	SC001	15	620,167	650,879	637,854	637,157
Licensing	LI001	15	86,416	80,460	84,783	101,521
Health - Admin. & Misc.	EH001-5	16	435,181	426,071	430,570	444,642
Health Courses	EC001	16	4,357	0	0	0
Environmental Issues	EI001-4	17	15,165	9,950	27,032	10,746
Pest Control	PE001	18	21,558	24,078	17,878	0
Sustainability	SU001	18	8,909	23,354	25,087	18,951
Housing Act Advances	HA001	19	6,049	4,223	4,223	4,678
Housing Benefits	HB001-6	19	(26,768)	232,589	211,790	174,840
Business Rates (NNDR)	NN001	20	196,419	179,111	112,045	113,132
Council Tax Accounting	CT001	20	444,058	518,632	556,482	634,057
Council Tax Rebates	CB001	21	63,756	0	0	0
Land Charges Admin.	LC001	21	(13,409)	(12,262)	(16,194)	(11,283)
Post Entry Training	TR001	22	46,396	78,999	73,626	109,579
<b>Regulatory &amp; Support Services Totals</b>			<b>4,624,262</b>	<b>9,887,924</b>	<b>9,758,145</b>	<b>6,200,081</b>
Cultural Activities	CA001	35	95,798	96,414	96,504	0
Community Projects & Grants	LT001	35	578,940	252,398	374,469	250,439
Paradise Pool	PO001	36	291,482	255,442	256,359	257,764
Maltings Public Hall	MP001	37	36,630	28,557	39,824	3,967
Tourism - Marketing/Grants	MG001	37	101,303	106,498	100,863	101,162
Sport & Recreation	SR001-14	38	218,705	213,078	213,951	208,998
Oliver Cromwell House	OC001	39	145,690	128,616	138,624	134,259
Museum - Old Gaol House	MU001-2	40	45,137	41,719	41,475	33,125
Public Conveniences	TO001-15	40	245,860	246,787	239,792	242,929
Ely Markets	MK001-4	41	(49,189)	(47,726)	(57,770)	(33,065)
Car Parks	PV001-3	42	186,952	26,559	134,119	130,484
Littleport Station Car Park	PV005	43	-5,239	1	52,604	69
Community Safety	CS001	44	137,730	137,601	157,454	109,445
Town Centres	TC001	44	5,677	7,666	5,929	21,779
Award Ditches - Client	AW001-8	45	50,706	47,926	47,088	39,818
Closed Churchyards	CY001	45	62,205	57,583	57,641	77,129
Health & Safety at Work	HE001	46	21,883	25,808	26,252	23,980
Contract Grasscutting	CG001	46	(8,743)	8,371	0	34,813
Maintenance of Open Spaces	OS001	47	242,875	190,334	194,563	202,324
Asset Management	PR002	48	120,265	270,477	297,171	348,128
Depot	DP001-3	49	0	0	0	(9,681)
General Gang	GG001	50	0	0	0	(638)
Parks & Gardens Team	PG001	51	0	0	0	8,069
<b>Commercial Services Totals</b>			<b>2,524,667</b>	<b>2,094,109</b>	<b>2,416,912</b>	<b>2,185,297</b>

GENERAL FUND SUMMARY

GENERAL FUND SUMMARY BY COMMITTEE		Page No.	Actual 2012-2013 £	Estimate 2013-2014 £	Probable 2013-2014 £	Estimate 2014-2015 £
Corporate Provisions	CN001	52	(144,880)	(61,099)	357,422	496,490
Interest & Fin. Transactions	IN001	52	(9,723)	31,310	53,098	34,892
Miscellaneous Services	MF001	53	149,569	111,197	109,697	110,143
Emergency Planning	EP001	53	32,601	36,411	34,333	35,099
Out of Hours call out service	OH001	54	18,521	16,214	16,623	16,484
Community Land Trusts	HL005	54	0	125,000	125,000	65,564
Strategic Housing Services	HS001	55	160,816	153,652	174,307	161,904
Housing Growth Fund	HG001	55	1,505	0	0	0
Local Plans Policy	LP001	56	324,724	317,800	323,556	376,464
Rail Passes/Community Transport	FA001	56	120,699	(3,006)	(3,006)	(3,006)
Economic Development	ED001-4	57	338,800	314,741	291,491	312,753
Strategic Planning	SP001	59	21,154	26,408	29,472	45,283
Local Democracy	C	60	876,747	893,694	896,861	673,409
Corporate Management	C	64	365,000	373,132	385,490	441,512
Electoral Registration	EL001	67	81,205	88,381	89,030	92,003
Cost of Elections	LE001	67	66,870	84,862	82,347	98,639
Corporate Governance & Finance Totals			2,403,608	2,508,697	2,965,721	2,957,633
Total Net Expenditure/(Income)			9,552,537	14,490,730	15,140,778	11,343,011

23-Jul-14

S:\TGal\2014 Budgets\2014 sumctte New Committees.xlsx\2014sumctte

SUBJECTIVE ANALYSIS OF 2014-2015 BUDGET

	Actual 2012-2013 £	Estimate 2013-2014 £	Probable 2013-2014 £	Estimate 2014-2015 £
<b>EMPLOYEES</b>				
Direct employee expenses	5,949,514	6,518,104	6,458,377	6,567,336
Members Allowances	207,782	207,697	209,079	209,079
Superannuation - Former Staff	133,109	89,880	89,880	89,880
Recruitment Costs	16,628	2,004	804	804
Training	27,945	57,204	51,494	68,494
Child Care Scheme	15,474	20,263	18,763	20,263
Other expenses	10,085	9,111	9,311	9,111
	<b>6,360,537</b>	<b>6,904,263</b>	<b>6,837,708</b>	<b>6,964,967</b>
<b>PREMISES</b>				
Repairs and Maintenance	459,032	288,668	308,516	283,705
Energy costs	69,257	95,931	99,397	98,953
Rent and Rates	840,204	592,083	430,273	401,049
Maintenance of Grounds	71,320	71,871	64,086	61,548
Contract cleaning	1,635	1,918	2,098	2,098
Insurance	127,691	130,017	115,078	111,520
	<b>1,569,139</b>	<b>1,180,488</b>	<b>1,019,448</b>	<b>958,873</b>
<b>TRANSPORT</b>				
Direct transport costs	137,055	137,281	140,284	138,774
Contract hire	2,206	2,727	2,781	2,781
Insurance	18,623	19,392	18,799	18,872
	<b>157,884</b>	<b>159,400</b>	<b>161,864</b>	<b>160,427</b>
<b>SUPPLIES AND SERVICES</b>				
Equipment, Furniture & Fittings	165,363	157,663	160,331	246,475
Printing, Stationery & Office expenses	87,965	85,685	77,329	80,305
Professional Services	741,453	455,989	586,875	490,089
Communications & Computing Expenses	479,640	516,900	500,480	557,666
	9,843	15,766	12,299	12,601
Grants/Subscriptions	1,479,133	452,282	462,274	362,254
IDB Levies	354,700	397,016	384,901	419,540
Inflation	0	106,990	0	125,360
Revenue contributions to Capital	174,375	3,587,431	3,605,637	8,400
Council Tax support to Parishes	0	138,958	138,958	104,218
Savings targets	0	0	0	0
Transfer to/(from) Reserve	608,795	(62,918)	(200,904)	(30,180)
Other expenses	218,819	240,422	589,218	331,015
	<b>4,320,086</b>	<b>6,092,184</b>	<b>6,317,398</b>	<b>2,707,743</b>
<b>THIRD PARTY PAYMENTS</b>				
Contractors	3,542,549	4,065,994	4,119,558	3,941,247
	<b>3,542,549</b>	<b>4,065,994</b>	<b>4,119,558</b>	<b>3,941,247</b>
<b>TRANSFER PAYMENTS</b>				
Housing Benefits	24,495,865	20,844,985	20,101,011	20,101,011
	<b>24,495,865</b>	<b>20,844,985</b>	<b>20,101,011</b>	<b>20,101,011</b>

SUBJECTIVE ANALYSIS OF 2014-2015 BUDGET

	Actual 2012-2013 £	Estimate 2013-2014 £	Probable 2013-2014 £	Estimate 2014-2015 £
<b>CAPITAL CHARGES</b>				
Depreciation	560,002	616,667	529,591	664,494
NBV of disposals	133,111	0	0	0
Impairment etc	(277,455)	0	0	0
	415,658	616,667	529,591	664,494
<b>GENERAL EXPENSES</b>				
Capital Charges Control	(560,002)	(616,667)	(529,591)	(664,494)
	(560,002)	(616,667)	(529,591)	(664,494)
<b>TOTAL GROSS EXPENDITURE</b>	<b>40,301,716</b>	<b>39,247,314</b>	<b>38,556,987</b>	<b>34,834,268</b>
<b>INCOME</b>				
Government grants	26,094,717	27,164,113	25,858,476	22,539,162
Other grants/reimbursements	2,356,811	510,260	669,673	712,076
Sales	80,256	87,049	93,344	113,033
Fees & Charges	1,771,956	2,076,158	2,014,954	2,011,920
Rents	415,620	457,634	411,981	407,158
Non Capital receipts	182,120	10,000	10,000	10,000
Other Receipts	195,712	163,696	152,056	151,101
Interest receipts	176,443	141,790	131,130	101,130
<b>TOTAL GROSS INCOME</b>	<b>31,273,635</b>	<b>30,610,700</b>	<b>29,341,614</b>	<b>26,045,580</b>
<b>TOTAL NET EXPENDITURE</b>	<b>9,028,081</b>	<b>8,636,614</b>	<b>9,215,373</b>	<b>8,788,688</b>



REGULATORY AND SUPPORT SERVICES COMMITTEE

HL001-3	Actual 2012-2013 £	Estimate 2013-2014 £	Probable 2013-2014 £	Estimate 2014-2015 £
HOMELESSNESS				
Employees	173,552	169,200	160,046	152,350
Premises -Rents etc	458,857	259,890	95,822	56,265
Transport	1,189	1,101	1,123	1,123
Supplies & Services				
- Printing, stationary & Office Expenses	113	156	156	156
- Hereward Agency Costs	88,014	15,997	23,379	15,997
- Hostel Charges	13,134	27,452	22,000	22,000
- Removal Expenses	50,777	10,036	10,000	10,000
- Agency Workers	32,824	0	15,798	0
- Communications & Computing	189	284	1,024	1,524
- Other expenses	310,315	24,107	33,252	31,481
- Grants	14,883	13,750	250	250
Third Party Payments			11,135	21,500
Gross Direct Expenditure	1,143,847	521,973	373,985	312,646
Government Grants	98,662	74,457	13,215	10,528
Reimbursements	268,510	22,296	24,395	21,500
Total Income	367,172	96,753	37,610	32,028
Net Direct Expenditure	776,675	425,220	336,375	280,618
Central Support Services Charges	70,656	63,116	63,116	80,589
Net Expenditure	847,331	488,336	399,491	361,207

HL004	Actual 2012-2013 £	Estimate 2013-2014 £	Probable 2013-2014 £	Estimate 2014-2015 £
HOME IMPROVEMENT AGENCY				
Employees	0	128,940	130,191	112,027
Supplies & Services				
- Printing, stationary & Office Expenses	2,828	4,140	4,140	3,844
- Communications & Computing	2,043	2,240	2,240	2,240
- Grants	0	65,799	165,799	166,095
Gross Direct Expenditure	4,871	201,119	302,370	284,206
Area Health Authority	0	15,760	15,760	15,760
Other Contributions	0	0	100,000	100,000
Cambridgeshire County Council	0	66,807	66,807	66,807
Fees & Charges	0	74,000	74,000	74,000
Total Income	0	156,567	256,567	256,567
Net Direct Expenditure	4,871	44,552	45,803	27,639
Central Support Services Charges	0	0	0	19,368
Net Expenditure	4,871	44,552	45,803	47,007

REGULATORY AND SUPPORT SERVICES COMMITTEE

TRAVELLERS SITES	TS001-5	Actual 2012-2013 £	Estimate 2013-2014 £	Probable 2013-2014 £	Estimate 2014-2015 £
Employees		26,374	25,907	26,334	21,910
Premises					
- Repairs & Maintenance		7,514	4,716	7,004	7,004
- Materials		27	0	0	0
- Asset Management		4,377	0	0	0
- Electricity		997	2,728	2,946	2,946
- Water/Drainage Rates		14,425	4,209	4,302	10,011
- Grounds Contract Work		1,114	3,551	1,281	1,281
- Insurance		211	211	187	187
Transport		78	81	81	0
Supplies & Services					
- Equipment, Furniture & Fittings		792	235	235	235
- Other Fees		520	2,088	1,738	1,738
- County Council		12,019	31,146	31,146	7,138
- Other Payments		18,579	2,744	2,745	2,745
Third Party Payments		874	0	300	950
Capital Charges					
- Depreciation		0	0	6	6
Gross Direct Expenditure		87,901	77,616	78,305	56,151
Grants		5,739	0	0	0
Fees and Charges		65	0	0	0
Rents		108,668	123,760	123,760	126,984
Total Income		114,472	123,760	123,760	126,984
Net Direct Expenditure		(26,571)	(46,144)	(45,455)	(70,833)
Central Support Services Charges		49,396	48,229	48,229	56,411
Net Expenditure/(Income)		22,825	2,085	2,774	(14,422)

REGULATORY AND SUPPORT SERVICES COMMITTEE

BR001	Actual	Estimate	Probable	Estimate
BUILDING REGULATIONS	2012-2013	2013-2014	2013-2014	2014-2015
	£	£	£	£
Employees	154,079	162,794	158,287	149,743
Training	1,608	4,830	4,830	4,830
Supplies & Services				
- Equipment, Furniture & Fittings	62	103	103	103
- Protective Clothing/Equipment	124	308	308	308
- Printing & Stationery	1,311	1,187	1,187	1,187
- Publications & Books	7,871	9,951	9,951	9,951
- Microfilming	1,640	1,860	1,860	1,860
- Consultants Fees	4,564	16,895	6,895	6,895
- Mobile Phones	161	570	1,070	1,070
- Subscriptions/Contributions	30	32	32	32
- Lantac	1,826	1,826	1,872	1,872
- Miscellaneous	744	1	1	1
Gross Direct Expenditure	174,020	200,357	186,396	177,852
<u>Income</u>				
Photocopies	1,835	105	105	105
Land Charges Admin Fee	2,000	2,000	2,000	2,000
Building Reg. Fees	213,399	262,232	228,676	228,676
Other	5,531	5,456	5,456	5,456
Total Income	222,765	269,793	236,237	236,237
Net Direct Expenditure	(48,745)	(69,436)	(49,841)	(58,385)
Central Support Services Charges	52,418	49,841	49,841	63,426
Net Expenditure/(Income)	3,673	(19,595)	0	5,041

REGULATORY AND SUPPORT SERVICES COMMITTEE

BN001 BUILDING REGULATIONS NON FEE EARNING	Actual 2012-2013 £	Estimate 2013-2014 £	Probable 2013-2014 £	Estimate 2014-2015 £
Employees	79,279	82,252	83,013	91,399
Premises	3,181	0	0	0
Supplies & Services				
- Equip, Furniture & Fittings	235	0	0	0
- Consultancy	1,746	1,000	250	1,000
- Mobile Phones	189	206	446	446
Gross Direct Expenditure	84,630	83,458	83,709	92,845
Income	5,237	0	50	1,050
Total Income	5,237	0	50	1,050
Net Direct Expenditure	79,393	83,458	83,659	91,795
Central Support Services Charges	44,987	42,431	42,431	43,651
Net Expenditure/(Income)	124,380	125,889	126,090	135,446

SN001 STREET NAMING & NUMBERING	Actual 2012-2013 £	Estimate 2013-2014 £	Probable 2013-2014 £	Estimate 2014-2015 £
Employees	21,090	34,358	34,701	31,965
Repair of Street Signs	3,775	4,062	4,062	4,062
Leased cars	32	40	40	0
Gross Direct Expenditure	24,897	38,460	38,803	36,027
Income	5,680	7,996	8,299	7,996
Total Income	5,680	7,996	8,299	7,996
Net Direct Expenditure	19,217	30,464	30,504	28,031
Central Support Services Charges	19,070	24,548	24,548	21,463
Net Expenditure/(Income)	38,287	55,012	55,052	49,494

REGULATORY AND SUPPORT SERVICES COMMITTEE

TL001 TREES & LANDSCAPE SERVICE	Actual 2012-2013 £	Estimate 2013-2014 £	Probable 2013-2014 £	Estimate 2014-2015 £
Employees	83,771	82,375	83,158	85,559
Tree Maintenance	18,281	12,564	12,814	12,814
Supplies & Services				
- Equip, Furniture & Fittings	79	0	0	0
- Printing, Stationery & Office	109	204	204	204
- Professional Services	155	0	75	75
- Mobile Phones	49	257	107	107
- Staff Conference Expenses	60	0	75	75
- Tree Council Subscription	250	250	250	250
- Other Subscriptions	550	107	110	110
Gross Direct Expenditure	103,304	95,757	96,793	99,194
Income	0	0	0	0
Total Income	0	0	0	0
Net Direct Expenditure	103,304	95,757	96,793	99,194
Central Support Services Charges	44,000	34,572	34,572	54,878
Net Expenditure/(Income)	147,304	130,329	131,365	154,072

CO001 CONSERVATION AREAS & LISTED BUILDINGS	Actual 2012-2013 £	Estimate 2013-2014 £	Probable 2013-2014 £	Estimate 2014-2015 £
Employees	35,476	34,075	34,416	35,436
Supplies & Services				
- Publications & Books etc	43	0	0	0
- Adverts Other Than Staff	171	0	0	0
- T&C Planning Act Adverts	8,404	10,020	10,020	10,020
- Miscellaneous	2,778	0	0	0
Gross Direct Expenditure	46,872	44,095	44,436	45,456
Income	0	0	0	0
Total Income	0	0	0	0
Net Direct Expenditure	46,872	44,095	44,436	45,456
Central Support Services Charges	32,639	27,143	27,143	28,177
Net Expenditure/(Income)	79,511	71,238	71,579	73,633

REGULATORY AND SUPPORT SERVICES COMMITTEE

PLANNING	PN001	Actual	Estimate	Probable	Estimate
		2012-2013	2013-2014	2013-2014	2014-2015
		£	£	£	£
Employees		541,847	562,710	588,012	561,947
Premises		149	40	48	48
Supplies & Services					
- Equipment, Furniture & Fittings		205	237	237	237
- Protective Clothing		87	51	51	51
- Printing & Stationery		1,581	1,583	1,583	1,583
- Publications & Books		212	177	177	177
- Microfilming		0	2,728	0	0
- Professional Services		23,159	5,594	42,919	5,594
- Mobile Phones		322	342	342	342
- Advertising		2,117	2,232	2,232	2,232
- IT Licences		6,000	0	0	0
- Other (e.g. Conference Expenses)		286	0	399	0
- Subscriptions & Grants		11,539	4,265	4,144	4,144
- Refund/Compensation		4,323	0	6,547	0
Capital Charges					
- Depreciation		0	0	0	0
Gross Direct Expenditure		591,827	579,959	646,691	576,355
Other Grants, Reim & Contribs		1,318,152	0	1,250	0
Other Fees and Charges		27,219	30,004	37,004	40,504
Sales of photocopies/Map extracts		83	104	179	104
Planning Application Fees		439,001	490,228	566,285	540,228
Total Income		1,784,455	520,336	604,718	580,836
Net Direct Expenditure		(1,192,628)	59,623	41,973	(4,481)
Central Support Services Charges		324,516	320,309	320,309	389,884
Net Expenditure/(Income)		(868,112)	379,932	362,282	385,403

REGULATORY AND SUPPORT SERVICES COMMITTEE

RF001/BW001 REFUSE COLLECTION	Actual 2012-2013 £	Estimate 2013-2014 £	Probable 2013-2014 £	Estimate 2014-2015 £
Employees	33,031	204,530	206,565	125,038
Premises	0	3,740	3,740	3,886
Leased Cars	734	749	759	234
Supplies & Services				
- Equipment/Materials Purchases	180	6,873	6,873	91,661
- Adverts /Promotion Costs	1,995	17,805	18,305	1,272
- Software Purchases/Maint	1,057	7,500	7,500	0
- Other Supplies & Services	17,057	2,658	650	1,286
- Revenue Cont to Capital	0	3,579,031	3,579,031	0
Refuse Collection Contractor	761,374	1,293,224	1,299,488	1,112,712
Capital Charges				
- Depreciation-Transport	70,211	95,429	78,985	279,000
Gross Direct Expenditure	885,639	5,211,539	5,201,896	1,615,089
Bulky Refuse	16,343	16,672	16,672	18,342
Recycling Income	0	0	0	74,718
Total Income	16,343	16,672	16,672	93,060
Net Direct Expenditure	869,296	5,194,867	5,185,224	1,522,029
Central Support Services Charges	65,554	62,682	62,682	89,926
Net Expenditure/(Income)	934,850	5,257,549	5,247,906	1,611,955

RE001-3 REFUSE COLLECTION RECYCLING	Actual 2012-2013 £	Estimate 2013-2014 £	Probable 2013-2014 £	Estimate 2014-2015 £
Employees	49,626	44,417	44,842	34,386
Premises	397	398	489	489
Transport				
- Insurance	224	224	234	234
- Leased Cars	588	606	606	0
Supplies & Services				
- Consultants Fees	6,500	0	0	0
- Printing, Stationery & Office	540	847	60	847
- Other Supplies & Services	1,858	1,458	500	1,458
Refuse Collection Contractor	838,547	838,543	849,827	849,827
Gross Direct Expenditure	898,280	886,493	896,558	887,241
Income	0	0	0	0
Total Income	0	0	0	0
Net Direct Expenditure	898,280	886,493	896,558	887,241
Central Support Services Charges	65,208	57,935	57,935	80,237
Net Expenditure/(Income)	963,488	944,428	954,493	967,478

REGULATORY AND SUPPORT SERVICES COMMITTEE

NU001	Actual 2012-2013 £	Estimate 2013-2014 £	Probable 2013-2014 £	Estimate 2014-2015 £
NUISANCE INVESTIGATION				
Employees	51,482	56,271	56,805	51,893
Leased cars	740	684	684	456
Equipment - Purchases	375	1,096	1,096	1,096
Other -Publications,Communication etc	52	0	0	0
Gross Direct Expenditure	52,649	58,051	58,585	53,445
Income	0	0	0	0
Total Income	0	0	0	0
Net Direct Expenditure	52,649	58,051	58,585	53,445
Central Support Services Charges	30,729	27,170	27,170	32,367
Net Expenditure/(Income)	83,378	85,221	85,755	85,812

DW001	Actual 2012-2013 £	Estimate 2013-2014 £	Probable 2013-2014 £	Estimate 2014-2015 £
DOG WARDEN SCHEME				
Employees	11,461	11,405	11,519	13,734
Transport	2,745	3,001	2,861	3,038
Supplies & Services				
- Purchase/Repair Equipment	193	0	0	0
- Protective clothing	15	0	0	0
- Kennelling	8,526	7,376	10,026	10,026
- Mobile Phones	121	153	153	153
Capital Charges				
- Depreciation	1,650	1,650	1,649	0
Gross Direct Expenditure	24,711	23,585	26,208	26,951
Other Fees	979	1,231	1,231	1,231
Total Income	979	1,231	1,231	1,231
Net Direct Expenditure	23,732	22,354	24,977	25,720
Central Support Services Charges	17,969	15,804	15,804	14,846
Net Expenditure/(Income)	41,701	38,158	40,781	40,566



REGULATORY AND SUPPORT SERVICES COMMITTEE

CIVIC AMENITIES ACT	CI001	Actual 2012-2013 £	Estimate 2013-2014 £	Probable 2013-2014 £	Estimate 2014-2015 £
Employees		9,278	7,500	7,570	5,441
Leased cars		218	201	201	0
Supplies & Services					
- Other Payments (funded exp)		0	0	385	0
- Inquiries		4	50	50	50
Gross Direct Expenditure		9,500	7,751	8,206	5,491
Income		120	0	0	0
Total Income		120	0	0	0
Net Direct Expenditure		9,380	7,751	8,206	5,491
Central Support Services Charges		9,599	8,492	8,492	7,409
Net Expenditure/(Income)		18,979	16,243	16,698	12,900

RENOVATION GRANTS	RG001	Actual 2012-2013 £	Estimate 2013-2014 £	Probable 2013-2014 £	Estimate 2014-2015 £
Employees		30,921	35,702	36,040	30,406
Leased cars		78	81	81	380
Supplies & Services		478,611	0	99	99
Gross Direct Expenditure		509,610	35,783	36,220	30,885
Revenue expenditure funded by capital		254,408	0	0	0
Total Income		254,408	0	0	0
Net Direct Expenditure		255,202	35,783	36,220	30,885
Central Support Services Charges		18,340	16,680	16,680	15,584
Net Expenditure/(Income)		273,542	52,463	52,900	46,469

REGULATORY AND SUPPORT SERVICES COMMITTEE

SC001	Actual 2012-2013 £	Estimate 2013-2014 £	Probable 2013-2014 £	Estimate 2014-2015 £
<b>STREET CLEANSING</b>				
Employees	57,914	55,727	56,227	55,342
Premises	45	45	56	56
Leased Cars	1,295	1,486	1,322	1,120
Supplies & Services				
- Equipment	1,005	898	898	898
- Materials -Purchases	334	1,292	1,292	1,292
- Litter Bins	9,852	10,000	10,000	10,000
- Clinical W Disp / Tipping Fees	1,954	2,496	2,496	2,496
- Other (e.g. Trav.Sub,printing.)	627	450	200	250
- Other Payments (funded exp)	0	0	807	0
- Interest	2,105	0	0	0
Contractor Payments	488,323	524,715	531,774	531,774
Capital Charges				
- Depreciation	27,978	27,978	6,990	0
Gross Direct Expenditure	591,432	625,087	612,062	603,228
Contributions	2,625	0	0	0
Total Income	2,625	0	0	0
Net Direct Expenditure	588,807	625,087	612,062	603,228
Central Support Services Charges	31,360	25,792	25,792	33,929
Net Expenditure/(Income)	620,167	650,879	637,854	637,157

LI001	Actual 2012-2013 £	Estimate 2013-2014 £	Probable 2013-2014 £	Estimate 2014-2015 £
<b>LICENSING</b>				
Employees	148,748	140,211	141,574	143,710
Leased cars	1,067	1,007	1,007	380
Supplies & Services				
- Tools & Equipment	3,168	2,558	2,558	2,558
- Printing, Stationery & Office	2	259	104	104
- Consultants	2,923	3,542	3,953	3,542
- Other Supplies & Services	1,897	470	2,075	760
Capital Charges				
- Depreciation	0	0	2,000	2,000
Gross Direct Expenditure	157,805	148,047	153,271	153,054
Licences	116,150	122,863	123,764	122,168
Total Income	116,150	122,863	123,764	122,168
Net Direct Expenditure	41,655	25,184	29,507	30,886
Central Support Services Charges	44,761	55,276	55,276	70,635
Net Expenditure/(Income)	86,416	80,460	84,783	101,521

REGULATORY AND SUPPORT SERVICES COMMITTEE

EH001-5	Actual	Estimate	Probable	Estimate
HEALTH - ADMIN. & MISC.	2012-2013	2013-2014	2013-2014	2014-2015
	£	£	£	£
Employees	310,695	325,837	328,961	290,702
Premises				
- Insurance	940	940	695	695
Leased cars	3,154	3,105	3,105	1,822
Supplies & Services				
- Purchase/Repair Equipment	633	492	542	542
- Clothes, Uniforms & Laundry	640	424	264	264
- Printing & Stationery	851	1,198	998	998
- Publications & Books	109	296	200	200
- Consultants Fees	101	0	0	0
- Agency Staff	22,062	0	0	0
- Other Fees	496	96	1,639	50
- Food & Drug Sampling	777	1,171	871	871
- Mobile Phones	1,257	1,292	1,342	1,342
- Other Supplies & Services	3,997	4,895	5,327	1,678
Gross Direct Expenditure	345,712	339,746	343,944	299,164
EPA Authorisations	8,251	8,894	5,535	5,535
Income from Land Charges	3,500	3,500	3,500	3,500
Other Fees	10,012	5,596	8,654	5,396
Total Income	21,763	17,990	17,689	14,431
Net Direct Expenditure	323,949	321,756	326,255	284,733
Central Support Services Charges	111,232	104,315	104,315	159,909
Net Expenditure/(Income)	435,181	426,071	430,570	444,642

EC001	Actual	Estimate	Probable	Estimate
HEALTH COURSES	2012-2013	2013-2014	2013-2014	2014-2015
	£	£	£	£
Employees	176	0	0	0
Gross Direct Expenditure	176	0	0	0
Food Hygiene Courses	0	0	0	0
Total Income	0	0	0	0
Net Direct Expenditure	176	0	0	0
Central Support Services Charges	4,181	0	0	0
Net Expenditure/(Income)	4,357	0	0	0

REGULATORY AND SUPPORT SERVICES COMMITTEE

EI001-4	Actual	Estimate	Probable	Estimate
ENVIRONMENTAL ISSUES	2012-2013	2013-2014	2013-2014	2014-2015
	£	£	£	£
Employees	91,405	84,666	85,458	85,116
Premises				
- Contract Work	41,391	41,005	41,005	41,005
Transport				
- Leased cars	928	886	886	380
Supplies & Services				
- Equip, Furniture & Fittings	1,372	0	50	0
- Consultants Fees	1,005	3,279	3,279	3,279
- Other Services	4,136	1,698	1,698	1,698
- Solicitors & Search Fees	75	0	0	0
- Printing, Stationery& Office Expenses	590	0	0	0
- Promotion Costs	4,994	3,003	1,503	1,503
- Other ( Software etc )	365	629	365	365
- Grants	17,100	11,994	11,994	11,994
- Subscriptions	380	1,304	1,137	1,137
- Other Payments (S106)	6,050	0	0	0
- Recycling Credits	21,194	11,520	11,520	11,520
- Other Payments (funded exp)	0	0	18,171	0
Gross Direct Expenditure	190,985	159,984	177,066	157,997
Paper Banks	12,277	9,956	9,956	9,956
Recycling Credits	171,799	156,193	156,193	156,193
Other	33,745	19,319	19,319	19,319
Total Income	217,821	185,468	185,468	185,468
Net Direct Expenditure	(26,836)	(25,484)	(8,402)	(27,471)
Central Support Services Charges	42,001	35,434	35,434	38,217
Net Expenditure/(Income)	15,165	9,950	27,032	10,746

REGULATORY AND SUPPORT SERVICES COMMITTEE

PEST CONTROL	PE001	Actual	Estimate	Probable	Estimate
		2012-13	2013-2014	2013-2014	2014-2015
		£	£	£	£
Employees		9,320	11,887	12,001	0
Leased cars		87	81	81	0
Private Contractors		12,400	16,545	2,550	0
Gross Direct Expenditure		21,807	28,513	14,632	0
Income		6,017	9,448	1,767	0
Total Income		6,017	9,448	1,767	0
Net Direct Expenditure		15,790	19,065	12,865	0
Central Support Services Charges		5,768	5,013	5,013	0
Net Expenditure/(Income)		21,558	24,078	17,878	0

SUSTAINABILITY	SU001	Actual	Estimate	Probable	Estimate
		2012-2013	2013-2014	2013-2014	2014-2015
		£	£	£	£
Employees		8,159	23,354	23,587	15,578
Supplies & Services - Communications & Computing		750	0	1,500	1,500
Gross Direct Expenditure		8,909	23,354	25,087	17,078
Income		0	0	0	0
Total Income		0	0	0	0
Net Direct Expenditure		8,909	23,354	25,087	17,078
Central Support Services Charges		0	0	0	1,873
Net Expenditure/(Income)		8,909	23,354	25,087	18,951

REGULATORY AND SUPPORT SERVICES COMMITTEE

HA001	Actual 2012-2013 £	Estimate 2013-2014 £	Probable 2013-2014 £	Estimate 2014-2015 £
HOUSING ACT ADVANCES				
Insurance	251	252	252	252
Gross Direct Expenditure	251	252	252	252
Interest	1,219	1,080	1,080	1,080
Total Income	1,219	1,080	1,080	1,080
Net Direct Expenditure	(968)	(828)	(828)	(828)
Central Support Services Charges	7,017	5,051	5,051	5,506
Net Expenditure/(Income)	6,049	4,223	4,223	4,678

HB001-5	Actual 2012-2013 £	Estimate 2013-2014 £	Probable 2013-2014 £	Estimate 2014-2015 £
HOUSING BENEFITS				
Supplies & Services	8,534	11,016	9,660	9,659
Third Party Payments	353,877	375,700	386,305	386,305
Transfer Payments				
- Rent Allowances	19,996,167	20,783,934	20,101,011	20,101,011
Capital Charges				
- Depreciation	8,118	6,367	8,118	3,074
Gross Direct Expenditure	20,366,696	21,177,017	20,505,094	20,500,049
Government Grants				
- Recoveries of overpayments	252,318	148,455	200,000	200,000
- Housing Benefits	19,783,612	20,650,351	19,900,000	19,900,000
- Rent Rebates	89,321	0	0	0
- Housing Benefit Admin.	249,120	237,131	237,131	313,116
- Govt Grants Other	98,356	20,207	67,399	20,207
Other Grants	23,736	0	0	0
Fees and Charges	112	0	490	490
Total Income	20,496,575	21,056,144	20,405,020	20,433,813
Net Direct Expenditure	(129,879)	120,873	100,074	66,236
Central Support Services Charges	103,111	111,716	111,716	108,604
Net Expenditure/(Income)	(26,768)	232,589	211,790	174,840

REGULATORY AND SUPPORT SERVICES COMMITTEE

BUSINESS RATES (NNDR)	NN001	Actual 2012-2013 £	Estimate 2013-2014 £	Probable 2013-2014 £	Estimate 2014-2015 £
Supplies & Services					
- Court Costs		0	2,370	0	0
Third Party Payments		151,147	148,147	152,591	152,591
Transfer payments					
- Discretionary Rate Relief		80,612	69,985	0	0
Capital Charges					
- Depreciation etc		3,919	3,074	3,919	1,484
Gross Direct Expenditure		235,678	223,576	156,510	154,075
Government Grants		94,584	92,640	92,640	92,640
Court Costs Recovered		2,889	2,279	2,279	2,279
Total Income		97,473	94,919	94,919	94,919
Net Direct Expenditure		138,205	128,657	61,591	59,156
Central Support Services Charges		58,214	50,454	50,454	53,976
Net Expenditure/(Income)		196,419	179,111	112,045	113,132

COUNCIL TAX ACCOUNTING	CT001	Actual 2012-2013 £	Estimate 2013-2014 £	Probable 2013-2014 £	Estimate 2014-2015 £
Supplies & Services					
- Court Costs		15,330	9,314	15,314	0
Third Party Payments		388,119	613,761	632,174	632,174
Transfer Payments		619	0	0	0
Capital Charges					
- Depreciation		14,798	17,520	20,957	11,043
Gross Direct Expenditure		418,866	640,595	668,445	643,217
Administration Grant		0	171,505	171,505	78,750
Court costs recovered		74,489	90,289	80,289	80,289
Total Income		74,489	261,794	251,794	159,039
Net Direct Expenditure		344,377	378,801	416,651	484,178
Central Support Services Charges		99,681	139,831	139,831	149,879
Net Expenditure/(Income)		444,058	518,632	556,482	634,057

REGULATORY AND SUPPORT SERVICES COMMITTEE

COUNCIL TAX BENEFIT	CB001	Actual 2012-2013 £	Estimate 2013-2014 £	Probable 2013-2014 £	Estimate 2014-2015 £
Third Party Payments		312,806	0	0	0
Council Tax Benefit Granted		4,418,468	0	0	0
Capital Charges					
- Depreciation		6,158	0	0	0
Gross Direct Expenditure		4,737,432	0	0	0
Government Grants					
- Benefit Subsidy		4,485,019	0	0	0
- Benefits Admin.		171,505	0	0	0
- Other.		80,000	0	0	0
Total Income		4,736,524	0	0	0
Net Direct Expenditure		908	0	0	0
Central Support Services Charges		62,848	0	0	0
Net Expenditure/(Income)		63,756	0	0	0

LAND CHARGES ADMIN.	LC001	Actual 2012-2013 £	Estimate 2013-2014 £	Probable 2013-2014 £	Estimate 2014-2015 £
Employees		35,658	38,827	39,215	37,916
Premises					
- Insurance		1,770	1,770	4,107	4,107
Supplies & Services					
- CCC -Search Questions		33,871	36,932	36,932	36,932
- Solicitors		1,622	0	(160)	0
- Other (eg subscriptions)		174	132	135	135
Total Expenditure		73,095	77,661	80,229	79,090
Land Charges		103,094	110,960	117,460	140,000
Photocopies		1	12	12	12
Total Income		103,095	110,972	117,472	140,012
Net Direct Expenditure		(30,000)	(33,311)	(37,243)	(60,922)
Central Support Services Charges		16,591	21,049	21,049	49,639
Net Expenditure/(Income)		(13,409)	(12,262)	(16,194)	(11,283)



REGULATORY AND SUPPORT SERVICES COMMITTEE

POST ENTRY TRAINING	TR001	Actual	Estimate	Probable	Estimate
		2012-2013	2013-2014	2013-2014	2014-2015
		£	£	£	£
Employees		15,879	17,759	17,936	15,580
Course/Exam Fees		32,261	59,947	54,947	71,947
IT Fees		455	0	0	0
Leased cars		131	120	120	0
Supplies and Services		143	540	200	200
Gross Direct Expenditure		48,869	78,366	73,203	87,727
Income		5,267	0	0	0
Course Fees		280	0	0	0
Recharge Training		1,359	4,620	4,830	4,830
Total Income		6,906	4,620	4,830	4,830
Net Direct Expenditure		41,963	73,746	68,373	82,897
Central Support Services Charges		4,433	5,253	5,253	26,682
Net Expenditure/(Income)		46,396	78,999	73,626	109,579

REGULATORY AND SUPPORT SERVICES

SUMMARY OF SUPPORT SERVICES

SUPPORT SERVICES BALANCES at 31ST MARCH	Actual 2012-2013 £	Estimate 2013-2014 £	Probable 2013-2014 £	Estimate 2014-2015 £
Office Accommodation	246,274	75,664	155,382	51,571
Information Technology	(119,011)	(30,321)	(58,860)	34,820
Financial Services	(80,758)	(36,160)	(21,109)	(4,513)
Human Resources	(12,941)	(4,698)	(18,896)	(7,514)
Payroll	905	(1,818)	(1,533)	431
Legal	(54,306)	(11,041)	6,202	(8,769)
Customer Services	(98,044)	(83,741)	(64,771)	30,927
DMS	(14,104)	13,048	3,078	(5,822)
Reprographics	(55,367)	(23,440)	(38,301)	(22,801)
Internal Audit	(56,578)	(28,794)	(36,917)	(14,736)
Democratic Services	6,002	4,249	5,966	9,559
Depots	(6,130)	(10,637)	(4,973)	0
General Gang	(22,901)	(12,360)	(9,496)	0
Parks & Gardens	(6,356)	(11,230)	(17,732)	0
<b>OVERALL NET (SURPLUS)/DEFICIT</b>	<b>(273,315)</b>	<b>(161,279)</b>	<b>(101,960)</b>	<b>63,153</b>

SUPPORT SERVICES (SURPLUS)/DEFICIT IN YEAR	Actual 2012-2013 £	Estimate 2013-2014 £	Probable 2013-2014 £	Estimate 2014-2015 £
Office Accommodation	53,441	(66,284)	(90,892)	(103,811)
Information Technology	14,356	67,776	60,151	93,680
Financial Services	(29,312)	52,217	59,649	16,596
Human Resources	(24,286)	(7,420)	(5,955)	11,382
Payroll	9,282	(2,978)	(2,438)	1,964
Legal	363	38,075	60,508	(14,971)
Customer Services	58,475	16,209	33,273	95,698
DMS	28,493	22,235	17,182	(8,900)
Reprographics	(17,535)	20,216	17,066	15,500
Internal Audit	16,446	22,547	19,661	22,181
Democratic Services	2,627	(1,231)	(36)	3,593
Depots	31,060	7,941	1,157	0
General Gang	9,051	12,279	13,405	0
Parks & Gardens	(36,572)	(10,916)	(11,376)	0
<b>OVERALL NET (SURPLUS)/DEFICIT</b>	<b>115,889</b>	<b>170,666</b>	<b>171,355</b>	<b>132,912</b>

## REGULATORY AND SUPPORT SERVICES

OA002-6	Actual 2012-2013 £	Estimate 2013-2014 £	Probable 2013-2014 £	Estimate 2014-2015 £
OFFICE ACCOMMODATION				
Employees	145,965	139,188	143,499	156,681
Premises				
- Contract Work	17,318	11,946	11,946	11,946
- Asset Management	157,215	0	0	0
- Electricity	2,997	35,317	35,317	35,317
- Gas	16,558	11,441	12,356	12,356
- Contract Cleaning	1,250	1,500	1,500	1,500
- Insurance	7,648	7,648	6,067	6,067
- Leases	72	96	96	96
- Rates	100,860	101,789	104,746	104,746
- Other	1,138	406	406	406
Transport				
- Vehicle costs	2,012	3,103	5,004	5,004
Supplies & Services				
- Purchases for Vending Machines	2,858	2,165	3,965	3,965
- Equipment & Materials	25,114	21,251	21,151	21,151
- Maintenance Agreements	726	1,200	800	800
- Furniture	5,967	5,357	5,357	5,357
- Telephone	29,135	32,156	32,156	32,156
- Other (e.g.Publications)	8,818	3,627	4,127	4,127
Private Contractors	2,699	3,075	3,137	3,137
Capital Charges				
- Depreciation	58,034	73,703	58,034	58,034
- Impairment	(34,593)	0	0	0
Gross Direct Expenditure	551,791	454,968	449,664	462,846
Registrar	10,500	10,566	10,566	10,566
CAB	9,095	9,095	9,095	9,095
Vending Machines	1,493	1,499	3,299	3,965
British Document Exchange	1,000	1,000	1,000	1,000
Other Rent	12,600	13,158	13,158	13,158
Recharges to other Services	501,115	526,000	526,000	543,000
Other Income	16,365	3,069	20,573	20,573
Total Income	552,168	564,387	583,691	601,357
Net Direct Expenditure	(377)	(109,419)	(134,027)	(138,511)
Central Support Services Charges	53,818	43,135	43,135	34,700
Net Expenditure	53,441	(66,284)	(90,892)	(103,811)
Balance B/F	192,833	141,948	246,274	155,382
Balance C/F	246,274	75,664	155,382	51,571

REGULATORY AND SUPPORT SERVICES

IT001	Actual	Estimate	Probable	Estimate
INFORMATION TECHNOLOGY	2012-2013	2013-2014	2013-2014	2014-2015
	£	£	£	£
Employees	399,940	395,852	399,784	355,993
Premises	3,893	3,894	2,551	2,551
Leased Cars	2,540	2,873	2,873	0
Supplies & Services				
- Consultants Fees	16,670	5,993	5,993	5,993
- Hardware, software, licences etc	228,120	268,435	264,654	329,654
- Subscriptions	904	1,045	1,070	1,070
Capital Charges				
- Depreciation	64,625	70,549	65,121	15,516
Gross Direct Expenditure	716,692	748,641	742,046	710,777
Sale of equipment	5,486	5,000	6,030	6,030
Recharges to other Services	849,000	829,000	829,000	806,000
Total Income	854,486	834,000	835,030	812,030
Net Direct Expenditure	(137,794)	(85,359)	(92,984)	(101,253)
Central Support Services Charges	152,150	153,135	153,135	194,933
Net Expenditure	14,356	67,776	60,151	93,680
Balance B/F	(133,367)	(98,097)	(119,011)	(58,860)
Balance C/F	(119,011)	(30,321)	(58,860)	34,820

REGULATORY AND SUPPORT SERVICES

FS001-12	Actual	Estimate	Probable	Estimate
FINANCIAL SERVICES	2012-2013	2013-2014	2013-2014	2014-2015
	£	£	£	£
Employees	353,539	357,111	346,000	259,072
Leased cars	328	300	300	0
Supplies & Services				
- Consultants Fees	1,030	0	0	0
- Bank Charges	278	0	0	0
- New Technology	337	386	386	386
- Stationery/publications etc.	3,710	7,352	6,852	7,350
- Other	13,900	4,983	28,857	11,357
Capital Charges				
- Depreciation	23,837	23,837	23,839	26,497
Gross Direct Expenditure	396,959	393,969	406,234	304,662
Recharges to other Services	516,075	444,000	444,000	495,000
Other	16,420	16,420	21,253	21,253
Total Income	532,495	460,420	465,253	516,253
Net Direct Expenditure	(135,536)	(66,451)	(59,019)	(211,591)
Central Support Services Charges	106,224	118,668	118,668	228,187
Net Expenditure	(29,312)	52,217	59,649	16,596
Balance B/F	(51,446)	(88,377)	(80,758)	(21,109)
Balance C/F	(80,758)	(36,160)	(21,109)	(4,513)

REGULATORY AND SUPPORT SERVICES

HR002-3	Actual	Estimate	Probable	Estimate
HUMAN RESOURCES	2012-2013	2013-2014	2013-2014	2014-2015
	£	£	£	£
Employees	116,607	145,468	146,919	72,467
- Lodging/Disturbance Allowance	0	0	0	0 **
- Advertising (staff)	15,781	0	0	0 **
- Other	0	0	0	0 **
Leased cars	1,313	1,202	1,202	0
Supplies & Services				
- Occupational Health	4,397	3,259	3,259	3,259
- Printing & Stationery	2,130	1,700	1,700	1,700
- Agency Staff	7,875	0	0	0
- Other	394	426	440	440
Gross Direct Expenditure	148,497	152,055	153,520	77,866
Recharge of items ** to specific users	14,191	0	0	0
Recharges to other Services	239,000	236,000	236,000	215,000
Total Income	253,191	236,000	236,000	215,000
Net Direct Expenditure	(104,694)	(83,945)	(82,480)	(137,134)
Central Support Services Charges	80,408	76,525	76,525	148,516
Net Expenditure	(24,286)	(7,420)	(5,955)	11,382
Balance B/F	11,345	2,722	(12,941)	(18,896)
Balance C/F	(12,941)	(4,698)	(18,896)	(7,514)

REGULATORY AND SUPPORT SERVICES

PY001-2 PAYROLL SUPPORT SERVICES	Actual 2012-2013 £	Estimate 2013-2014 £	Probable 2013-2014 £	Estimate 2014-2015 £
Employees	53,632	54,017	54,557	55,406
Supplies & Services	1,229	1,496	1,496	1,496
Gross Direct Expenditure	54,861	55,513	56,053	56,902
Recharges to other Services	72,075	83,000	83,000	81,000
Total Income	72,075	83,000	83,000	81,000
Net Direct Expenditure	(17,214)	(27,487)	(26,947)	(24,098)
Central Support Services Charges	26,496	24,509	24,509	26,062
Net Expenditure	9,282	(2,978)	(2,438)	1,964
Balance B/F	(8,377)	1,160	905	(1,533)
Balance C/F	905	(1,818)	(1,533)	431

REGULATORY AND SUPPORT SERVICES

LG001-6	Actual	Estimate	Probable	Estimate
LEGAL SUPPORT SERVICES	2012-2013	2013-2014	2013-214	2014-2015
	£	£	£	£
Employees	226,966	246,304	248,745	176,311
Transport	328	300	300	0
Supplies & Services				
- Data Protection Fee	0	0	0	0
- Land Registration Fees	0	0	0	0
- Publications & Books	14,699	11,686	11,686	11,686
- Subscriptions	1,994	1,747	1,791	1,791
- Other	4,013	3,143	13,843	3,143
Capital Charges				
- Depreciation	0	0	0	4,860
Total Expenditure	248,000	263,180	276,365	197,791
Fees & Charges	46,911	24,252	15,004	15,004
Recharges to other Services	263,000	286,000	286,000	347,000
Total Income	309,911	310,252	301,004	362,004
Net Direct Expenditure	(61,911)	(47,072)	(24,639)	(164,213)
Central Support Services Charges	62,274	85,147	85,147	149,242
Net Expenditure	363	38,075	60,508	(14,971)
Balance B/F	(54,669)	(49,116)	(54,306)	6,202
Balance C/F	(54,306)	(11,041)	6,202	(8,769)



REGULATORY AND SUPPORT SERVICES

RC001-5	Actual	Estimate	Probable	Estimate
CUSTOMER SERVICES	2012-2013	2013-2014	2013-2014	2014-2015
	£	£	£	£
Employees	168,577	180,750	182,556	218,032
Transport	1,133	1,205	1,205	0
Supplies & Services				
- Telephone	2,773	0	0	0
- Other	1,532	1,418	1,418	1,418
- Agency Workers	3,647	0	0	0
Capital Charges				
- Depreciation	0	0	0	26,347
Gross Direct Expenditure	177,662	183,373	185,179	245,797
Reimbursements	11,866	11,472	13,718	18,088
Income	33	0	0	0
Rent	0	17,504	0	0
Recharges to other Services	172,000	172,000	172,000	250,000
Total Income	183,899	200,976	185,718	268,088
Net Direct Expenditure	(6,237)	(17,603)	(539)	(22,291)
Central Support Services Charges	64,712	33,812	33,812	117,989
Net Expenditure	58,475	16,209	33,273	95,698
Balance B/F	(156,519)	(99,950)	(98,044)	(64,771)
Balance C/F	(98,044)	(83,741)	(64,771)	30,927

REGULATORY AND SUPPORT SERVICES

REPROGRAPHICS	RP001-7	Actual 2012-2013 £	Estimate 2013-2014 £	Probable 2013-2014 £	Estimate 2014-2015 £
Employees		50,022	48,437	46,258	36,022
Premises		55	55	67	67
Leased cars		131	120	120	0
Supplies & Services					
- Equipment		2,883	2,704	2,704	2,704
- Printing & Stationery		10,666	13,000	12,000	12,000
- Machinery Hire		21,097	23,807	23,807	23,807
- Other		700	696	713	713
Capital Charges					
- Depreciation		1,200	1,200	1,200	1,200
Gross Direct Expenditure		86,754	90,019	86,869	76,513
Income		1,270	2,238	2,238	2,238
Recharges to other Services		147,000	112,000	112,000	99,000
Total Income		148,270	114,238	114,238	101,238
Net Direct Expenditure		(61,516)	(24,219)	(27,369)	(24,725)
Central Support Services Charges		43,981	44,435	44,435	40,225
Net Expenditure		(17,535)	20,216	17,066	15,500
Balance B/F		(37,832)	(43,656)	(55,367)	(38,301)
Balance C/F		(55,367)	(23,440)	(38,301)	(22,801)

REGULATORY AND SUPPORT SERVICES

IA001	Actual	Estimate	Probable	Estimate
INTERNAL AUDIT	2012-13	2013-2014	2013-214	2014-2015
	£	£	£	£
Employees	48,913	49,371	49,856	52,782
Supplies & Services				
- Other	349	451	455	455
Contracted Services	16,375	20,876	17,501	17,501
Gross Direct Expenditure	65,637	70,698	67,812	70,738
Recharges to other Support Services	71,000	68,000	68,000	73,000
Other	18	0	0	0
Total Income	71,018	68,000	68,000	73,000
Net Direct Expenditure	(5,381)	2,698	(188)	(2,262)
Central Support Services Charges	21,827	19,849	19,849	24,443
Net Expenditure	16,446	22,547	19,661	22,181
Balance B/F	(73,024)	(51,341)	(56,578)	(36,917)
Balance C/F	(56,578)	(28,794)	(36,917)	(14,736)

REGULATORY AND SUPPORT SERVICES

DS002-4	Actual	Estimate	Probable	Estimate
DEMOCRATIC SERVICES	2012-2013	2013-2014	2013-2014	2014-2015
	£	£	£	£
Employees	120,603	119,668	120,863	116,202
Transport	328	300	300	0
Gross Direct Expenditure	120,931	119,968	121,163	116,202
Income	0	0	0	0
Recharges to other Support Services	152,404	159,000	159,000	161,000
Total Income	152,404	159,000	159,000	161,000
Net Direct Expenditure	(31,473)	(39,032)	(37,837)	(44,798)
Central Support Services Charges	34,100	37,801	37,801	48,391
Net Expenditure	2,627	(1,231)	(36)	3,593
Balance B/F	3,375	5,480	6,002	5,966
Balance C/F	6,002	4,249	5,966	9,559

REGULATORY AND SUPPORT SERVICES

DMS	ML001/TP002	Actual 2012-2013 £	Estimate 2013-2014 £	Probable 2013-2014 £	Estimate 2014-2015 £
Employees		82,894	79,990	76,923	54,130
Premises					
- Insurance		65	66	80	80
Supplies & Services					
- Postage		26,924	33,398	31,398	31,398
- Maintenance Agreements		1,149	1,213	1,213	1,213
Gross Direct Expenditure		111,032	114,667	109,614	86,821
Contributions postage		320	600	600	600
Recharges to other Services		152,000	163,000	163,000	160,000
Total Income		152,320	163,600	163,600	160,600
Net Direct Expenditure		(41,288)	(48,933)	(53,986)	(73,779)
Central Support Services Charges		69,781	71,168	71,168	64,879
Net Expenditure		28,493	22,235	17,182	(8,900)
Balance B/F		(42,597)	(9,187)	(14,104)	3,078
Balance C/F		(14,104)	13,048	3,078	(5,822)

COMMERCIAL SERVICES COMMITTEE

CA001	Actual 2012-2013 £	Estimate 2013-2014 £	Probable 2013-2014 £	Estimate 2014-2015 £
CULTURAL ACTIVITIES				
Employees	8,767	8,786	8,874	0
Supplies & Services				
- Insurance	10	10	12	0
- ADEC Grant	54,242	54,242	54,242	0
Gross Direct Expenditure	63,019	63,038	63,128	0
Income	0	0	0	0
Total Income	0	0	0	0
Net Direct Expenditure	63,019	63,038	63,128	0
Central Support Services Charges	32,779	33,376	33,376	0
Net Expenditure/(Income)	95,798	96,414	96,504	0

LT001	Actual 2012-2013 £	Estimate 2013-2014 £	Probable 2013-2014 £	Estimate 2014-2015 £
COMMUNITY PROJECTS & GRANTS				
Employees	94,413	96,187	97,122	87,452
Premises				
- Grounds Maintenance	3,805	6,952	6,952	6,952
- Other	1,515	1,270	1,306	1,318
Transport	32	0	0	0
Supplies & Services				
- Services	12,425	0	14,920	0
- Other (eg Equip,Printing,Searches)	3,629	3,498	2,898	3,498
- Communications & Computing	872	1,787	723	1,787
- Grants to Voluntary Organisations	455,208	122,620	112,064	122,620
- Miscellaneous	260	0	0	0
- Other Payments (funded exp)	0	0	118,400	0
Gross Direct Expenditure	572,159	232,314	354,385	223,627
Other Contributions	13,420	0	0	0
Total Income	13,420	0	0	0
Net Direct Expenditure	558,739	232,314	354,385	223,627
Central Support Services Charges	20,201	20,084	20,084	26,812
Net Expenditure/(Income)	578,940	252,398	374,469	250,439

COMMERCIAL SERVICES COMMITTEE

PARADISE POOL	PO001	Actual 2012-2013 £	Estimate 2013-2014 £	Probable 2013-2014 £	Estimate 2014-2015 £
Employees		9,775	9,759	9,856	5,506
Premises					
- Asset Management		62,618	0	0	0
- Insurance		3,462	3,462	2,872	2,872
Supplies & Services					
- Consultants Fees/Other		850	0	-375	0
- Compensation		0	9,816	9,816	9,816
Payments to contractor		160,514	178,496	180,281	180,281
Capital Charges					
- Depreciation		50,663	50,663	50,663	50,663
Gross Direct Expenditure		287,882	252,196	253,113	249,138
Contract Payments		15,840	12,098	12,098	12,098
Other		4	0	0	0
Total Income		15,844	12,098	12,098	12,098
Net Direct Expenditure		272,038	240,098	241,015	237,040
Central Support Services Charges		19,444	15,344	15,344	20,724
Net Expenditure/(Income)		291,482	255,442	256,359	257,764

COMMERCIAL SERVICES COMMITTEE

MALTINGS PUBLIC HALL	MP001	Actual 2012-2013 £	Estimate 2013-2014 £	Probable 2013-2014 £	Estimate 2014-2015 £
Employees		4,983	4,907	4,956	0
Premises					
- Repairs & Maintenance		13,684	5,022	5,022	1,582
- Insurance		2,993	2,993	2,591	0
Supplies & Services					
- Furniture Purchases		725	1,416	1,416	0
- Other Supplies & Services		0	57	57	0
- Other Payments (funded exp)		0	0	11,620	0
Capital Charges					
- Depreciation		13,768	13,768	13,768	13,768
Gross Direct Expenditure		36,153	28,163	39,430	15,350
Contract Payments Received		21,302	20,001	20,001	11,383
Total Income		21,302	20,001	20,001	11,383
Net Direct Expenditure		14,851	8,162	19,429	3,967
Central Support Services Charges		21,779	20,395	20,395	0
Net Expenditure/(Income)		36,630	28,557	39,824	3,967

TOURISM - MARKETING/GRANTS	MG001	Actual 2012-2013 £	Estimate 2013-2014 £	Probable 2013-2014 £	Estimate 2014-2015 £
Employees		40,739	41,494	42,245	35,282
Premises		930	1,097	1,208	1,208
Supplies & Services					
- Equipment, Furniture & Fittings		743	1,652	142	802
- Printing & Stationery		9,433	12,824	11,824	12,824
- Advertising		9,052	10,884	10,884	10,884
- Promotion		7,097	6,316	6,316	6,316
- Entertainers		3,388	3,500	3,000	3,000
- Other (eg payment of ticket sales)		2,964	1,589	2,014	1,914
- Grants & Subscriptions		0	1,217	0	0
Capital Charges					
- Depreciation		19	19	19	20
Gross Direct Expenditure		74,365	80,592	77,652	72,250
Guides - District Tours		10,496	10,000	10,000	10,000
Other (incl ticket sales)		7,274	3,002	5,697	3,397
Total Income		17,770	13,002	15,697	13,397
Net Direct Expenditure		56,595	67,590	61,955	58,853
Central Support Services Charges		44,708	38,908	38,908	42,309
Net Expenditure/(Income)		101,303	106,498	100,863	101,162



COMMERCIAL SERVICES COMMITTEE

SR001-14	Actual	Estimate	Probable	Estimate
SPORT & RECREATION	2012-2013	2013-2014	2013-2014	2014-2015
	£	£	£	£
Employees	100,867	102,565	103,568	91,239
Premises				
- Room Hire	2,185	3,001	1,217	1,500
- Fishing Rights	1,343	1,343	(308)	0
- Mooring Rights	2,019	2,019	2,162	4,000
- Rates	1,083	1,325	1,354	1,354
- Life-Bouys	0	90	90	90
- Insurance	52	53	64	64
Supplies & Services				
- Equipment, Furniture & fittings	653	1,250	679	500
- Sports Coaches	12,267	11,204	2,250	7,297
- Search Fees	1,237	600	600	600
- Mobile Phones	29	0	0	0
- Conference Expenses	0	646	499	646
- Grants	2,742	2,500	5,600	2,500
- Sports Dec	27,686	27,234	27,984	27,984
- Other Payments (funded exp)	0	0	4,713	0
- Other	1,494	870	1,139	750
Gross Direct Expenditure	153,657	154,700	151,611	138,524
Course Fees	6,488	4,890	928	0
Rent Income	1,659	1,280	1,280	1,280
Total Income	8,147	6,170	2,208	1,280
Net Direct Expenditure	145,510	148,530	149,403	137,244
Central Support Services Charges	73,195	64,548	64,548	71,754
Net Expenditure/(Income)	218,705	213,078	213,951	208,998

COMMERCIAL SERVICES COMMITTEE

OC001	Actual	Estimate	Probable	Estimate
OLIVER CROMWELL HOUSE	2012-2013	2013-2014	2013-2014	2014-2015
	£	£	£	£
Employees	116,109	115,502	116,585	106,121
Premises				
- Materials	123	155	155	155
- Contract Work	2,224	1,995	2,545	1,995
- Asset management	3,186	0	0	0
- Electricity	1,924	2,478	2,676	2,676
- Gas	2,394	2,750	2,970	2,970
- Rates	8,397	8,389	8,608	8,608
- Contract Cleaning	35	70	70	70
- Ground Maintenance Costs	189	180	400	180
- Insurance	3,116	3,116	3,277	3,276
Supplies & Services				
- Equipment/Furniture & Fittings	6,644	9,654	8,354	8,354
- Materials	1,090	504	704	704
- Food Purchased	409	300	300	300
- Protective Clothing	198	508	508	508
- Printing, Stationery & Office	13	96	50	50
- Cash courier	2,034	2,610	2,610	2,610
- Payments to Guides	3,639	3,298	3,598	3,598
- Search Fees	176	0	0	0
- Telephone	828	748	748	748
- Cashiers Unders	145	133	133	133
- Joint Ticket payments	4,362	4,500	4,500	4,500
- Purchases for resale	17,492	28,704	28,704	28,704
- Other Payments	245	230	236	236
Capital Charges				
- Depreciation	18,214	11,017	18,214	18,214
Gross Direct Expenditure	193,186	196,937	205,945	194,710
Sales	34,937	45,697	45,697	45,697
Book a Bed	747	800	800	800
Guided Tours	11,359	11,697	11,697	11,797
Admission Fees	54,797	55,002	55,002	59,127
Other Income (e.g. Room hire)	3,241	3,900	2,900	3,900
Total Income	105,081	117,096	116,096	121,321
Net Direct Expenditure	88,105	79,841	89,849	73,389
Central Support Services Charges	57,585	48,775	48,775	60,870
Net Expenditure/(Income)	145,690	128,616	138,624	134,259

COMMERCIAL SERVICES COMMITTEE

MU001-2 MUSEUM - OLD GAOL HOUSE	Actual 2012-2013 £	Estimate 2013-214 £	Probable 2013-2014 £	Estimate 2014-2015 £
Premises				
- Contract Work	704	0	200	0
- Insurance	746	746	663	663
Supplies & Services				
-Communications & Computing	208	120	120	120
-Grant to Ely Museum	36,849	37,031	36,849	29,480
Capital Charges				
- Depreciation	26	26	26	25
Gross Direct Expenditure	38,533	37,923	37,858	30,288
Insurance Recovered	746	684	863	663
Total Income	746	684	863	663
Net Direct Expenditure	37,787	37,239	36,995	29,625
Central Support Services Charges	7,350	4,480	4,480	3,500
Net Expenditure/(Income)	45,137	41,719	41,475	33,125

TO001-2 PUBLIC CONVENIENCES	Actual 2012-2013 £	Estimate 2013-214 £	Probable 2013-2014 £	Estimate 2014-2015 £
Employees	97,645	94,354	90,280	92,757
Premises				
- Materials	1,529	1,546	1,136	1,136
- Contract work	10,557	3,216	2,115	2,115
- Electricity	8,512	8,339	8,289	8,289
- Rates	22,213	22,662	20,887	20,887
- Water/Sewerage Charges	23,188	24,265	23,926	23,926
- Insurance	836	836	754	754
Transport	2,946	2,910	2,976	2,976
Supplies & Services				
- Equipment, Furniture & Fittings	17,975	20,813	21,606	21,606
- Protective Clothing	97	200	200	200
- Consultants Fees	3,149	204	0	204
- Mobile Phones	380	400	400	400
- Miscellaneous	180	0	180	180
Capital Charges				
- Depreciation	32,143	32,142	32,143	32,142
Gross Direct Expenditure	221,350	211,887	204,892	207,572
Income	1,464	1,176	1,176	1,176
Total Income	1,464	1,176	1,176	1,176
Net Direct Expenditure	219,886	210,711	203,716	206,396
Central Support Services Charges	25,974	36,076	36,076	36,533
Net Expenditure/(Income)	245,860	246,787	239,792	242,929

COMMERCIAL SERVICES COMMITTEE

ELY MARKETS	MK001-4	Actual	Estimate	Probable	Estimate
		2012-2013	2013-2014	2013-2014	2014-2015
		£	£	£	£
Employees		56,692	56,679	57,548	64,919
Premises					
- Repairs & Maintenance		1,702	0	0	0
- Electricity		797	1,691	926	926
- Rates		16,259	17,017	16,721	16,721
- Grounds Maintenance		3,011	1,830	500	300
- Insurance		113	116	140	140
Transport		1,684	2,208	1,960	1,960
Supplies & Services					
- Equipment, Furniture & Fittings		3,819	3,326	3,326	3,326
- Repair of Stalls		980	309	509	509
- Protective Clothing		90	157	100	100
- Printing, Stationery & Office		263	56	406	406
- Entertainers		175	2,075	1,005	1,005
- Consultants Fees		3,648	4,001	4,426	4,176
- Advertising		2,251	3,292	2,792	2,792
- Other Communications & Computing		155	218	118	118
- Subscriptions		745	705	923	923
- Miscellaneous		2,181	0	100	0
Capital Charges					
- Depreciation		429	429	430	429
Gross Direct Expenditure		94,994	94,109	91,930	98,750
Ely Fair		2,403	2,203	2,403	2,403
Weekly Stall Charges		13,906	13,600	14,000	14,000
Weekly Pitch Charges		148,057	146,270	151,370	152,370
Casual Stall Charges		3,473	3,952	3,952	3,952
Other		2,940	1,906	4,071	3,071
Total Income		170,779	167,931	175,796	175,796
Net Direct Expenditure		(75,785)	(73,822)	(83,866)	(77,046)
Central Support Services Charges		26,596	26,096	26,096	43,981
Net Expenditure/(Income)		(49,189)	(47,726)	(57,770)	(33,065)

COMMERCIAL SERVICES COMMITTEE

CAR PARKS	PV001-3	Actual	Estimate	Probable	Estimate
		2012-2013	2013-2014	2013-2014	2014-2015
		£	£	£	£
Employees		84,356	103,082	100,433	76,956
Premises					
- Repairs & Maintenance		10,367	0	0	0
- Electricity		5,249	4,220	4,558	4,558
- Lease Rents		3,685	3,277	3,777	3,777
- Rates		124,977	100,839	103,057	103,057
- Sewerage Charge		198	200	204	204
- Repair Street Lamps		3,830	3,624	3,834	3,834
- Grounds Maintenance Costs		1,528	11,052	6,072	3,222
- Insurance		924	923	2,089	2,089
Supplies & Services					
- Equipment, Furniture & Fittings		4,873	2,955	3,555	3,555
- Protective Clothing		430	746	600	600
- Printing, Stationery & Office		1,912	2,555	2,050	2,050
- Courier		8,494	7,564	7,992	7,993
- Mobile Phones		215	383	383	383
- Adverts		1,206	1,117	600	600
- Subscriptions		1,285	1,050	1,295	1,076
- Miscellaneous (eg inquiries)		775	240	300	300
Third Party Payments		0	420	0	0
Capital Charges					
- Depreciation		17,942	19,964	14,188	14,189
- Impairment		10,475	0	0	0
Gross Direct Expenditure		282,721	264,211	254,987	228,443
Fees & Charges		97,978	242,604	107,504	110,504
Excess Parking Charges		51,740	46,204	51,704	54,484
Other		2,369	6,504	19,320	17,320
Total Income		152,087	295,312	178,528	182,308
Net Direct Expenditure		130,634	(31,101)	76,459	46,135
Central Support Services Charges		56,318	57,660	57,660	84,349
Net Expenditure/(Income)		186,952	26,559	134,119	130,484

COMMERCIAL SERVICES COMMITTEE

PV005 LITTLEPORT STATION CAR PARK	Actual 2012-2013 £	Estimate 2013-2014 £	Probable 2013-2014 £	Estimate 2014-2015 £
Premises				
- Repairs & Maintenance	523	1,530	1,530	1,530
- Repair Street Lamps	160	161	161	161
- Insurance	47	49	117	117
Supplies & Services				
- Solicitors/consultants	3,411	1,831	1,831	1,831
- Other Payments (funded exp)	0	0	52,535	0
Gross Direct Expenditure	4,141	3,571	56,174	3,639
Contributions	9,380	3,570	3,570	3,570
Total Income	9,380	3,570	3,570	3,570
Net Direct Expenditure	(5,239)	1	52,604	69
Central Support Services Charges	0	0	0	0
Net Expenditure/(Income)	(5,239)	1	52,604	69

COMMERCIAL SERVICES COMMITTEE

COMMUNITY SAFETY	CS001	Actual 2012-2013 £	Estimate 2013-2014 £	Probable 2013-2014 £	Estimate 2014-2015 £
Employees		47,634	34,609	49,935	36,448
Premises		65,059	60,264	65,078	60,578
Supplies & Services					
- Consultants Fees/County Council		4,367	2,500	2,500	2,500
- Communications & Computing		0	696	0	696
- Other Payments (funded exp)		2,022	0	7,611	0
- Contributions		29,600	18,349	41,705	18,349
Capital Charges					
- Depreciation		19,497	19,498	0	0
Gross Direct Expenditure		168,179	135,916	166,829	118,571
Contributions		50,978	27,858	38,918	27,858
Total Income		50,978	27,858	38,918	27,858
Net Direct Expenditure		117,201	108,058	127,911	90,713
Central Support Services Charges		20,529	29,543	29,543	18,732
Net Expenditure/(Income)		137,730	137,601	157,454	109,445

TOWN CENTRES	TC001/2	Actual 2012-2013 £	Estimate 2013-2014 £	Probable 2013-2014 £	Estimate 2014-2015 £
Premises					
- Insurance		867	867	967	0
Transport		267	2,429	422	0
Supplies & Services		4,543	4,370	4,540	21,779
Gross Direct Expenditure		5,677	7,666	5,929	21,779
Income		0	0	0	0
Total Income		0	0	0	0
Net Direct Expenditure		5,677	7,666	5,929	21,779
Central Support Service Charges		0	0	0	0
Net Expenditure/(Income)		5,677	7,666	5,929	21,779

COMMERCIAL SERVICES COMMITTEE

AWARD DITCHES	AW001-8	Actual 2012-13 £	Estimate 2013-2014 £	Probable 2013-2014 £	Estimate 2014-2015 £
Employees		9,740	11,191	11,303	14,225
Premises		4,630	5,476	4,476	4,476
Transport		1,388	3,042	3,111	3,111
Supplies & Services		5,902	779	761	761
Capital Charges - Depreciation		2,383	2,383	2,382	2,384
Gross Direct Expenditure		24,043	22,871	22,033	24,957
Income		3	0	0	0
Total Income		3	0	0	0
Net Direct Expenditure		24,040	22,871	22,033	24,957
Central Support Services Charges		26,666	25,055	25,055	14,861
Net Expenditure/(Income)		50,706	47,926	47,088	39,818

CLOSED CHURCHYARDS	CY001	Actual 2012-2013 £	Estimate 2013-2014 £	Probable 2013-2014 £	Estimate 2014-2015 £
Employees		22,066	22,247	22,469	22,967
Premises - Contract Work		1,574	1,076	912	1,076
Gross Direct Expenditure		23,640	23,323	23,381	24,043
Income		0	0	0	0
Total Income		0	0	0	0
Net Direct Expenditure		23,640	23,323	23,381	24,043
Central Support Service Charges		38,565	34,260	34,260	53,086
Net Expenditure/(Income)		62,205	57,583	57,641	77,129



COMMERCIAL SERVICES COMMITTEE

HE001 HEALTH & SAFETY AT WORK	Actual 2012-2013 £	Estimate 2013-2014 £	Probable 2013-2014 £	Estimate 2014-2015 £
Employees	18,525	19,627	19,821	16,922
Supplies and Services	228	55	305	305
Gross Direct Expenditure	18,753	19,682	20,126	17,227
Income	0	0	0	0
Total Income	0	0	0	0
Net Direct Expenditure	18,753	19,682	20,126	17,227
Central Support Services Charges	3,130	6,126	6,126	6,753
Net Expenditure/(Income)	21,883	25,808	26,252	23,980

CG001 CONTRACT GRASSCUTTING	Actual 2012-2013 £	Estimate 2013-2014 £	Probable 2013-2014 £	Estimate 2014-2015 £
Employees	120,420	124,112	123,518	153,998
Premises	2,581	4,008	5,008	5,008
Transport	19,368	13,453	17,052	17,052
Supplies & Services	20,499	26,735	25,756	25,756
Capital Charges - Depreciation	10,756	10,194	11,728	11,728
Gross Direct Expenditure	173,624	178,502	183,062	213,542
Other Receipts & Fees	195,043	183,900	196,831	195,297
Total Income	195,043	183,900	196,831	195,297
Net Direct Expenditure	(21,419)	(5,398)	(13,769)	18,245
Central Support Services Charges	12,676	13,769	13,769	16,568
Net Expenditure	(8,743)	8,371	0	34,813

COMMERCIAL SERVICES COMMITTEE

OS001 MAINTENANCE OF OPEN SPACES	Actual 2012-2013 £	Estimate 2013-2014 £	Probable 2013-2014 £	Estimate 2014-2015 £
Employees	11,719	12,071	12,190	14,361
Premises				
- Repairs & Maintenance	265	90	1,278	90
- Rents	2,029	1,968	2,129	2,229
- Ground Maintenance Costs	4,651	5,874	6,974	6,824
- Insurance	2,170	2,170	2,590	2,590
- Other	453	658	363	363
Supplies & Services				
- Equipment, Furniture & Fittings	1,377	1,986	2,893	1,986
- Services (e.g. Tipping Fees)	417	356	356	356
- Other (e.g. Vehicle Removal&Exps)	838	205	190	210
Capital Charges				
- Depreciation	15,218	13,354	15,219	15,114
- Impairment	32,250	0	0	0
Gross Direct Expenditure	71,387	38,732	44,182	44,123
Rents	218	214	214	214
Contributions	1,791	1,688	1,388	738
Other	315	500	2,021	500
Total Income	2,324	2,402	3,623	1,452
Net Direct Expenditure	69,063	36,330	40,559	42,671
Central Support Services Charges	173,812	154,004	154,004	159,653
Net Expenditure/(Income)	242,875	190,334	194,563	202,324

COMMERCIAL SERVICES COMMITTEE

ASSET MANAGEMENT	PR002	Actual 2012-2013 £	Estimate 2013-2014 £	Probable 2013-2014 £	Estimate 2014-2015 £
Employees		21,827	22,122	23,842	23,332
Premises					
- Contract Work		16,711	141,532	151,467	141,528
- Insurance		85,129	85,129	73,746	73,745
Supplies & Services		0	0	(374)	40
Capital Charges					
- Depreciation		1,850	185	1,493	1,493
- Impairment		(21,040)	0	0	0
Gross Direct Expenditure		104,477	248,968	250,174	240,138
Rents		8,801	33,652	8,020	8,090
Other Receipts		3,547	0	144	144
Total Income		12,348	33,652	8,164	8,234
Net Direct Expenditure		92,129	215,316	242,010	231,904
Central Support Services Charges		28,136	55,161	55,161	116,224
Net Expenditure/(Income)		120,265	270,477	297,171	348,128

COMMERCIAL SERVICES COMMITTEE

DP001-3	Actual	Estimate	Probable	Estimate
DEPOT SUPPORT SERVICES	2012-2013	2013-2014	2013-2014	2014-2015
	£	£	£	£
Employees	20,931	22,517	22,741	23,524
Premises				
- Rates	16,580	16,581	16,770	16,770
- Electricity	3,401	3,249	3,429	3,429
- Insurance	2,769	2,769	1,797	1,797
- Other (incl contract work)	18,022	5,443	5,495	5,222
Transport	498	36	37	37
Supplies & Services	5,027	2,115	3,225	2,155
Third Party Payments	498	0	0	0
Capital Charges				
- Depreciation	9,860	9,211	9,860	9,860
Gross Direct Expenditure	77,586	61,921	63,354	62,794
Income	31,977	26,084	34,301	32,084
Recharges to other Services	39,000	50,000	50,000	50,000
Total Income	70,977	76,084	84,301	82,084
Net Direct Expenditure	6,609	(14,163)	(20,947)	(19,290)
Central Support Services Charges	24,451	22,104	22,104	9,609
Net Expenditure	31,060	7,941	1,157	(9,681)
Balance B/F	(37,190)	(18,578)	(6,130)	0
Balance C/F	(6,130)	(10,637)	(4,973)	0

COMMERCIAL SERVICES COMMITTEE

GENERAL GANG	GG001	Actual 2012-2013 £	Estimate 2013-2014 £	Probable 2013-2014 £	Estimate 2014-2015 £
Employees		80,173	78,676	80,215	78,495
Premises		965	1,648	1,344	1,344
Transport & Plant		13,087	11,202	11,449	11,328
Supplies & Services		5,410	4,619	4,265	4,265
Capital Charges - Depreciation		3,749	3,749	3,747	1,453
Gross Direct Expenditure		103,384	99,894	101,020	96,885
Income		328	0	0	0
Recharges to other Services		114,000	109,000	109,000	119,000
Total Income		114,328	109,000	109,000	119,000
Net Direct Expenditure		(10,944)	(9,106)	(7,980)	(22,115)
Central Support Services Charges		19,995	21,385	21,385	21,477
Net Expenditure		9,051	12,279	13,405	(638)
Balance B/F		(31,952)	(24,639)	(22,901)	0
Balance C/F		(22,901)	(12,360)	(9,496)	0

COMMERCIAL SERVICES COMMITTEE

PARKS & GARDENS	PG001	Actual	Estimate	Probable	Estimate
		2012-2013	2013-2014	2013-2014	2014-2015
		£	£	£	£
Employees		145,329	152,055	155,078	157,158
Premises		4,613	4,034	3,034	3,034
Transport		45,886	49,393	47,308	47,188
Supplies & Services		11,415	6,006	6,006	6,006
Capital Charges - Depreciation		16,482	16,480	16,082	16,983
Gross Direct Expenditure		223,725	227,968	227,508	230,369
Sale of Vehicles/Machinery		472	53	53	53
Fees & Charges		6,672	6,652	6,652	6,652
Other contributions		2,837	4,491	4,491	4,491
Recharges to other Services		279,000	256,000	256,000	241,000
Total Income		288,981	267,196	267,196	252,196
Net Direct Expenditure		(65,256)	(39,228)	(39,688)	(21,827)
Central Support Services Charges		28,684	28,312	28,312	29,896
Net Expenditure		(36,572)	(10,916)	(11,376)	8,069
Balance B/F		30,216	(314)	(6,356)	0
Balance C/F		(6,356)	(11,230)	(17,732)	0

## CORPORATE GOVERNANCE AND FINANCE COMMITTEE

CN001	Actual	Estimate	Probable	Estimate
CORPORATE PROVISIONS	2012-2013	2013-2014	2013-2014	2014-2015
	£	£	£	£
Corporate Savings Target	0	0	0	0
Corporate Salary Savings Target	0	(45,000)	(45,000)	(55,000)
Contribution to Vehicle Replacements	0	0	29,000	29,000
Savings to be found	0	0	0	0
Insurance	(4,217)	0	7,415	0
CT support to Parishes	0	138,958	138,958	104,218
Inflation Provision	0	196,990	0	185,360
Payroll incremental costs above inflation	0	75,000	75,000	100,000
Support Services under/(over) charged	115,891	170,666	171,355	132,912
Depreciation & disposals	462	462	0	0
Reversal of Year end entries - AP/AR	(189,747)	0	0	0
Total Expenditure	(77,611)	537,076	376,728	496,490
Other grants/funding	0	0	0	0
Sparsity Grant	0	19,306	19,306	0
CT support funding	0	511,869	0	0
Section 93 Grant	67,269	67,000	0	0
Total Income	67,269	598,175	19,306	0
Net Expenditure	(144,880)	(61,099)	357,422	496,490

IN001	Actual	Estimate	Probable	Estimate
INTEREST & FINANCING TRANSACTIONS	2012-2013	2013-2014	2013-2014	2014-2015
	£	£	£	£
Supplies & Services				
- Sector Fee	6,000	5,996	5,996	5,996
- Interest paid on Loan	81	0	0	0
- BACS Service	7,248	7,556	7,206	7,206
- Bank Charges	33,548	33,568	37,490	37,490
- Contribution to Capital	11,027	0	18,206	0
Gross Direct Expenditure	57,904	47,120	68,898	50,692
Non Capital Receipts	27,172	10,000	10,000	10,000
Credit card fees	5,934	5,100	5,750	5,750
Interest - Assisted Car Purchase	87	660	0	0
Interest - Late Payments	34,434	50	50	50
Total Income	67,627	15,810	15,800	15,800
Net Expenditure/(Income)	(9,723)	31,310	53,098	34,892

## CORPORATE GOVERNANCE AND FINANCE COMMITTEE

MISCELLANEOUS SERVICES	MF001	Actual 2012-2013 £	Estimate 2013-2014 £	Probable 2013-2014 £	Estimate 2014-2015 £
Employees					
- Early Retirement		133,110	89,880	89,880	89,880
- BUPA Contributions		987	1,054	1,054	0
- Childcare Scheme		15,474	20,263	18,763	20,263
Supplies and Services		(3)	25	25	25
Gross Direct Expenditure		149,568	111,222	109,722	110,168
Other Income		(1)	25	25	25
Total Income		(1)	25	25	25
Net Expenditure/(Income)		149,569	111,197	109,697	110,143

EMERGENCY PLANNING	EP001	Actual 2012-2013 £	Estimate 2013-2014 £	Probable 2013-2014 £	Estimate 2014-2015 £
Employees		18,224	18,508	20,194	15,336
Premises		265	68	187	187
Transport		1,793	1,793	2,336	2,336
Leased cars		131	120	120	0
Supplies & Services		6,905	11,601	7,251	8,751
Third Party Payments		576	0	0	0
Gross Direct Expenditure		27,894	32,090	30,088	26,610
Income		1,793	1,793	1,869	1,869
Total Income		1,793	1,793	1,869	1,869
Net Direct Expenditure		26,101	30,297	28,219	24,741
Central Support Services Charges		6,500	6,114	6,114	10,358
Net Expenditure/(Income)		32,601	36,411	34,333	35,099



## CORPORATE GOVERNANCE AND FINANCE COMMITTEE

OH001	Actual	Estimate	Probable	Estimate
OUT OF HOURS - CALL OUT	2012-2013	2013-2014	2013-2014	2014-2015
SERVICE	£	£	£	£
Employees	18,171	15,883	16,042	15,921
Leased Cars	66	60	60	0
Mobile phones	270	254	504	504
Gross Direct Expenditure	18,507	16,197	16,606	16,425
Income	0	0	0	0
Total Income	0	0	0	0
Net Direct Income	18,507	16,197	16,606	16,425
Central Support Services Charges	14	17	17	59
Net Expenditure/(Income)	18,521	16,214	16,623	16,484

HL005	Actual	Estimate	Probable	Estimate
COMMUNITY LAND TRUSTS	2012-2013	2013-2014	2013-2014	2014-2015
	£	£	£	£
Supplies & Services				
- Toolkit	0	25,000	15,000	15,000
- Professional Services Support	0	25,000	35,000	10,000
- Grants	0	10,000	75,000	40,000
- CLT Loans	0	65,000	0	0
Gross Direct Expenditure	0	125,000	125,000	65,000
Income	0	0	0	0
Total Income	0	0	0	0
Net Direct Expenditure	0	125,000	125,000	65,000
Central Support Services Charges	0	0	0	564
Net Expenditure	0	125,000	125,000	65,564

## CORPORATE GOVERNANCE AND FINANCE COMMITTEE

HS001 STRATEGIC HOUSING SERVICES	Actual 2012-2013 £	Estimate 2013-2014 £	Probable 2013-2014 £	Estimate 2014-2015 £
Employees	92,513	84,863	73,237	81,769
Premises				
- Electricity	609	684	739	739
- Rents	0	0	0	0
- Street Lamp Maintenance	622	622	622	622
- Insurance - Other Indemnities	72	71	277	277
Leased Cars	196	202	202	0
Supplies & Services				
- Catering	332	100	0	0
- Professional Services	25,579	19,835	28,390	28,390
- Communications & Computing	167	180	180	180
- Expenses	0	664	424	424
- Rural Housing Enabler	2,000	2,000	3,000	2,000
- Other Payments	0	0	18,020	18,020
- Other Payments (funded exp)	0	0	12,825	0
Gross Direct Expenditure	122,090	109,221	137,916	132,421
Reimbursements	3,318	0	7,100	7,100
Other	1,189	1,094	2,034	1,094
Total Income	4,507	1,094	9,134	8,194
Net Direct Expenditure	117,583	108,127	128,782	124,227
Central Support Services Charges	43,233	45,525	45,525	37,677
Net Expenditure/(Income)	160,816	153,652	174,307	161,904

HG001/5 HOUSING GROWTH FUND	Actual 2012-2013 £	Estimate 2013-2014 £	Probable 2013-2014 £	Estimate 2014-2015 £
Employees	3,746	0	0	37,372
Premises	14,042	0	0	0
Transport	7	0	0	0
Supplies & Services				
- Professional Services	20,667	0	0	0
- Miscellaneous	1,738	0	0	0
Gross Direct Expenditure	40,200	0	0	37,372
Grants	38,695	0	0	37,372
Total Income	38,695	0	0	37,372
Net Expenditure/(Income)	1,505	0	0	0

## CORPORATE GOVERNANCE AND FINANCE COMMITTEE

LOCAL PLANS POLICY	LP001	Actual 2012-2013 £	Estimate 2013-2014 £	Probable 2013-2014 £	Estimate 2014-2015 £
Employees		202,185	210,077	212,101	167,269
Rents		458	200	200	200
Supplies & Services					
- Professional Services		29,749	40,002	44,102	120,102
- Other (e.g. Telephone charges)		126	246	246	246
- Advertising (Other than staff)		573	651	0	651
- Subscriptions		317	317	280	280
- Other Payments (funded exp)		15	0	320	0
Gross Direct Expenditure		233,423	251,493	257,249	288,748
Sale of Printing/Stationery		116	23	23	23
Total Income		116	23	23	23
Net Direct Expenditure		233,307	251,470	257,226	288,725
Central Support Services Charges		91,417	66,330	66,330	87,739
Net Expenditure/(Income)		324,724	317,800	323,556	376,464

RAIL PASSES/COMMUNITY TRANSPORT	FA001	Actual 2012-2013 £	Estimate 2013-2014 £	Probable 2013-2014 £	Estimate 2014-2015 £
Supplies & Services					
- Purchase of Railcards		15,965	17,138	17,138	17,138
- Grants		123,262	0	0	0
Gross Direct Expenditure		139,227	17,138	17,138	17,138
Railcards sold		18,528	20,144	20,144	20,144
Total Income		18,528	20,144	20,144	20,144
Net Direct Expenditure		120,699	(3,006)	(3,006)	(3,006)
Central Support Services Charges		0	0	0	0
Net Expenditure/(Income)		120,699	(3,006)	(3,006)	(3,006)

## CORPORATE GOVERNANCE AND FINANCE COMMITTEE

ED001-4		Actual	Estimate	Probable	Estimate
ECONOMIC DEVELOPMENT		2012-2013	2013-2014	2013-2014	2014-2015
		£	£	£	£
Employees		213,036	207,770	209,798	180,996
Premises		1,583	988	1,144	1,144
Transport					
- Leased cars		3,955	4,025	4,025	3,796
Supplies & Services					
- Catering		166	150	150	150
- Equipment, Furniture & Fittings		210	0	0	0
- Printing, Stationery & Office		288	110	110	110
- Professional Services		2,056	2,000	2,510	2,000
- Promotion Costs		7,327	10,000	10,000	10,000
- Community Grants		15,086	22,500	12,500	22,500
- Subscriptions		2,663	2,625	2,691	2,690
- Staff Conference Expenses		0	0	249	0
- Apprenticeship grants		0	16,000	16,000	16,000
- Other Payments (funded exp)		0	0	2,957	0
Depreciation		7,700	7,703	7,700	7,700
Club Mews		-173	0	0	0
Industrial Development		-30,556	-3,740	-7,351	-5,733
E-Space North		57,486	-12,362	-27,964	-2,688
Gross Direct Expenditure		280,827	257,769	234,519	238,665
Other Contributions		8,009	0	0	0
Total Income		8,009	0	0	0
Net Direct Expenditure		272,818	257,769	234,519	238,665
Central Support Services Charges		65,982	56,972	56,972	74,088
Net Expenditure/(Income)		338,800	314,741	291,491	312,753
ED004		Actual	Estimate	Probable	Estimate
CLUB MEWS		2012-2013	2013-2014	2013-2014	2014-2015
		£	£	£	£
Premises		9,144	0	0	0
Serrvices		88	0	0	0
Gross Direct Expenditure		9,232	0	0	0
Income		9,405	0	0	0
Total Income		9,405	0	0	0
Net Expenditure/(Income)		-173	0	0	0

## CORPORATE GOVERNANCE AND FINANCE COMMITTEE

ED002	Actual	Estimate	Probable	Estimate
E-SPACE NORTH	2012-2013	2013-2014	2013-2014	2014-2015
	£	£	£	£
Employees	50,259	59,198	45,825	48,714
Premises				
- Repair & Maintenance	17,065	13,996	13,996	11,996
- Energy	23,421	21,096	23,534	23,534
- Rates	15,219	18,335	22,638	22,638
- Contract Cleaning	350	348	348	348
- Insurance	7,254	7,254	4,377	4,377
- Other	27	0	20	20
Supplies and Services				
- Equipment, Furniture & Fittings	12,421	18,511	11,721	15,611
- Catering	7,211	4,500	8,500	8,500
- Professional Services	8,071	288	0	0
- Communications & Computing	67,323	68,552	58,552	72,052
- Miscellaneous	2,929	252	528	308
Third Party Payments	2,552	3,244	2,509	2,509
Capital Charges				
- Depreciation	119,355	51,879	28,153	28,153
<b>Gross Direct Expenditure</b>	<b>333,457</b>	<b>267,453</b>	<b>220,701</b>	<b>238,760</b>
Contributions	873	600	600	600
Sales, Fees & Charges	27,278	25,460	38,310	38,310
Rent	199,492	200,000	171,362	170,000
Other receipts	60,312	59,244	45,244	45,244
<b>Total Income</b>	<b>287,955</b>	<b>285,304</b>	<b>255,516</b>	<b>254,154</b>
<b>Net Direct Expenditure</b>	<b>45,502</b>	<b>(17,851)</b>	<b>(34,815)</b>	<b>(15,394)</b>
Central Support Services Charges	11,984	5,489	6,851	12,706
<b>Net Expenditure/(Income)</b>	<b>57,486</b>	<b>(12,362)</b>	<b>(27,964)</b>	<b>(2,688)</b>

ED003	Actual	Estimate	Probable	Estimate
INDUSTRIAL DEVELOPMENT (7 & 8 ST THOMAS PLACE)	2012-2013	2013-2014	2013-2014	2014-2015
	£	£	£	£
Employees	5,162	5,224	5,275	5,406
Premises	2,067	1,923	623	623
Capital Charges				
- Depreciation	8,314	9,647	8,312	8,314
- Impairment	(26,948)	0	0	0
<b>Gross Direct Expenditure</b>	<b>(11,405)</b>	<b>16,794</b>	<b>14,210</b>	<b>14,343</b>
Income	21,241	20,975	22,002	20,502
<b>Total Income</b>	<b>21,241</b>	<b>20,975</b>	<b>22,002</b>	<b>20,502</b>
<b>Net Direct Expenditure</b>	<b>(32,646)</b>	<b>(4,181)</b>	<b>(7,792)</b>	<b>(6,159)</b>
Central Support Services Charges	2,090	441	441	426
<b>Net Expenditure/(Income)</b>	<b>(30,556)</b>	<b>(3,740)</b>	<b>(7,351)</b>	<b>(5,733)</b>

## CORPORATE GOVERNANCE AND FINANCE COMMITTEE

STRATEGIC PLANNING	SP001	Actual 2012-2013 £	Estimate 2013-2014 £	Probable 2013-2014 £	Estimate 2014-2015 £
Employees		715	26,408	26,672	38,079
Premises		25	0	0	0
Supplies & Services					
- Consultants Fees		20,057	0	0	0
- Miscellaneous		352	0	0	0
Capital Charges					
- Depreciation		0	0	2,800	2,800
Gross Direct Expenditure		21,149	26,408	29,472	40,879
<u>Income</u>					
CIL - Community Infrastructure Levy		0	0	0	0
Total Income		0	0	0	0
Net Direct Expenditure		21,149	26,408	29,472	40,879
Central Support Services Charges		5	0	0	4,404
Net Expenditure/(Income)		21,154	26,408	29,472	45,283

## CORPORATE GOVERNANCE AND FINANCE COMMITTEE

LOCAL DEMOCRACY SUMMARY	Page No.	Actual 2012-2013 £	Estimate 2013-2014 £	Probable 2013-2014 £	Estimate 2014-2015 £
MEMBERS' & COMMITTEE SUPPORT					
- Support	61	638,319	643,989	642,046	577,216
- Member Training	61	21,614	22,994	26,408	22,289
		659,933	666,983	668,454	599,505
CIVIC RELATIONS & CEREMONIAL	62	15,847	17,069	17,116	17,173
CUSTOMER RELATIONS					
- Public Relations	62	58,727	54,715	56,055	56,731
- Complaints involving CE & Ombudsman	63	22,813	20,126	20,266	0
- Customer Care	63	119,427	134,801	134,970	0
		200,967	209,642	211,291	56,731
Total Cost of Local Democracy Carried to Main Summary	3	876,747	893,694	896,861	673,409

## CORPORATE GOVERNANCE AND FINANCE COMMITTEE

MC001	Actual	Estimate	Probable	Estimate
MEMBERS & CTTE SUPPORT	2012-2013	2013-2014	2013-214	2014-2015
	£	£	£	£
Employees				
- Staff	168,272	144,005	145,442	21,933
- Members Allowances	206,517	206,701	208,083	208,083
Premises	1,426	974	1,047	1,047
Transport	3,852	4,601	4,626	1,255
Supplies & Services				
- Consultants	1,815	2,198	0	0
- Trav.Sub & Conference Expenses	2,180	3,049	2,306	2,306
- Other (e.g. Publications)	3,444	5,662	3,743	3,743
Gross Direct Expenditure	387,506	367,190	365,247	238,367
Income	0	0	0	0
Total Income	0	0	0	0
Net Direct Expenditure	387,506	367,190	365,247	238,367
Central Support Services Charges	250,813	276,799	276,799	338,849
Net Expenditure/(Income)	638,319	643,989	642,046	577,216

MC005	Actual	Estimate	Probable	Estimate
MEMBER TRAINING	2012-2013	2013-2014	2013-214	2014-2015
	£	£	£	£
Employees				
- Staff	10,764	11,257	11,369	11,137
- Training	3,241	2,008	2,008	2,008
Rents	25	0	0	0
Leased cars	528	228	233	233
Supplies & Services				
- Catering	5	997	0	0
- Members Seminar Fees/Printing	0	996	0	0
- Subscriptions	0	0	290	290
- Other Payments (funded exp)	0	0	5,000	0
Gross Direct Expenditure	14,563	15,486	18,900	13,668
Income	0	0	0	0
Total Income	0	0	0	0
Net Direct Expenditure	14,563	15,486	18,900	13,668
Central Support Services Charges	7,051	7,508	7,508	8,621
Net Expenditure/(Income)	21,614	22,994	26,408	22,289



## CORPORATE GOVERNANCE AND FINANCE COMMITTEE

CV001-2 CIVIC RELATIONS & CEREMONIAL	Actual 2012-2013 £	Estimate 2013-2014 £	Probable 2013-2014 £	Estimate 2014-2015 £
Employees	5,364	5,025	5,065	996
Premises	482	32	39	39
Supplies & Services				
- Chairmans Personal Allowance	3,467	3,855	3,855	3,855
- Civic Expenses	736	1,207	1,207	1,207
- Vice Chairmans Personal Allowance	948	1,030	1,030	1,030
- Other (eg Equipment)	4,697	5,773	5,773	5,773
Gross Direct Expenditure	15,694	16,922	16,969	12,900
Income	0	0	0	0
Total Income	0	0	0	0
Net Direct Expenditure	15,694	16,922	16,969	12,900
Central Support Services Charges	153	147	147	4,273
Net Expenditure/(Income)	15,847	17,069	17,116	17,173

PU001-2 PUBLIC RELATIONS	Actual 2012-2013 £	Estimate 2013-2014 £	Probable 2013-2014 £	Estimate 2014-2015 £
Licences	584	0	601	601
Third Party Payments	49,544	49,248	49,987	49,987
Gross Direct Expenditure	50,128	49,248	50,588	50,588
Income	0	0	0	0
Total Income	0	0	0	0
Net Direct Expenditure	50,128	49,248	50,588	50,588
Central Support Services Charges	8,599	5,467	5,467	6,143
Net Expenditure/(Income)	58,727	54,715	56,055	56,731

## CORPORATE GOVERNANCE AND FINANCE COMMITTEE

CU002 COMPLAINTS - CE & OMBUDSMAN	Actual 2012-2013 £	Estimate 2013-2014 £	Probable 2013-2014 £	Estimate 2014-2015 £
Employees	17,187	14,117	14,257	0
Leased cars	635	805	805	0
Gross Direct Expenditure	17,822	14,922	15,062	0
Income	0	0	0	0
Total Income	0	0	0	0
Net Direct Expenditure	17,822	14,922	15,062	0
Central Support Services Charges	4,991	5,204	5,204	0
Net Expenditure/(Income)	22,813	20,126	20,266	0

CU003 CUSTOMER SERVICES	Actual 2012-2013 £	Estimate 2013-2014 £	Probable 2013-2014 £	Estimate 2014-2015 £
Employees	60,968	73,521	74,240	0
Leased cars	607	724	724	0
Supplies & Services				
- Advertising other than staff	115	0	0	0
Capital charges				
- Depreciation	21,846	21,846	21,846	0
Gross Direct Expenditure	83,536	96,091	96,810	0
Income	8,652	3,820	4,370	0
Total Income	8,652	3,820	4,370	0
Net Direct Expenditure	74,884	92,271	92,440	0
Central Support Services Charges	44,543	42,530	42,530	0
Net Expenditure/(Income)	119,427	134,801	134,970	0

## CORPORATE GOVERNANCE AND FINANCE COMMITTEE

CORPORATE MANAGEMENT SUMMARY	Page No.	Actual	Estimate	Probable	Estimate
		2012-2013 £	2013-2014 £	2013-2014 £	2014-2015 £
<b>CORPORATE MANAGEMENT &amp; DIRECTION</b>					
- Policy Research & Review	65	138,425	154,636	166,319	129,548
- Management Team	66	215,664	206,828	208,143	311,964
- Performance Management	66	10,911	11,668	11,028	0
Net Cost of Corporate Management Carried to Main Summary	3	365,000	373,132	385,490	441,512

## CORPORATE GOVERNANCE AND FINANCE COMMITTEE

PR001 POLICY RESEARCH & REVIEW	Actual 2012-2013 £	Estimate 2013-2014 £	Probable 2013-2014 £	Estimate 2014-2015 £
Employees	837	0	0	0
Premises	916	0	0	0
Supplies & Services				
- External Audit Fees	101,963	88,504	70,132	71,232
- Consultants Fees	0	0	30,000	0
- Corporate Adverts	2,232	3,207	3,207	3,207
- Subscriptions-East of England LGA	8,768	9,196	9,251	8,751
- Subscriptions-LGA	17,400	8,700	8,700	8,700
- Other (e.g. Licences)	0	1,008	1,008	1,008
Gross Direct Expenditure	132,116	110,615	122,298	92,898
Income	0	0	0	0
Total Income	0	0	0	0
Net Direct expenditure	132,116	110,615	122,298	92,898
Central Support Services Charges	6,309	44,021	44,021	36,650
Net Expenditure/(Income)	138,425	154,636	166,319	129,548

## CORPORATE GOVERNANCE AND FINANCE COMMITTEE

PR003	Actual 2012-2013 £	Estimate 2013-2014 £	Probable 2013-2014 £	Estimate 2014-2015 £
MANAGEMENT TEAM				
Employees	163,526	160,608	162,213	975,055
Premises	13	13	16	16
Leased cars	6,262	6,212	6,212	21,476
Supplies & Services	3,204	1,943	1,650	1,650
Gross Direct Expenditure	173,005	168,776	170,091	998,197
Recharge to other services	0	0	0	995,476
Other Income	23	72	72	72
Total Income	23	72	72	995,548
Net Direct Expenditure	172,982	168,704	170,019	2,649
Central Support Services Charges	42,682	38,124	38,124	309,315
Net Expenditure/(Income)	215,664	206,828	208,143	311,964

PR005	Actual 2012-2013 £	Estimate 2013-2014 £	Probable 2013-2014 £	Estimate 2014-2015 £
PERFORMANCE MANAGEMENT				
Employees	8,553	10,072	10,173	0
Leased cars	131	120	120	0
Capital charges - Depreciation	0	741	0	0
Gross Direct Expenditure	8,684	10,933	10,293	0
Income	0	0	0	0
Total Income	0	0	0	0
Net Direct Expenditure	8,684	10,933	10,293	0
Central Support Services Charges	2,227	735	735	0
Net Expenditure/(Income)	10,911	11,668	11,028	0

## CORPORATE GOVERNANCE AND FINANCE COMMITTEE

EL001	Actual	Estimate	Probable	Estimate
ELECTORAL REGISTRATION	2012-2013	2013-2014	2013-2014	2014-2015
	£	£	£	£
Employees	30,692	30,599	30,905	35,167
Supplies & Services				
- Canvassers Fees	14,000	18,050	18,411	18,411
- Postage	5,504	6,998	6,998	6,998
- Printing & Stationery	4,692	2,928	2,928	2,928
- Other (e.g. Conference expenses)	1,939	1,784	1,786	1,786
Gross Direct Expenditure	56,827	60,359	61,028	65,290
Sales of Registers	1,751	1,604	1,624	1,624
Total Income	1,751	1,604	1,624	1,624
Net Direct Expenditure	55,076	58,755	59,404	63,666
Central Support Services Charges	26,129	29,626	29,626	28,337
Net Expenditure/(Income)	81,205	88,381	89,030	92,003

LE001	Actual	Estimate	Probable	Estimate
COST OF ELECTIONS	2012-2013	2013-2014	2013-2014	2014-2015
	£	£	£	£
Employees	30,179	37,664	35,167	30,698
Premises				
- Polling Stations	308	863	845	845
Supplies & Services				
- Presiding Officers	0	1,003	1,003	1,003
- Poll Clerks	0	851	851	851
- Counting Assistants	0	1,293	1,293	1,293
- Printing & Stationery	669	1,961	1,961	1,961
- Postage	0	779	779	779
- Other (e.g. Publications/Adverts)	56	766	766	766
Gross Direct Expenditure	31,212	45,180	42,665	38,196
Income	810	0	0	0
Total Income	810	0	0	0
Net Direct Expenditure	30,402	45,180	42,665	38,196
Central Support Services Charges	36,468	39,682	39,682	60,443
Net Expenditure/(Income)	66,870	84,862	82,347	98,639

STATEMENT OF RESERVES - 2012/13 - 2016/17

	2012/13				2013/14				2014/15			
	Opening Balance 1 April	Transfers to Reserve	Contributions from Reserve	Forecast Balance 31 Mar	Opening Balance 1 April	Transfers to Reserve	Contributions from Reserve	Forecast Balance 31 Mar	Opening Balance 1 April	Transfers to Reserve	Contributions from Reserve	Forecast Balance 31 Mar
	£	£	£	£	£	£	£	£	£	£	£	£
District Elections	0	22,000	0	22,000	22,000	22,000	0	44,000	44,000	22,000	0	66,000
HPDG	684,674	0	(194,826)	489,848	489,848	0	(160,766)	329,082	329,082	0	(208,482)	120,600
Asset Management	221,655	0	0	221,655	221,655	0	0	221,655	221,655	0	0	221,655
Pension	100,000	0	0	100,000	100,000	0	0	100,000	100,000	0	0	100,000
Vehicle Replacements	69,418	0	(25,538)	43,880	43,880	0	(43,880)	0	0	0	0	0
Building Control	5,998	0	(3,673)	2,325	2,325	0	0	2,325	2,325	0	0	2,325
Change Management	350,000	0	(120,290)	229,710	229,710	0	(68,530)	161,180	161,180	0	(30,000)	131,180
Virtual Storage Solution	26,000	13,000	0	39,000	39,000	13,000	0	52,000	52,000	13,000	(65,000)	0
Housing Conditions Survey	20,000	10,000	0	30,000	30,000	10,000	0	40,000	40,000	10,000	0	50,000
Surplus Savings Reserve	665,111	149,921	0	815,032	815,032	425,442	0	1,240,474	1,240,474	0	(82,911)	1,157,563
Land Charges New Burdens Reserve	34,356	0	0	34,356	34,356	0	0	34,356	34,356	0	0	34,356
Grounds Maintenance Reserve	73,290	8,743	0	82,033	82,033	0	0	82,033	82,033	0	(34,813)	47,220
Cultural & Related - Sport	7,489	0	(2,776)	4,713	4,713	0	(4,713)	0	0	0	0	0
Environment - Community Safety	165,256	8,761	(16,407)	157,610	157,610	0	(157,610)	0	0	0	0	0
Planning & Development - Econ Dev	14,442	25,040	(9,561)	29,921	29,921	0	(29,921)	0	0	0	0	0
Transport	63,078	7,070	0	70,148	70,148	0	(52,535)	17,613	17,613	0	(17,613)	0
Housing	12,826	0	0	12,826	12,826	0	(12,826)	0	0	0	0	0
Corporate	8,199	28,312	0	36,511	36,511	0	(24,511)	12,000	12,000	0	(12,000)	0
Localisation of Council Tax Support	450,000	0	(90,066)	359,934	359,934	0	(159,934)	200,000	200,000	0	0	200,000
Reception Refurbishment	90,000	0	(90,000)	0	0	0	0	0	0	0	0	0
S106	1,743,096	1,052,386	(255,961)	2,539,521	2,539,521	0	0	2,539,521	2,539,521	0	0	2,539,521
New Homes Bonus	60,873	0	(60,873)	0	0	0	0	0	0	0	0	0
Homelessness	80,419	0	0	80,419	80,419	0	0	80,419	80,419	0	0	80,419
Weekly Refuse Reserve	0	23,995	0	23,995	23,995	0	0	23,995	23,995	375,639	0	399,634
	4,946,180	1,349,228	(869,971)	5,425,437	5,425,437	470,442	(715,226)	5,180,653	5,180,653	420,639	(450,819)	5,150,473
General Fund Balance	1,796,930	0	0	1,796,930	1,796,930	0	0	1,796,930	1,796,930	0	0	1,796,930
Total Reserves	6,743,110	1,349,228	(869,971)	7,222,367	7,222,367	470,442	(715,226)	6,977,583	6,977,583	420,639	(450,819)	6,947,403

STATEMENT OF RESERVES - 2012/13 - 2016/17

	2015/16				2016/17			
	Opening Balance 1 April £	Transfers to Reserve £	Contributions from Reserve £	Forecast Balance 31 Mar £	Opening Balance 1 April £	Transfers to Reserve £	Contributions from Reserve £	Forecast Balance 31 Mar £
District Elections	66,000	22,000	(88,000)	0	0	22,000	0	22,000
HPDG	120,600	0	(61,677)	58,923	58,923	0	(58,923)	0
Asset Management	221,655	0	0	221,655	221,655	0	0	221,655
Pension	100,000	0	0	100,000	100,000	0	0	100,000
Vehicle Replacements	0	0	0	0	0	0	0	0
Building Control	2,325	0	0	2,325	2,325	0	0	2,325
Change Management	131,180	0	0	131,180	131,180	0	0	131,180
Virtual Storage Solution	0	13,000	0	13,000	13,000	13,000	0	26,000
Housing Conditions Survey	50,000	10,000	(60,000)	0	0	10,000	0	10,000
Surplus Savings Reserve	1,157,563	0	(1,157,563)	0	0	0	0	0
Land Charges New Burdens Reserve	34,356	0	0	34,356	34,356	0	0	34,356
Grounds Maintenance Reserve	47,220	0	0	47,220	47,220	0	0	47,220
Cultural & Related - Sport	0	0	0	0	0	0	0	0
Environment - Community Safety	0	0	0	0	0	0	0	0
Planning & Development - Econ Dev	0	0	0	0	0	0	0	0
Transport	0	0	0	0	0	0	0	0
Housing	0	0	0	0	0	0	0	0
Corporate	0	0	0	0	0	0	0	0
Localisation of Council Tax Support	200,000	0	0	200,000	200,000	0	0	200,000
Reception Refurbishment	0	0	0	0	0	0	0	0
S106	2,539,521	0	0	2,539,521	2,539,521	0	0	2,539,521
New Homes Bonus	0	567,229	0	567,229	567,229	682,399	0	1,249,628
Homelessness	80,419	0	0	80,419	80,419	0	0	80,419
Weekly Refuse Reserve	399,634	0	(315,998)	83,636	83,636	0	(83,636)	0
	5,150,473	612,229	(1,683,238)	4,079,464	4,079,464	727,399	(142,559)	4,664,304
General Fund Balance	1,796,930	0	0	1,796,930	1,796,930	0	0	1,796,930
Total Reserves	6,947,403	612,229	(1,683,238)	5,876,394	5,876,394	727,399	(142,559)	6,461,234



**Capital Programme 2013/14 to 2017/18**

Capital Schemes	Ref	Budget Revised	Budget	Budget	Budget	Revised Budget
		13/14 £	14/15 £	15/16 £	16/17 £	17/18 £
<b><u>PERSONNEL &amp; CORPORATE</u></b>						
Reception Refurbishment, The Grange	XP426	6,484				
Vehicle Etc Replacements	XP093	76,000	29,000	29,000	29,000	29,000
Environmental Health Public Licensing	XP579	5,000				
Payment Card Industry Data Security Standard	XP580	13,300				
Legal Office Management System Replacement	XP581	24,300				
Replacement of Existing CRM System	New	22,500				
<b>Subtotal</b>		<b>147,584</b>	<b>29,000</b>	<b>29,000</b>	<b>29,000</b>	<b>29,000</b>
<b><u>COMMUNITY &amp; ENVIRONMENT</u></b>						
Ely Country Park	XP502	133,000				
Recycling & Organics Collection Service	XP411	3,579,031				
Maltings Restaurant - Segregation	XP039	110,000				
Downham Road Site	New		70,000			
Downham Road - Drainage Site Infrastructure	New		65,000			
<b>Subtotal</b>		<b>3,822,031</b>	<b>135,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>DEVELOPMENT &amp; TRANSPORT</u></b>						
Conservation Area Schemes - 2nd round	XP108	1,195	28,494			
Southern Link Road	XP454	83,000				
Travellers' Sites (Burwell and Earith)	XP429	5,209				
Mandatory Disabled Facilities Grants	XN004	496,422	386,000	386,000	386,000	386,000
Empty Properties, Discretionary DFGs, Minor Works, Home Repair Asst.	XN002/5/6/7	250,000	75,000	75,000	75,000	75,000
Empty Properties, Littleport	XN008	10,000				
<b>Subtotal</b>		<b>845,826</b>	<b>489,494</b>	<b>461,000</b>	<b>461,000</b>	<b>461,000</b>
<b>Total</b>		<b>4,815,441</b>	<b>653,494</b>	<b>490,000</b>	<b>490,000</b>	<b>490,000</b>

**Reception Refurbishment, The Grange**

Final costs for Sanctuary Hereward (SHHA) shared reception/refurbishment. Contribution from SHHA received 2010/11.

**Vehicle Replacements**

Vehicle replacement (excludes recycling project vehicles). Funded from revenue and income from sales.

**Environmental Health Public Licensing**

Final costs for the solution to fulfil the statutory requirement to have licensing information on line and available to the public 24/7.

**Payment Card Industry Data Security Standard (PCI DSS)**

Upgrade required to achieve Standard (PCI DSS), meaning the public can trust the council with their sensitive payment card information.

**Office Management System (OMS) Legal System Replacement**

Final payment for the Office Management Legal System

### **Replacement of Existing Customer Relationship Management System**

Replacement of existing customer relationship management system, The project scope allows for a standalone system, integration with other systems is not included in this budget.

### **Ely Country Park**

This scheme is for work at Ely Country park which includes improvements to play area, new picnic table, cycle park and rain shelter. This work is funded from S106. The remaining balance of the project, £17,000 is included in the revenue budget

### **Recycling & Organics Collection Service**

This scheme will change both recycling and organics collection services to wheeled bins, whilst retaining weekly black sack collections for a minimum 5 year period. It will allow expansion of the range of materials collected for recycling to include plastic bottles, food containers and drinks cartons, also allowing transfer of cardboard from organics collections to recycling. The budget above is to purchase vehicles and wheelie bins.

### **Maltings Restaurant - Segregation**

This project is to divide the existing restaurant into two distinct business spaces; corporate hospitality function room and restaurant. This work includes the redesign of the layout and redirection of utilities

### **Downham Road Site**

This project is for work associated with the planning permission required for the Downham Road site

### **Downham Road - Drainage Site Infrastructure**

This project is for drainage works at the Downham Road site and is funded from the New Homes Bonus

### **Conservation Area Schemes - 2nd round**

This scheme is led by Ely Perspective for public realm enhancements in the Steeple Row area. The work in 2013-2014 is for a bin store, the remaining balance is to secure a suitable scheme in 2014-2015 in this historically sensitive location.

### **Southern Link Road**

Helping to fund Cambridgeshire County Council's development of proposals for Ely Rail Crossing. The budget is from funding from Local Public Service Agreement Reward Grant (LPSA) received in 2012/13 and 2013/14.

### **Travellers' Sites (Burwell and Earith)**

The work is to cover costs of new windows and doors. This is grant funded.

### **Mandatory Disabled Facilities Grants**

Provided to enable disabled people, including children, to remain in their own home. Due to an ageing population the demand for this type of grant is likely to increase and capital funding will need to continue to enable the Council to meet this statutory function. Part grant funded.

### **Empty Properties, Discretionary DFGs, Minor Works & Home Repair Asst.**

Grant provided to owner occupiers on an income related benefit to carry out essential repairs and energy efficiency work to their homes to ensure that they meet the decent homes standard. This grant takes two forms, one a small non-repayable grant and the other, where more extensive works are needed, a repayable loan.

### **Empty Properties Littleport**

This scheme is to provide home improvement/renovation grants and loans for empty properties. The original scope of the project was for Littleport, but this has now been extended to Soham

**To be financed by**

<b>SOURCES OF FINANCING</b>	<b>Budget 13/14 £</b>	<b>Budget 14/15 £</b>	<b>Budget 15/16 £</b>	<b>Budget 16/17 £</b>	<b>Budget 17/18 £</b>
<b><u>PERSONNEL &amp; CORPORATE</u></b>					
Revenue Contribution	76,000	29,000	29,000	29,000	29,000
Grants/Contributions	11,484	0	0	0	0
Capital Reserves	60,100	0	0	0	0
<b>Subtotal</b>	<b>147,584</b>	<b>29,000</b>	<b>29,000</b>	<b>29,000</b>	<b>29,000</b>
<b><u>COMMUNITY &amp; ENVIRONMENT</u></b>					
Grants/Contributions	3,732,031	65,000	0	0	0
Capital Reserves	90,000	70,000	0	0	0
<b>Subtotal</b>	<b>3,822,031</b>	<b>135,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>DEVELOPMENT &amp; TRANSPORT</u></b>					
Disabled Facilities Grant	209,717	215,891	200,000	200,000	200,000
Grants/Contributions	98,209	0	0	0	0
Capital Reserves	537,900	273,603	261,000	261,000	261,000
<b>Subtotal</b>	<b>845,826</b>	<b>489,494</b>	<b>461,000</b>	<b>461,000</b>	<b>461,000</b>
<b>Total</b>	<b>4,815,441</b>	<b>653,494</b>	<b>490,000</b>	<b>490,000</b>	<b>490,000</b>

**Capital Resources**

<b>Capital Resources Forecast</b>	<b>2013/14 £</b>	<b>2014/15 £</b>	<b>2015/16 £</b>	<b>2016/17 £</b>	<b>2017/18 £</b>
Balance Brought Forward	2,183,101	1,525,101	1,211,498	980,498	749,498
Add receipts from Sales of Assets	30,000	30,000	30,000	30,000	20,000
Add revenue contribution	76,000	29,000	29,000	29,000	29,000
Less Capital Receipts Applied	(764,000)	(372,603)	(290,000)	(290,000)	(290,000)
<b>Capital Reserves Carried Forward</b>	<b>1,525,101</b>	<b>1,211,498</b>	<b>980,498</b>	<b>749,498</b>	<b>508,498</b>

## Housing & Planning Delivery Grant Review

	Actual 2012/13 £	Forecast 2013/14 £	Projection 2014/15 £	Projection 2015/16 £	Projection 2016/17 £
<b>Staff (Revenue)</b>					
Dev't Services Support Asst	10,246	10,246	10,246	0	0
Ely North Special Project Officer	1,505		0	0	0
Infrastructure Programme Manager	0	26,408	26,408	0	0
Team Leader Dev Control (Agency)	0	8,028	0	0	0
Planning Officer Agency	0	12,956	0	0	0
Planning Officer Fixed Term	0	17,152	17,151	0	0
Planning Enforcement Officer Agency	5,712	0	0	0	0
<b>total</b>	<b>17,463</b>	<b>74,790</b>	<b>53,805</b>	<b>0</b>	<b>0</b>
<b>Ongoing Costs (Revenue)</b>					
Planning Public Access - Ongoing	16,000	16,000	16,000	16,000	16,000
Biological Records Centre	3,120	3,120	3,120	3,120	3,120
Planning Consultants	5,500	15,500	5,500	5,500	5,500
Local Plans Consultants	0	4,000	80,000	0	0
Econ Dev Apprenticeships	0	8,000	8,000	0	0
Econ Dev Promotions (Business Marketing)	0	5,000	5,000	0	0
Econ Dev Community Grants	5,000	0	0	0	0
Econ Dev Consultants	1,200	2,000	2,000	2,000	2,000
Strategic Housing Market Assessment	9,000	9,000	9,000	9,000	9,000
<b>total</b>	<b>39,820</b>	<b>67,770</b>	<b>128,620</b>	<b>35,620</b>	<b>35,620</b>
<b>Projects (Revenue)</b>					
Plastic Recycling	6,500	0	0	0	0
<b>total</b>	<b>6,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Recessionary Cover (Revenue)</b>					
Cover Recessionary Shortfall in Planning	117,043	0	26,057	26,057	23,303
<b>total</b>	<b>117,043</b>	<b>0</b>	<b>26,057</b>	<b>26,057</b>	<b>23,303</b>
<b>Capital</b>					
DC/BC Online/CRM/DMS Integration	0	18,206	0	0	0
CIL	14,000				
<b>total</b>	<b>14,000</b>	<b>18,206</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue Programme</b>	<b>180,826</b>	<b>142,560</b>	<b>208,482</b>	<b>61,677</b>	<b>58,923</b>
<b>Total Capital Programme</b>	<b>14,000</b>	<b>18,206</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>(Surplus) / Deficit Brought Forward</b>	<b>(684,674)</b>	<b>(489,848)</b>	<b>(329,082)</b>	<b>(120,600)</b>	<b>(58,923)</b>
<b>(Surplus) / Deficit In Year</b>	<b>194,826</b>	<b>160,766</b>	<b>208,482</b>	<b>61,677</b>	<b>58,923</b>
<b>(Surplus) / Deficit Carried Forward</b>	<b>(489,848)</b>	<b>(329,082)</b>	<b>(120,600)</b>	<b>(58,923)</b>	<b>0</b>